

Date: 08<sup>th</sup> November 2025

To,

BSE Limited,  
20th Floor, P.J. Towers,  
Dalal Street,  
Mumbai - 400001.  
BSE Scrip Code: 544454

National Stock Exchange of India Limited,  
Exchange Plaza, C-1, Block G,  
Bandra Kurla Complex, Bandra (E),  
Mumbai – 400 051  
NSE Scrip Symbol: INDIQUBE

**Subject: Disclosure under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Presentation on the Unaudited Financial Results**

Dear Sir/ Ma'am,

The presentation on the Unaudited Financial Results for the quarter and half year ended September 30, 2025, to be made on 10<sup>th</sup> November 2025 at 02:00 PM at the analyst meet, is attached and also available on the website of the Company at <https://indiqube.com/investor/>

This is for information and records.

Kindly take the same on record.

**Thanking You,  
For Indiqube Spaces Limited**

**Pranav Ayanath Kuttiyat  
Company Secretary and Compliance Officer  
Membership No. A57351**

# *Investor Presentation*

H1 & Q2 FY26

November 2025

# Transforming Workplace Experiences



## GROW

Plug & Play Workspaces



## BESPOKE

Office Interiors, Crafted by Us

## Vision

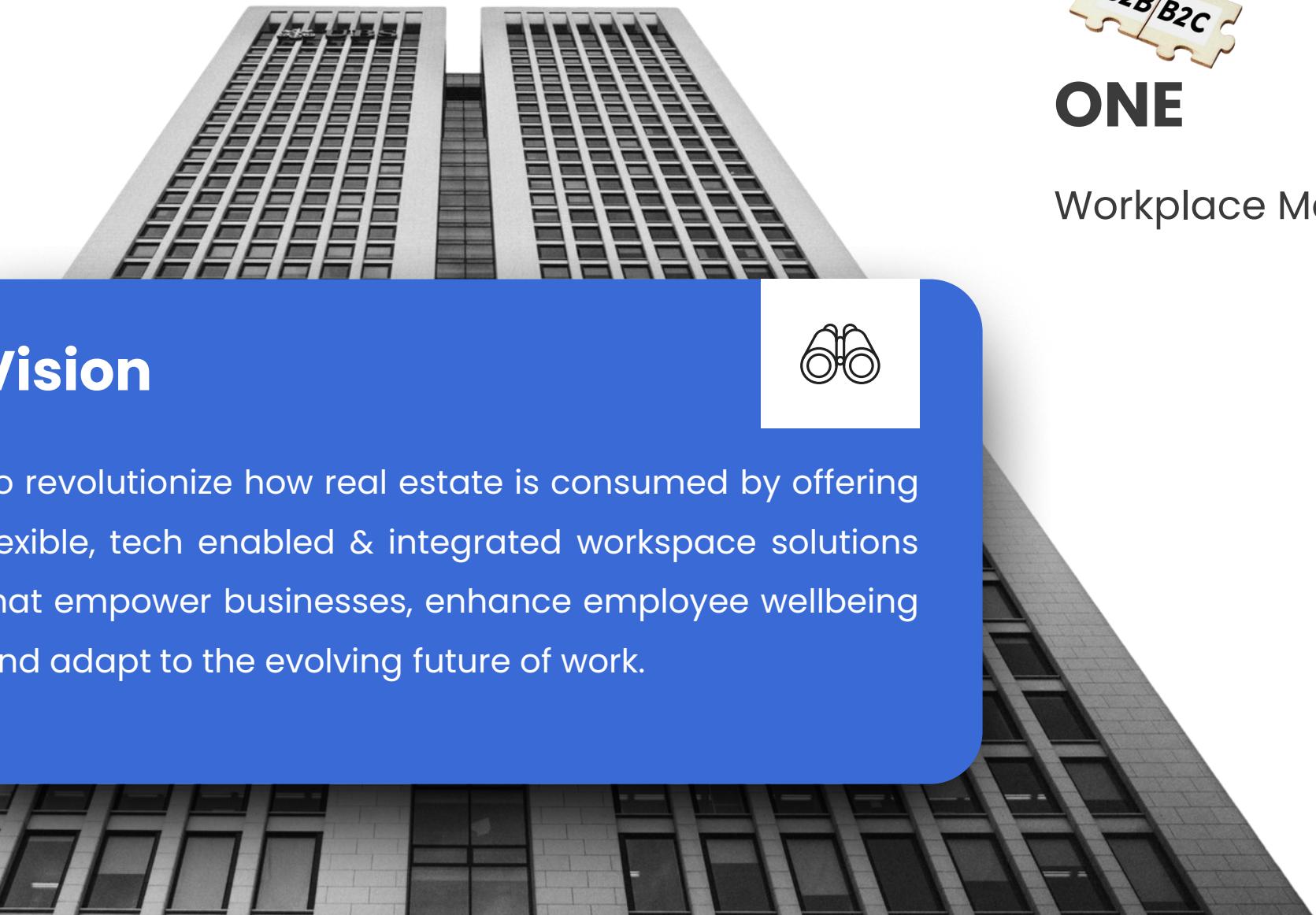


To revolutionize how real estate is consumed by offering flexible, tech enabled & integrated workspace solutions that empower businesses, enhance employee wellbeing and adapt to the evolving future of work.



## CORNERSTONE

Asset Transformation & Management



## ONE

Workplace Management Services



## MIQUBE

Workspace Technology Stack

# Reflections from Leadership



“ Our growth momentum continues to strengthen as we posted our highest-ever half yearly revenue of ₹668 Crores in H1 FY26. With 96% of this revenue being recurring, and operating cashflows improving to ₹151 Crores we have a strong foundation for future growth.

Also, our PAT for Q2 FY26 has risen to ₹28 Crores, reflecting our consistent focus on building a profitable and resilient business. With a healthy EBITDA margin of 21% in Q2 FY26, we also see continued improvement in our margins and look forward to a strong closure for the financial year in H2.

**-Rishi Das, Cofounder & CEO**



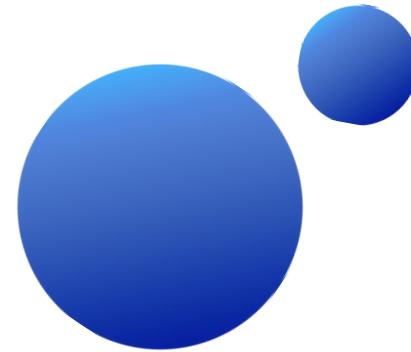
“ We had some big wins this quarter, including a 1.4 lakh sq. ft. signup in workspace leasing in Bangalore to the world's largest asset manager and a 68,000 sq. ft. Design & Build project in Hyderabad for one of India's largest automakers. Deals like these reinforce IndiQube as a preferred workspace partner for large enterprises.

We are also excited to be closing H1 FY26 with a healthy occupancy of 87% at a portfolio level. This coupled with a PAN India presence in 16 cities & addition of Indore this quarter, sets us up firmly for an exciting H2.

**-Meghna Agarwal, Cofounder**

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# FINANCIAL HIGHLIGHTS

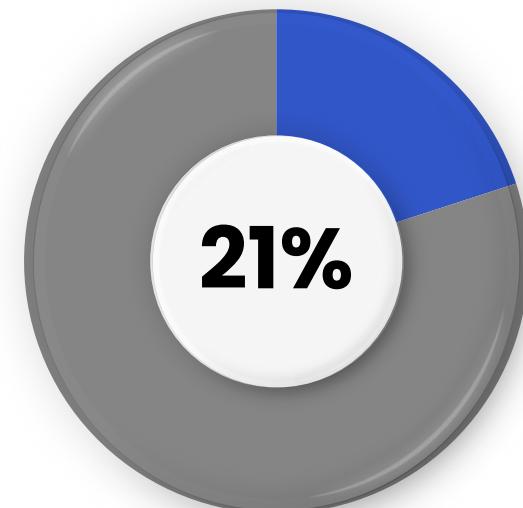
Section 1



# Highest Half-yearly Revenue, Strong Growth in Profitability

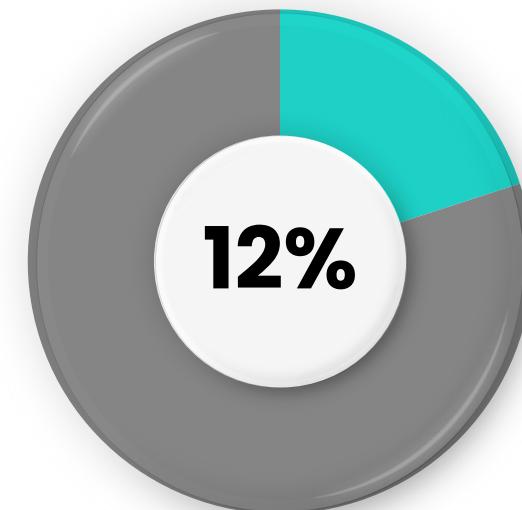
H1 FY26			
₹668 Crores	₹139 Crores	₹82 Crores	₹47 Crores
<b>Revenue</b>	<b>EBITDA</b>	<b>EBIT</b>	<b>PAT</b>
▲ 33%	▲ 85%	▲ 204%	▲ 283%
Vs ₹503 Cr in H1 FY25	Vs ₹75 Cr in H1 FY25	Vs ₹27 Cr in H1 FY25	Vs ₹12 Cr in H1 FY25

**EBITDA Margin**



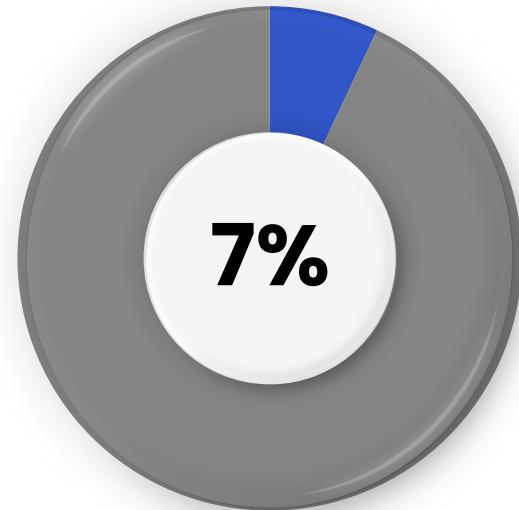
▲ Vs 15% in H1 FY25

**EBIT Margin**



▲ Vs 5% in H1 FY25

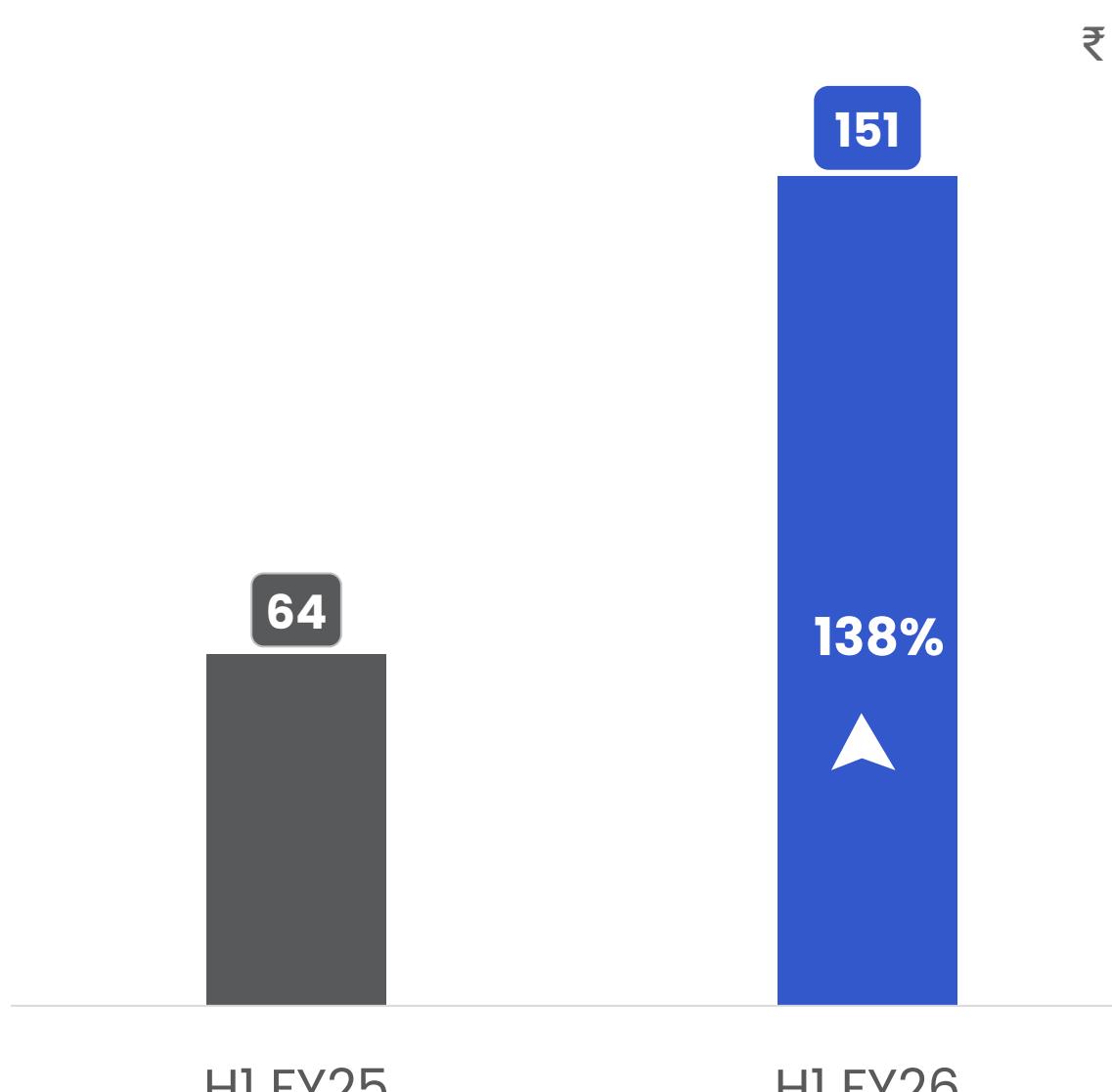
**PAT Margin**



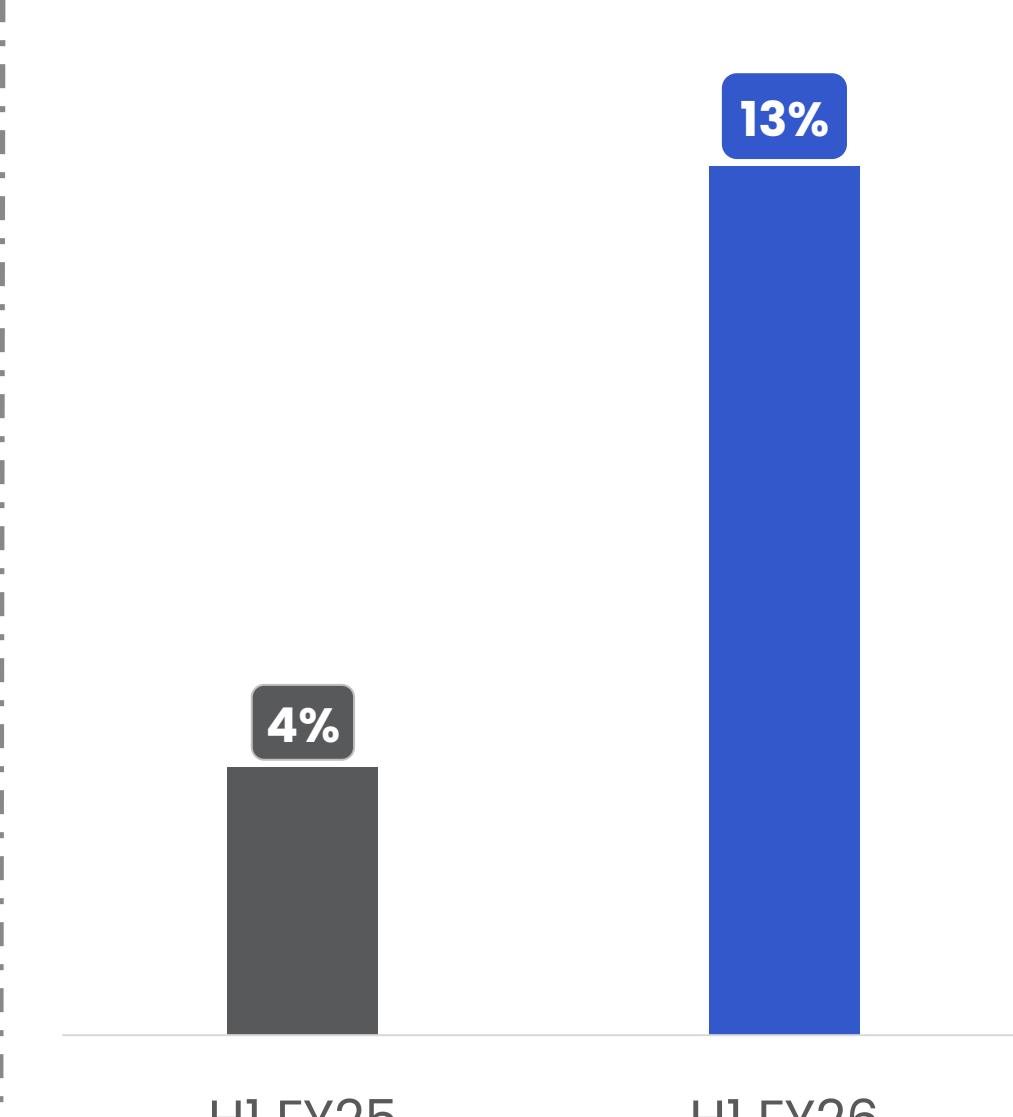
▲ Vs 2% in H1 FY25

# Robust Improvement in Cashflows, Improving RoE

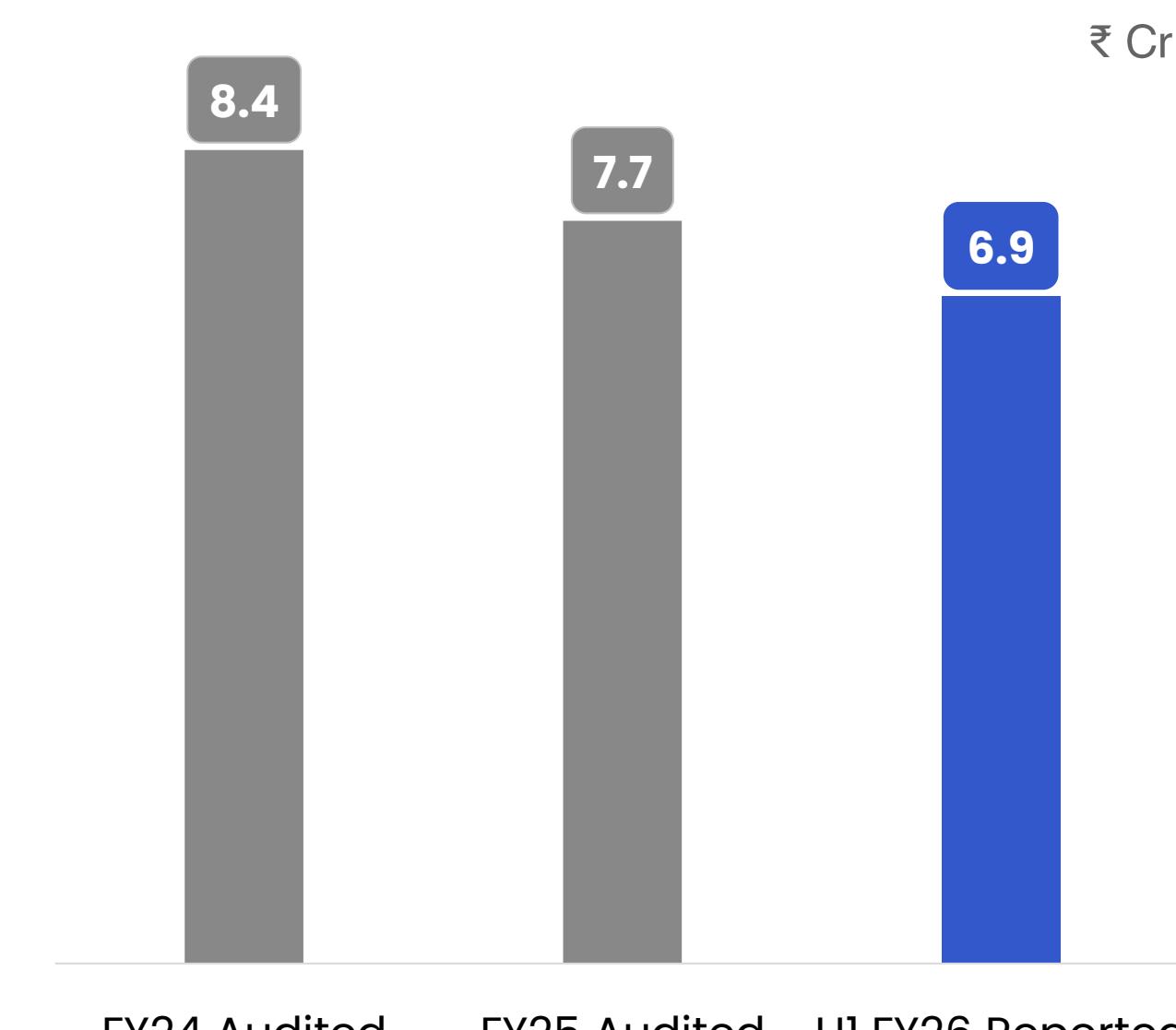
## Cash Flow From Operations



## RoE\*



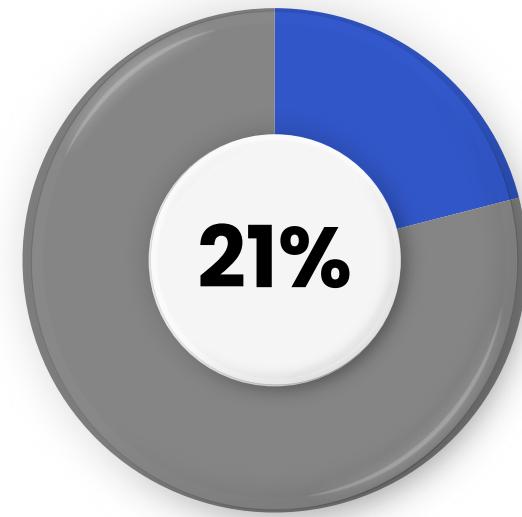
## Income / Current Tax Expense



# Best Quarterly Revenue, PAT Grows to 3X+, Margins Improve



## EBITDA Margin

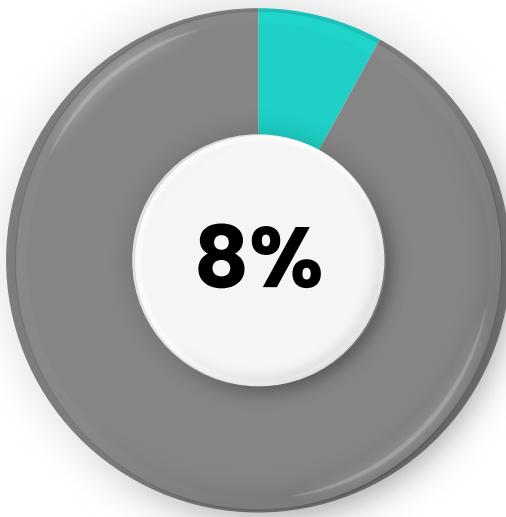


▲ Vs 17% in Q2 FY25

## Key Signups in Q2\*

- ~1.4 lakh sq. ft. workspace leased to the world's largest asset manager in Bangalore
- ~36,000 sq. ft. workspace leased to a technology-driven healthcare services firm in Bangalore
- ~35,000 sq. ft. workspace leased in Chennai, to a Denmark-based technology firm serving the global cement and mining sectors
- ~68,000 sq. ft. Design & Build project in Hyderabad for one of India's largest automakers

## PAT Margin



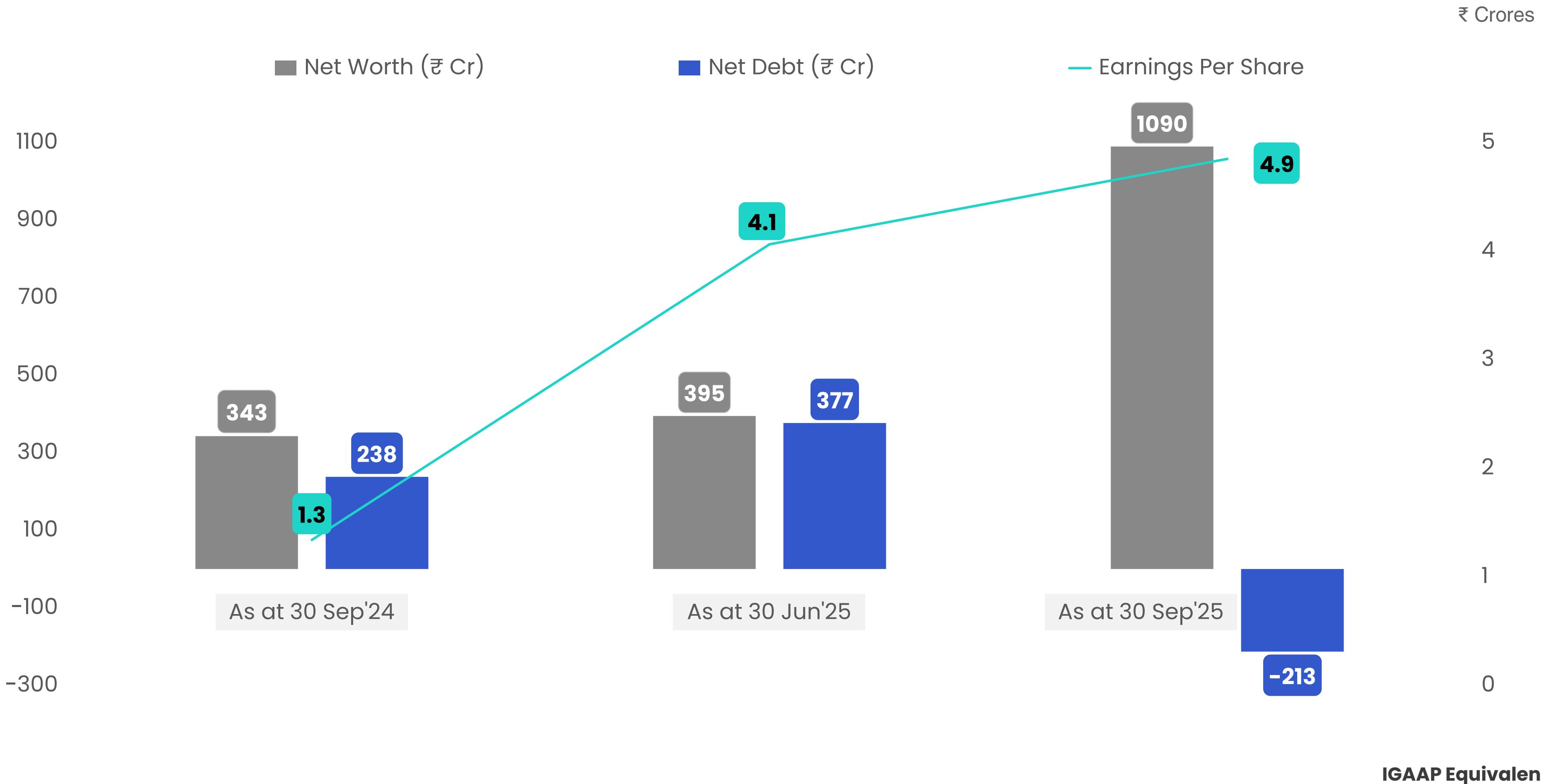
▲ Vs 3% in Q2 FY25

# Key Financial Indicators

₹ Crores

Particulars	Q2 FY26	Q1 FY26	Q2 FY25	H1 FY26	H1 FY25	FY25
<b>Revenue</b>	<b>354</b>	<b>313</b>	<b>256</b>	<b>668</b>	<b>503</b>	<b>1,076</b>
Recurring Revenue	336	307	248	643	488	1,042
One Time Revenue	18	7	8	25	14	34
<b>Expenses</b>	<b>280</b>	<b>248</b>	<b>213</b>	<b>528</b>	<b>427</b>	<b>888</b>
Purchase of Traded Goods	26	10	13	36	24	52
Employee Benefit Expense	25	20	18	45	35	76
Other expenses	229	218	182	448	368	760
<b>EBITDA</b>	<b>75</b>	<b>65</b>	<b>43</b>	<b>139</b>	<b>75</b>	<b>188</b>
<b>EBITDA Margin %</b>	<b>21%</b>	<b>21%</b>	<b>17%</b>	<b>21%</b>	<b>15%</b>	<b>18%</b>
Less : Finance Cost	10	10	6	20	11	24
Less: Depreciation & Amortization	32	30	28	62	50	100
Add: Other Income	6	0	1	6	2	3
<b>Profit Before Tax</b>	<b>38</b>	<b>25</b>	<b>10</b>	<b>62</b>	<b>16</b>	<b>68</b>
<b>PBT Margin %</b>	<b>11%</b>	<b>8%</b>	<b>4%</b>	<b>9%</b>	<b>3%</b>	<b>6%</b>
Less: Tax Expenses	9	6	3	16	4	17
<b>PAT</b>	<b>28</b>	<b>19</b>	<b>7.8</b>	<b>47</b>	<b>12</b>	<b>51</b>
<b>PAT Margin %</b>	<b>8%</b>	<b>6%</b>	<b>3%</b>	<b>7%</b>	<b>2%</b>	<b>5%</b>

# Key Financial Indicators



# Summary of Financial Results (1/2)

₹ Crores

PARTICULARS	H1 FY26			H1 FY25			FY25		
	Ind AS	Ind AS Adj.	IGAAP Eq.	Ind AS	Ind AS Adj.	IGAAP Eq.	Ind AS	Ind AS Adj.	IGAAP Eq.
Revenue from operations	659	(8)	668	494	(8)	503	1059	(17)	1076
Other income	31	26	6	21	19	2	45	41	3
<b>Total Income</b>	<b>691</b>	<b>17</b>	<b>673</b>	<b>515</b>	<b>11</b>	<b>504</b>	<b>1104</b>	<b>25</b>	<b>1079</b>
Purchases of traded goods	36	0	36	24	0	24	52	0	52
Employee benefit expense	45	0	45	35	0	35	76	0	76
<b>Finance costs</b>	<b>217</b>	<b>196</b>	<b>20</b>	<b>153</b>	<b>142</b>	<b>11</b>	<b>330</b>	<b>306</b>	<b>24</b>
- Interest on borrowings	20	0	20	11	0	11	24	0	24
- <i>Interest on lease liabilities</i>	196	196	0	142	142	0	306	306	0
<b>Depreciation &amp; Amortization expense</b>	<b>299</b>	<b>237</b>	<b>62</b>	<b>240</b>	<b>190</b>	<b>50</b>	<b>488</b>	<b>388</b>	<b>100</b>
- Property, Plant, Equipment & Intangible Asset	62	0	62	50	0	50	100	0	100
- <i>ROU (Right-of-use Assets)</i>	237	237	0	190	190	0	388	388	0
Other expenses	182	265	448	146	222	368	315	444	760
<b>Total expenses</b>	<b>779</b>	<b>(168)</b>	<b>611</b>	<b>598</b>	<b>(111)</b>	<b>487</b>	<b>1261</b>	<b>(250)</b>	<b>1012</b>
<b>Profit / (loss) before tax</b>	<b>(89)</b>	<b>151</b>	<b>62</b>	<b>(83)</b>	<b>100</b>	<b>17</b>	<b>(157)</b>	<b>224</b>	<b>68</b>
<b>Tax expense</b>	<b>(22)</b>	<b>38</b>	<b>16</b>	<b>12</b>	<b>(7)</b>	<b>4</b>	<b>(18)</b>	<b>35</b>	<b>17</b>
<b>Profit / (loss) after tax</b>	<b>(67)</b>	<b>113</b>	<b>47</b>	<b>(95)</b>	<b>107</b>	<b>12</b>	<b>(139)</b>	<b>189</b>	<b>51</b>

In addition to our financial results prepared in accordance with Ind AS, we have provided IGAAP-equivalent (IGAAP Eq.) results, which exclude the impact of key Ind AS adjustments (Ind AS Adj.). We believe this supplementary financial information offers investors a clearer view of our underlying business performance, enabling a better understanding of our historical results. It also provides greater transparency into the key metrics that our management relies on for strategic, financial, and operational decision-making. By presenting these IGAAP-equivalent results, we aim to equip investors with an additional, consistent benchmark for evaluating our performance over multiple periods.

# Summary of Financial Results (2/2)

₹ Crores

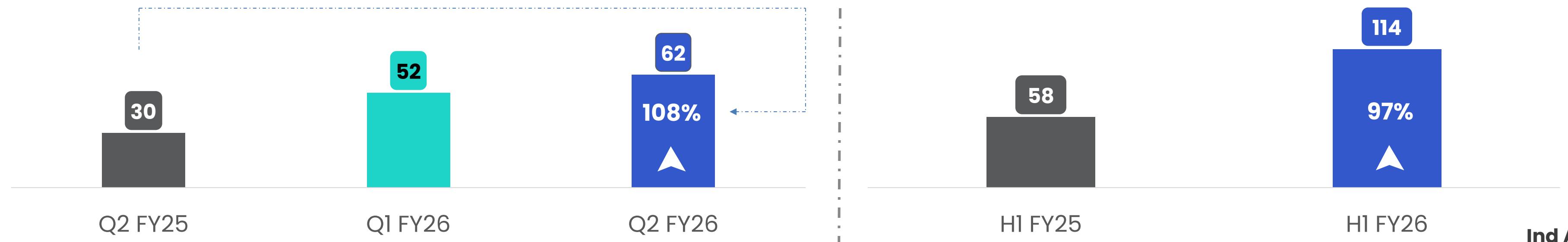
PARTICULARS	Q2 FY26			Q1 FY26			Q2 FY25		
	Ind AS	Ind AS Adj.	IGAAP Eq.	Ind AS	Ind AS Adj.	IGAAP Eq.	Ind AS	Ind AS Adj.	IGAAP Eq.
Revenue from operations	350	(4)	354	309	(4)	313	252	(4)	256
Other income	16	11	6	15	15	0	12	10	1
<b>Total Income</b>	<b>367</b>	<b>7</b>	<b>360</b>	<b>324</b>	<b>11</b>	<b>313</b>	<b>264</b>	<b>6</b>	<b>258</b>
Purchases of traded goods	26	0	26	10	0	10	13	0	13
Employee benefit expense	25	0	25	20	0	20	18	0	18
<b>Finance costs</b>	<b>107</b>	<b>96</b>	<b>10</b>	<b>110</b>	<b>100</b>	<b>10</b>	<b>79</b>	<b>73</b>	<b>6</b>
- Interest on borrowings	10	0	10	10	0	10	6	0	6
- <i>Interest on lease liabilities</i>	96	96	0	100	100	0	73	73	0
<b>Depreciation &amp; Amortization expense</b>	<b>156</b>	<b>124</b>	<b>32</b>	<b>143</b>	<b>113</b>	<b>30</b>	<b>122</b>	<b>94</b>	<b>28</b>
- Property, Plant, Equipment & Intangible Asset	32	0	32	30	0	30	28	0	28
- <i>ROU (Right-of-use Assets)</i>	124	124	0	113	113	0	94	94	0
Other expenses	91	138	229	91	127	218	76	106	182
<b>Total expenses</b>	<b>405</b>	<b>(83)</b>	<b>322</b>	<b>374</b>	<b>(86)</b>	<b>289</b>	<b>308</b>	<b>(61)</b>	<b>247</b>
<b>Profit / (loss) before tax</b>	<b>(39)</b>	<b>76</b>	<b>38</b>	<b>(50)</b>	<b>74</b>	<b>25</b>	<b>(44)</b>	<b>54</b>	<b>10</b>
<b>Tax expense</b>	<b>(9)</b>	<b>18</b>	<b>9</b>	<b>(13)</b>	<b>19</b>	<b>6</b>	<b>9</b>	<b>(6)</b>	<b>3</b>
<b>Profit / (loss) after tax</b>	<b>(30)</b>	<b>58</b>	<b>28</b>	<b>(37)</b>	<b>55</b>	<b>19</b>	<b>(53)</b>	<b>60</b>	<b>8</b>

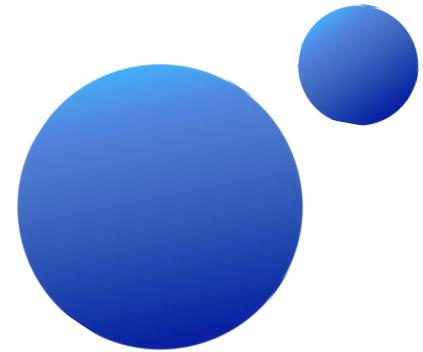
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# Cash EBIT & Adjusted Cash EBIT

PARTICULARS	Q2 FY26	Q1 FY26	Q2 FY25	H1 FY26	H1 FY25	FY25
<b>Revenue from operations</b>	<b>350</b>	<b>309</b>	<b>252</b>	<b>659</b>	<b>494</b>	<b>1,059</b>
<i>Less : Purchases of traded goods</i>	26	10	13	36	24	52
<i>Less : Employee benefits expense</i>	25	20	18	45	35	76
<i>Less : Other expenses</i>	91	91	76	182	146	315
<b>Expenses</b>	<b>142</b>	<b>121</b>	<b>107</b>	<b>263</b>	<b>206</b>	<b>443</b>
<i>Less : Payment of lease liabilities</i>	150	140	119	290	239	502
<b>Cash EBIT</b>	<b>58</b>	<b>48</b>	<b>26</b>	<b>106</b>	<b>50</b>	<b>114</b>
<i>Add : Income on finance lease</i>	4	4	4	8	8	17
<b>Adjusted Cash EBIT</b>	<b>62</b>	<b>52</b>	<b>30</b>	<b>114</b>	<b>58</b>	<b>131</b>
<b>Adjusted Cash EBIT % Revenue from operations</b>	<b>18%</b>	<b>17%</b>	<b>12%</b>	<b>17%</b>	<b>12%</b>	<b>12%</b>

## Adjusted Cash EBIT





# OPERATIONAL HIGHLIGHTS

Section 2



# Pan-India Growth with High Occupancy

**9.14 Mn Sq.ft.**

**AUM**

▲ 17%

Vs Q2 FY25, Added 1.3 Mn Sq.ft

Q2 FY26

**125**

**Centers**

▲ 21%

Vs Q2 FY25, 22 New Centers Added

**16**

**Cities**

📍 **Indore**

Vs Q2 FY25, Added Kolkata, Mohali & Indore

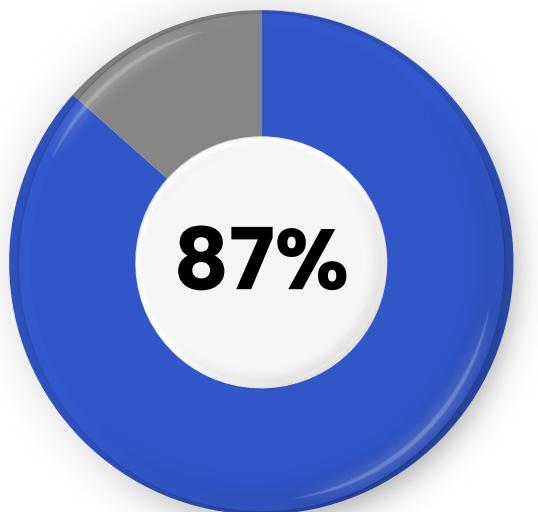
**203K+**

**Seats**

▲ 17%

Vs Q2 FY25, Added ~30K Seats

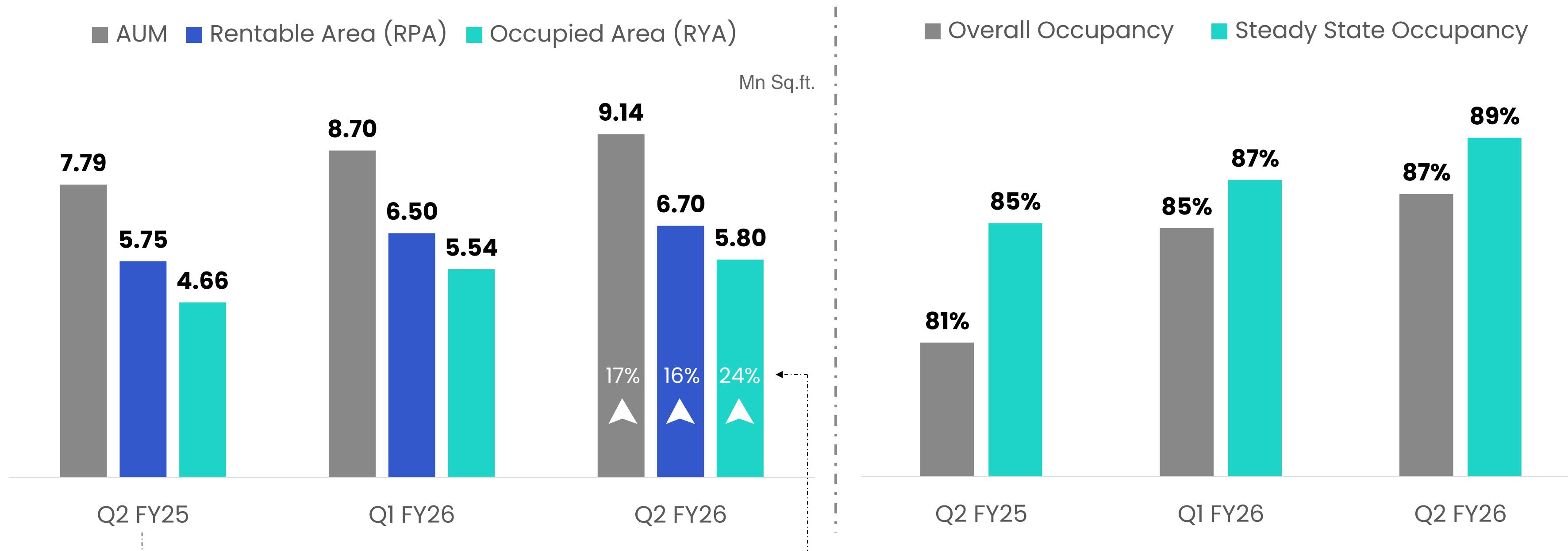
**Occupancy**



▲ Vs 81% in Q2 FY25

**CRISIL 'A+'  
Outlook Stable\***

# Expanding Footprint with Improving Overall Occupancy



- Our occupied area grew by 24% YoY in Q2 FY26, resulting in an overall occupancy of 87%
- We have expanded our footprint across the country, with a total Area Under Management of 9.14 Mn sq. ft.; establishing us as one of the market leaders in the flexible workspace segment.

# Building Office Supply, The India Way!



## Grade B

**132 Mn Sq.ft**

15% of the commercial office stock

## Ageing (> 10 Years)

**52%**

of the completed office stock  
across Tier I cities

## Green Certified

**56%**

of the total office stock is green-certified

## Occupier Preference

**79%**

Occupiers rate public transportation  
access as most sought-after feature

## India Supply Opportunity

### Our Portfolio

Q2 FY26



## Full Buildings

**60%**

of our AUM comes from full buildings

## Renovated Portfolio

**28%**

of our AUM is from Renovated Assets

## Transition to Green

**3.29 Mn Sq.ft.**

2.61 Mn Sq.ft (30 centers) is Green certified.  
0.68 Mn Sq.ft (6 centers) under certification

## Metro Proximity

**78%**

Centers within 3 KM from operational  
and planned metro stations



## Landlord Lock-in with us

**10-20 Yrs**



## Our Lock-In With Landlords

**40 Months**

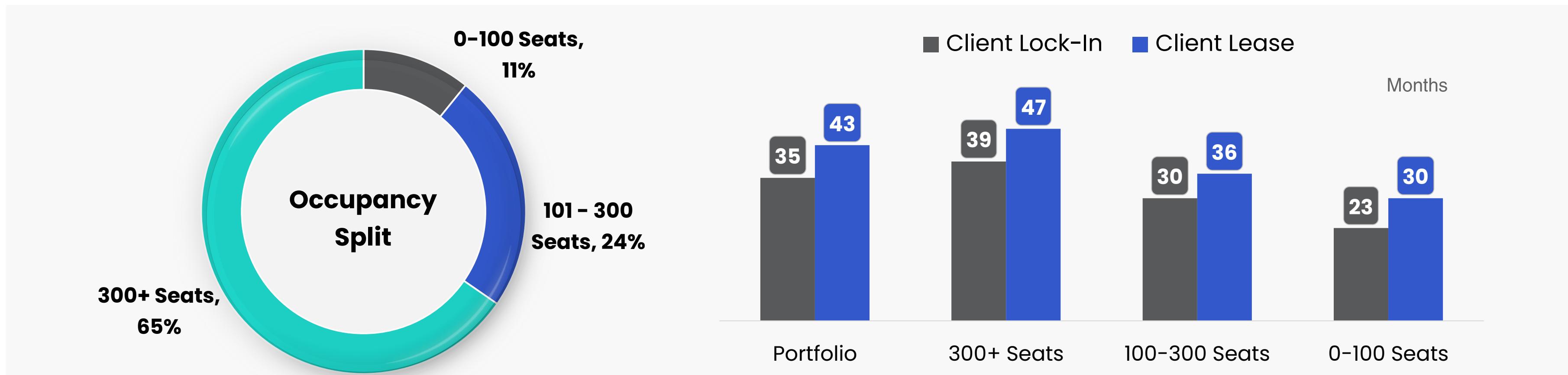
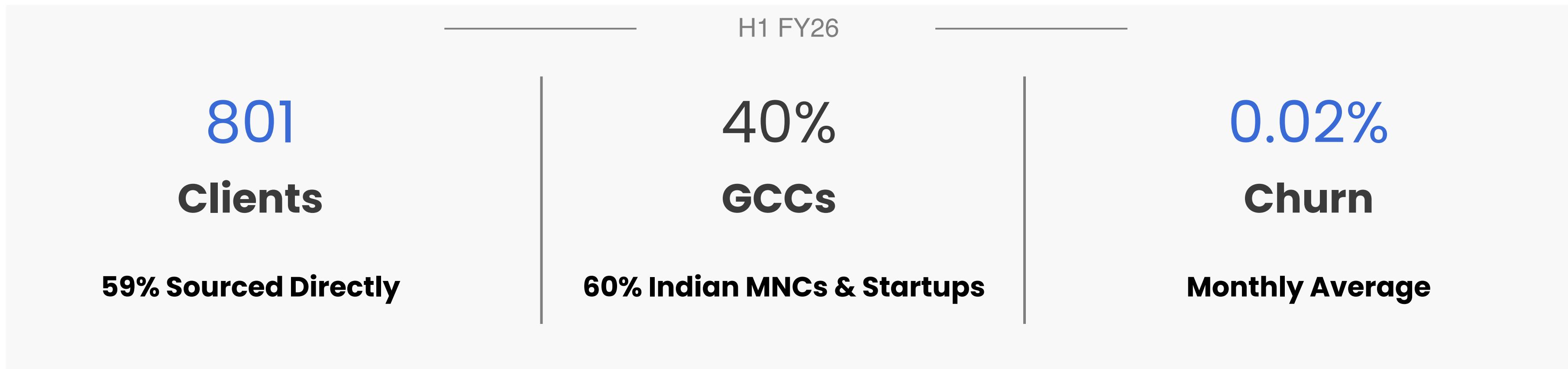


## Interior Fit-out Cost

**₹ 1517 per Sq.ft.**

Source : CBRE Report

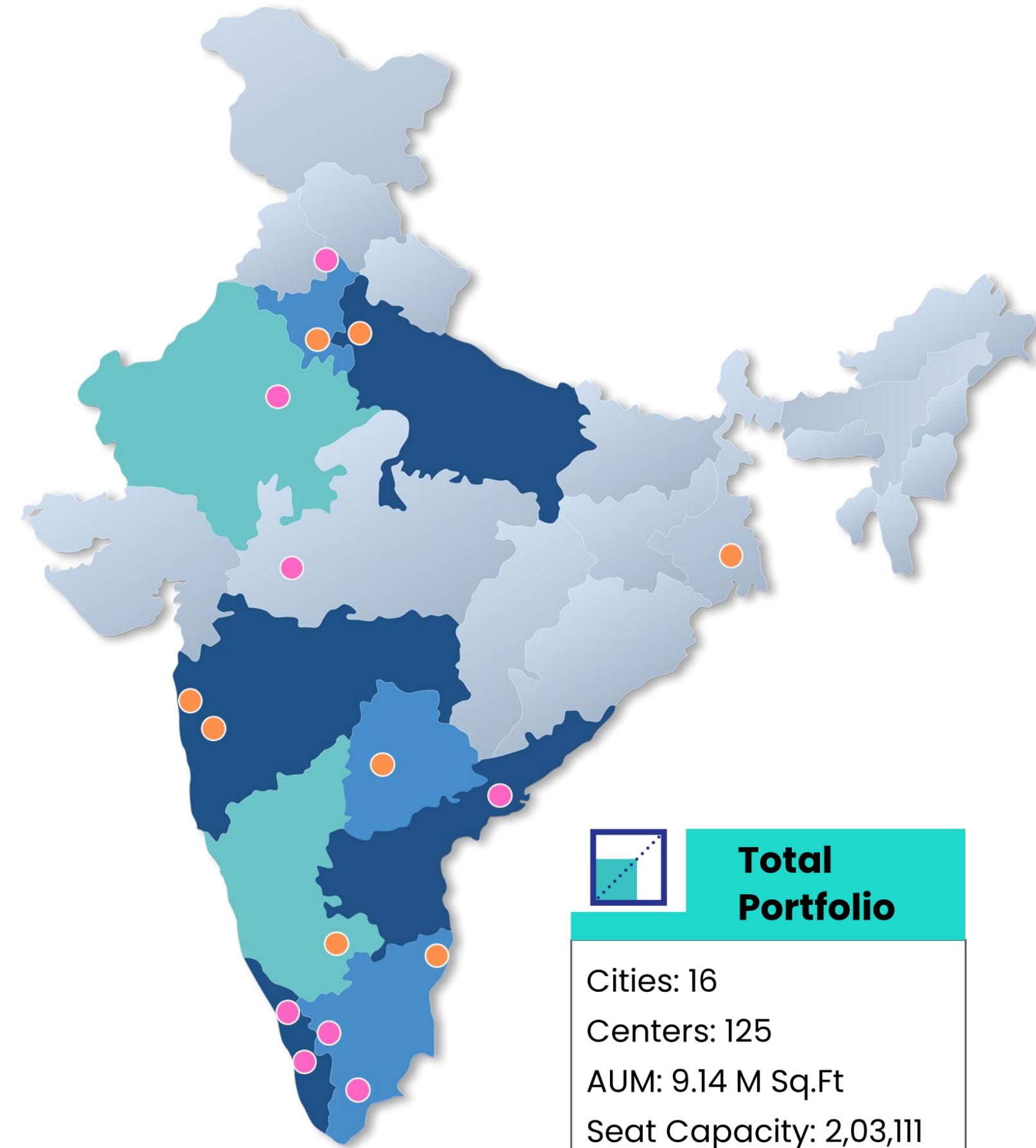
# Fostering Workspaces For Everyone



# Scaling Horizons Across India's Growth Corridors

## Tier I

- Bangalore**  
69 Centers, 5.87M Sq.Ft
- Chennai**  
18 Centers, 1.25M Sq.Ft
- Pune**  
11 Centers, 754K Sq.Ft
- Gurugram**  
4 Centers, 145K Sq.Ft
- Hyderabad**  
3 Centers, 281K Sq.Ft
- Mumbai**  
4 Centers, 140K Sq.Ft
- Noida**  
1 Center, 29K Sq.Ft
- Kolkata**  
1 Center, 44K Sq.Ft



## Total Portfolio

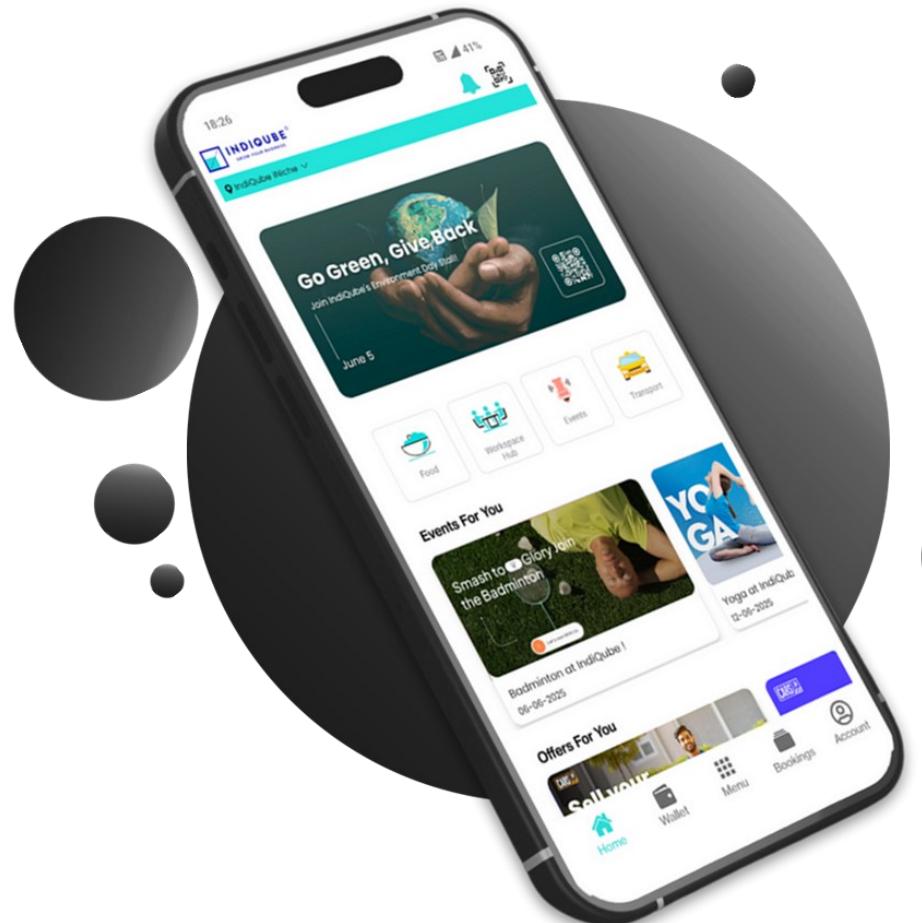
Cities: 16  
Centers: 125  
AUM: 9.14 M Sq.Ft  
Seat Capacity: 2,03,111

## Tier II

- Coimbatore**  
4 Centers, 314K Sq.Ft
- Kochi**  
4 Centers, 159K Sq.Ft
- Madurai**  
1 Center, 37K Sq.Ft
- Vijayawada**  
1 Center, 35K Sq.Ft
- Jaipur**  
1 Center, 21K Sq.Ft
- Kozhikode**  
1 Center, 20K Sq.Ft
- Mohali**  
1 Center, 17K Sq.Ft
- Indore \***  
1 Center, 26K Sq.Ft

NEW

# Digital Workplaces Powered by MiQube Platform



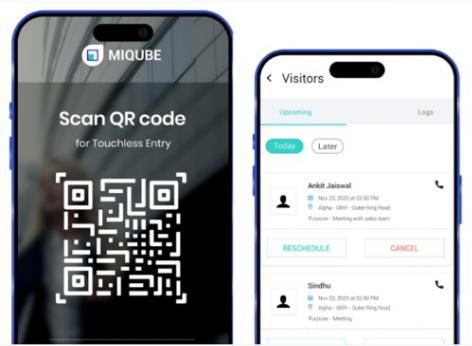
87K +  
MiQube App

Downloads

4.4   
Stars on Play Store



Cashless



Paperless



Real Time

## MiQube Transactions Volume

In 000's

512



H1 FY25

637



H1 FY26

  
Features Launched  
On MiQube



Introduced AI routing for  
transport management

Transport



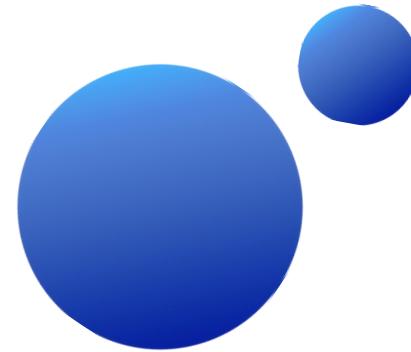
Launched real time crowd  
monitoring at food courts

Cafeteria



Vouchers Management  
Platform for MiQube

Offers



# Annexures

Section 3

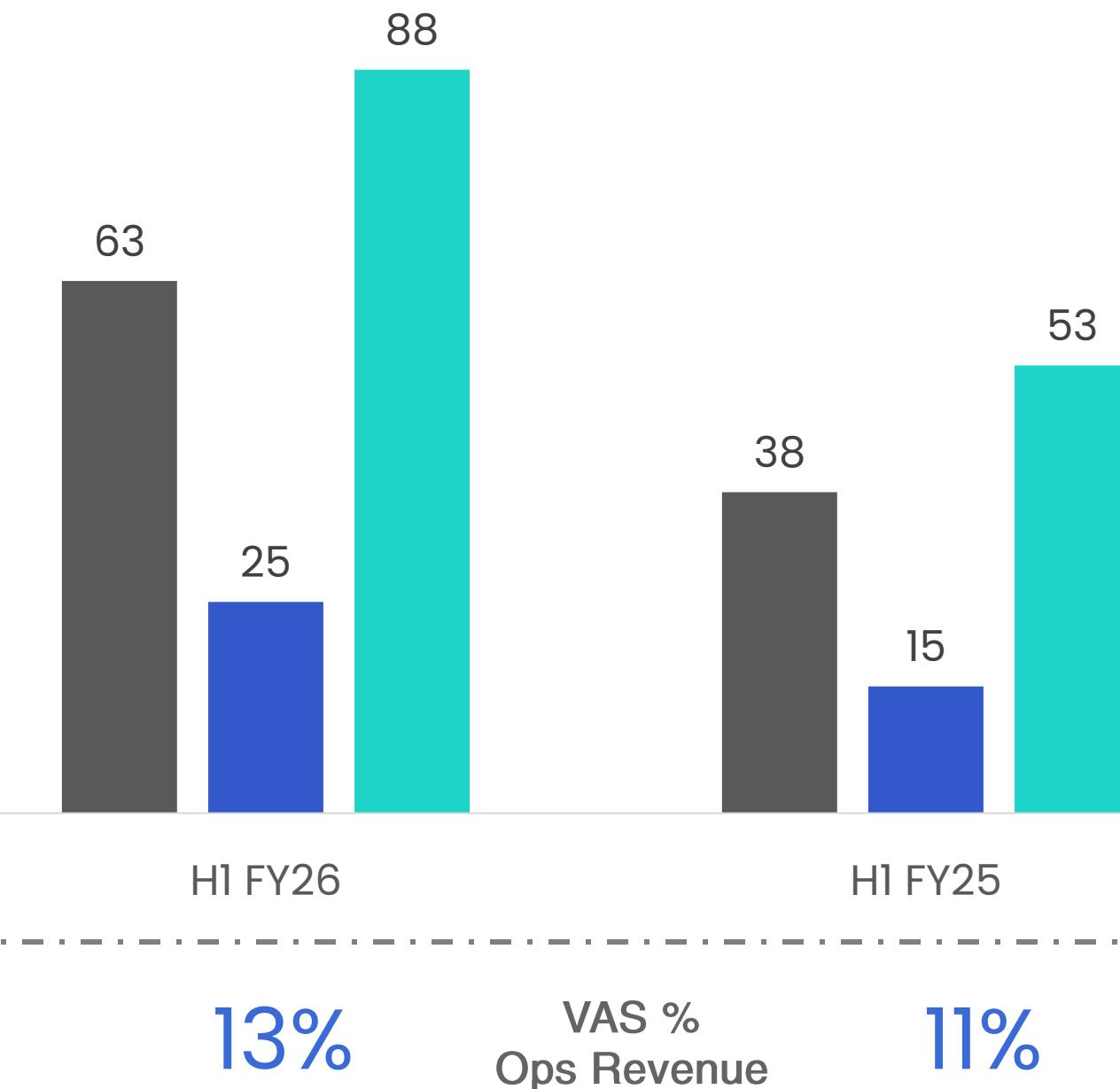


# Key Operating KPIs & VAS Trends

PARTICULARS	H1 FY26	H1 FY25
<b>AUM in SBA (Mn Sq.ft.)</b>	<b>9.14</b>	<b>7.79</b>
Number of Cities by AUM	16	13
Number of Centers by AUM	125	103
Number of Clients	801	746
<b>Active stock (Mn Sq.ft.)</b>	<b>7.62</b>	<b>6.16</b>
Number of seats (under active stock)	1,69,395	1,36,909
Centres (under active stock)	112	93
Cities (under active stock)	15	13
<b>Rentable area (Mn Sq.ft.)</b>	<b>6.70</b>	<b>5.75</b>
Occupied seats	1,28,849	1,03,524
<b>Occupied area (Mn Sq.ft.)</b>	<b>5.80</b>	<b>4.66</b>
<b>Occupancy %</b>	<b>86.57</b>	<b>81.01</b>
Steady state occupancy (%)	88.67	85.48
Revenue to Rent Ratio	2.13	2.09
Brokerage % Revenue from Operations	2.17	2.47
Revenue - Multi-center clients (%)	40.21	38.25
Average Monthly Net churn rate (%)	0.02	-0.13

■ VAS Recurring ■ VAS One Time ■ VAS Total

₹ Crores



# Key Financial Indicators

₹ Crores

PARTICULARS	Q2 FY26	Q1 FY26	Q2 FY25	H1 FY26	H1 FY25	FY25
<b>Total income</b>	<b>367</b>	<b>324</b>	<b>264</b>	<b>691</b>	<b>515</b>	<b>1,104</b>
<b>Revenue from operations</b>	<b>350</b>	<b>309</b>	<b>252</b>	<b>659</b>	<b>494</b>	<b>1,059</b>
Loss before tax	(39)	(50)	(44)	(89)	(83)	(157)
Loss before tax margin	(11%)	(15%)	(17%)	(13%)	(17%)	(15%)
Loss after tax	(30)	(37)	(53)	(67)	(95)	(139)
Loss after tax margin	(9%)	(11%)	(21%)	(10%)	(19%)	(13%)
<b>EBITDA</b>	<b>212</b>	<b>203</b>	<b>149</b>	<b>404</b>	<b>297</b>	<b>661</b>
EBITDA (Operational)	208	188	145	396	289	616
<b>EBITDA margin (Operational)</b>	<b>59%</b>	<b>61%</b>	<b>57%</b>	<b>60%</b>	<b>58%</b>	<b>58%</b>

# Key Financial Indicators

₹ Crores

PARTICULARS	H1 FY 26	H1 FY25	FY 25	FY 24	FY 23
	668	503	1,076	846	592
<b>Revenue</b>					
Recurring Revenue	643	488	1,042	813	562
One Time Revenue	25	14	34	33	30
<b>Expenses</b>	<b>528</b>	<b>427</b>	<b>888</b>	<b>691</b>	<b>508</b>
Purchase of Traded Goods	36	24	52	39	29
Employee Benefit Expense	45	35	76	64	43
Other expenses	448	368	760	588	436
<b>EBITDA</b>	<b>139</b>	<b>75</b>	<b>188</b>	<b>156</b>	<b>84</b>
<b>EBITDA Margin %</b>	<b>21%</b>	<b>15%</b>	<b>18%</b>	<b>18%</b>	<b>14%</b>
Less : Finance Cost	20	11	24	18	11
Less: Depreciation & Amortization	62	50	100	80	55
Add: Other Income	6	2	3	2	3
<b>Profit Before Tax</b>	<b>62</b>	<b>16</b>	<b>68</b>	<b>59</b>	<b>21</b>
<b>PBT Margin %</b>	<b>9%</b>	<b>3%</b>	<b>6%</b>	<b>7%</b>	<b>3%</b>
Less: Tax Expenses	16	4	17	15	0
<b>PAT</b>	<b>47</b>	<b>12</b>	<b>51</b>	<b>45</b>	<b>21</b>
<b>PAT Margin %</b>	<b>7%</b>	<b>2%</b>	<b>5%</b>	<b>5%</b>	<b>3%</b>

# Balance Sheet

Particulars	H1 FY 26	FY 25
<b>Non-current asset</b>		
Property Plant and Equipment	744	648
Capital work-in-progress	118	114
Right-of-use assets	3,937	3,300
Intangible assets	6	8
Intangible assets under development	0	0
<b>Financial assets</b>		
(i) Investments	0	0
(ii) Other financial assets	226	192
Deferred tax assets (net)	156	126
Other tax assets (net)	24	20
Other non-current assets	105	68
<b>Total non-current assets</b>	<b>5,316</b>	<b>4,475</b>
<b>Current assets</b>		
Inventories	0	0
<b>Financial assets</b>		
(i) Trade receivables	99	79
(ii) Cash and cash equivalents	61	6
(iii) Bank balances other than above	430	0
(iv) Other financial assets	19	18
Other current assets	94	108
<b>Total current assets</b>	<b>703</b>	<b>210</b>
<b>Total assets</b>	<b>6,019</b>	<b>4,685</b>

Particulars	H1 FY26	FY 25
<b>Equity and liabilities</b>		
Equity share capital	21	13
Instruments entirely equity in nature	0	7
Other equity	529	(23)
<b>Total equity</b>	<b>550</b>	<b>(3)</b>
<b>Liabilities</b>		
Non- current liabilities		
Financial liabilities		
(i) Borrowings	183	222
(ii) Lease liabilities	4122	3,422
(iii) Other financial liabilities	215	199
Provisions	14	11
Other non-current liabilities	28	26
<b>Total non-current liabilities</b>	<b>4561</b>	<b>3,881</b>
<b>Current liabilities</b>		
Financial liabilities		
(i) Borrowings	96	121
(ii) Lease liabilities	370	322
(iii) Trade payables	0	0
(a) total outstanding dues of micro & small enterprises	20	19
(b) total outstanding dues of creditors other than micro & small enterprises	48	36
(iv) Other financial liabilities	332	272
Other current liabilities	40	35
Provisions	2	2
<b>Total current liabilities</b>	<b>908</b>	<b>808</b>
<b>Total liabilities</b>	<b>5,469</b>	<b>4,688</b>
<b>Total equity and liabilities</b>	<b>6,019</b>	<b>4,685</b>

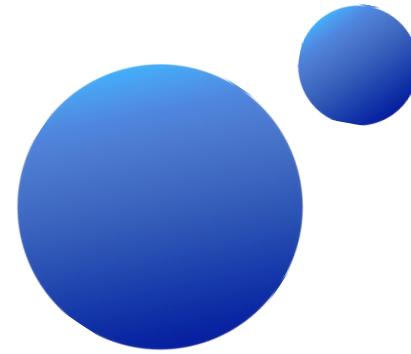
# Cashflow Statement (1/2)

Particulars	H1 FY26	H1 FY25
<b>Cash flow from operating activities</b>		
Loss before tax	(89)	(83)
<b>Adjustments for:</b>		
Depreciation and amortisation expense	299	240
Allowance for expected credit losses	0	0
Property, plant and equipment written off	1	2
Provision for doubtful advances and deposits	0	1
Finance costs	20	11
Interest expense on lease liabilities	181	131
Interest expense on security deposits received	15	11
Equity settled share based payments	4	4
Income on reversal of allowance for expected credit loss	0	0
Interest income on unwinding of fair valuation of security deposits	(7)	(5)
Interest income on unwinding of fair valuation of lease receivables	(1)	(1)
Gain on termination of lease	(2)	(3)
Interest income on fixed deposits	(6)	0
Income on amortisation of deferred income	(15)	(11)
<b>Operating cash flow before working capital changes</b>	<b>402</b>	<b>295</b>
<b>Changes in working capital</b>		
Change in inventories	0	0
Change in trade receivables	(20)	(13)
Change in other financial assets	(50)	(35)
Change in other assets	8	3
Change in trade payables	12	7
Change in other financial liabilities	66	30
Change in other liabilities	22	13
Change in provisions	2	1
<b>Cash generated from operations</b>	<b>441</b>	<b>303</b>
Income taxes refund / (paid) (net)	(12)	(13)
<b>Net cash generated from operating activities</b>	<b>429</b>	<b>289</b>

# Cashflow Statement (2/2)

₹ Cr

Particulars	H1 FY26	H1 FY25
<b>Cash flow from investing activities</b>		
Purchase of property, plant and equipment, capital work-in-progress, intangible assets under development and capital advances	(179)	(114)
Initial direct cost on leases capitalized under right-of-use assets	(6)	(1)
Proceeds from sale of property plant and equipment	0	1
Investment in term deposit (net)	(437)	0
Interest income received	6	0
<b>Net cash used in investing activities</b>	<b>(616)</b>	<b>(114)</b>
<b>Cash flow from financing activities</b>		
Proceeds / Repayment of short term and non-current borrowings	(80)	80
Payment of lease liabilities (including interest)	(290)	(239)
Premium on issue of shares (net of share issue expenses)	617	0
Finance costs paid	(18)	(11)
<b>Net cash generated from / (used in) financing activities</b>	<b>229</b>	<b>(171)</b>
Net increase in cash and cash equivalents	42	4
(Bank Overdraft) / Cash and cash equivalents at the beginning of the period	(17)	(33)
<b>Cash and cash equivalents / (Bank Overdraft) at the end of the period</b>	<b>24</b>	<b>(28)</b>
<b>Components of cash and cash equivalents</b>		
Cash in hand	0	0
Balances with banks	32	10
-Restricted deposits with banks with original maturity of less than 3 months	30	0
<b>Cash and cash equivalents as per balance sheet</b>	<b>61</b>	<b>10</b>
Bank overdraft used for cash management purpose	(37)	(39)
<b>Cash and cash equivalents as per statement of cashflow</b>	<b>24</b>	<b>(28)</b>



# Key Questions for Investors

Section 4



# Key Questions Addressed for Investors

## Q. Why IndiQube Tracks Both EBITDA (IGAAP Equivalent) and Adjusted Cash EBIT (Ind AS)

At IndiQube, we analyze both EBITDA and Cash EBIT together to gain a holistic view of the business's financial health and sustainability.

- EBITDA (Earnings Before Interest, Taxes, Depreciation, and Amortization) is a key metric to evaluate the operational efficiency of the business.
- Adjusted Cash EBIT, i.e. Cash EBIT plus Income on Finance lease, provides insight into the actual cash flows generated from operating activities.

Together, these metrics offer a comprehensive financial lens:

- EBITDA signals how efficiently the business is run.
- Adjusted Cash EBIT reflects the true cash-generating ability, crucial for understanding future capital requirements and liquidity planning.

This dual approach allows IndiQube to align operational performance with financial sustainability and long-term strategic planning.

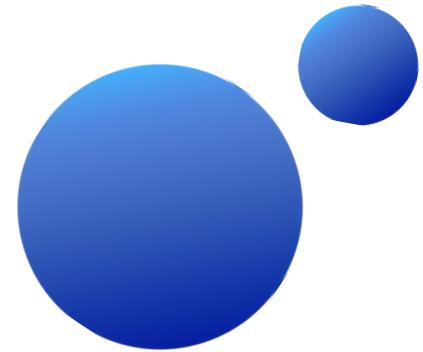
# Key Questions Addressed for Investors

## Q. Is the Company profitable, with reported losses arising solely from Ind AS accounting adjustments?

Yes, Company is PAT positive and have been consistently paying income taxes (refer to slide 8 in this presentation), reflecting the underlying strength and profitability of our operations. The accounting loss reported under Ind AS arises primarily due to the application of Ind AS 116 (Leases), which requires the recognition of non-cash expenses such as depreciation on Right-of-Use assets and interest on lease liabilities. These adjustments are accounting in nature, do not affect our cash flows, and are specific to the lease accounting methodology prescribed under the standard. Our financial position, cash generation, and ability to meet obligations remain robust. Our CRISIL A+ rating reflects IGAAP profitability.

The below table represents the impact of accounting loss reported due to the application of Ind AS 116.

PARTICULARS	H1 FY26	H1 FY25
Interest on Lease Liabilities	196	142
Depreciation on Right of Use Assets	237	190
<b>Total Ind AS 116 Impact</b>	<b>433</b>	<b>332</b>
Payment of Lease Liabilities	(290)	(239)
<b>Net Impact on P &amp; L</b>	<b>143</b>	<b>93</b>



# Glossary

Section 5



# Glossary (1/5)

Term	Description
IndiQube Grow	'IndiQube Grow', which serves as our solution for providing plug and play workspaces that incorporate interiors, technology, facility management and VAS. IndiQube Grow represents a holistic workplace solution, encompassing the essential elements required by enterprises.
IndiQube Bespoke	Customizable design and build solutions, from concept to completion, allowing clients to create workspaces that reflect their brand identity and operational requirements within their own premises. From design to turnkey project execution and maintenance, our approach ensures that each workspace is tailored to client specifications.
IndiQube One	Comprehensive B2B and B2C solutions ranging from facility management, asset maintenance and plantation to catering, and transportation services for the employees of our clients.
MiQube	Our MiQube platform integrates technology solutions and interconnected smart devices that serve clients, their employees, and enable our frontline facility management teams to deliver consistent employee experiences, facility operations, and workspaces. These solutions include our community application, a tenant platform, service delivery application and a network of interconnected devices.
IndiQube Cornerstone	Under IndiQube Cornerstone, we renovate aging properties through technological upgrades, amenities, green initiatives, and designed interiors. By collaborating with landlords, we enhance assets to improve operational efficiency, thereby creating distinctive and appealing spaces.

# Glossary (2/5)

Term	Description
Revenue	Revenue from operations plus income on finance lease
EBITDA	EBITDA is calculated as profit / loss after tax plus tax expense, finance cost, depreciation and amortization expense for the period
EBITDA margin (%)	EBITDA margin is calculated as EBITDA divided by revenue
Operating Cash Flow	Operating Cash Flow (pre-tax) is the net cash inflow or outflow resulting from a company's principal revenue-generating activities during a specific period. It is calculated as " <i>Cash generated from Operations (pre-tax) minus payment of lease liability (including interest)</i> "
EPS	Annualized PAT divided by number of equity shares
Recurring Revenue	Portion of a company's income that is stable, predictable, and expected to continue in the future, typically generated from ongoing customer contracts, subscriptions, or repeat services.
One Time Revenue	Portion of a company's income earned from non-recurring transactions, such as a single sale, project, or service, that may not repeat in the future.

# Glossary (3/5)

Term	Description
Net Worth	Net worth represents total equity plus reserve and surplus, excluding share application money pending allotment
Net Debt	Net debt is calculated as total borrowings minus cash and cash equivalents and bank balances (other than cash and cash equivalents) for the period
Return on Equity (ROE)	Return on Equity is calculated as annualized profit / loss before tax divided by average net worth.
Other Expense	Expenses that are not classified under Cost of Goods Sold, Employee Benefit Expenses, Finance Costs, or Depreciation & Amortization, but are incurred in the normal course of business operations. These typically include administrative, selling, distribution, and general overhead costs such as rent, utilities, insurance, legal & professional fees, repairs & maintenance, advertising, travel, and miscellaneous office expenses.
Other Income	Other income shall be classified as sum of Interest Income, Dividend Income, Net gain / loss on sale of investments; interest income from income tax refunds, interest on investment and other non-operating income.

# Glossary (4/5)

Term	Description
Revenue from operations	Revenue from operations means revenue from rental income, finance lease, electricity charges, maintenance charges, sale of goods and other ancillary services for the period
EBITDA (Operational)	EBITDA (Operational) is calculated as EBITDA less other income for the period
EBITDA margin (Operational) (%)	EBITDA margin (Operational) is calculated as EBITDA (Operational) divided by revenue from operations
Lease Liability	Lease Liability is the financial obligation to make lease payments over the lease term, representing the present value of future payments owed by a lessee to a lessor under a lease agreement.
Payment of Lease Liability	Actual rental payout during the period
Cash EBIT	Cash EBIT is calculated as EBITDA less payment of lease liabilities
Cash EBIT margin (%)	Cash EBIT margin is calculated as cash EBIT divided by revenue from operations

# Glossary (5/5)

Term	Description
Income on Finance lease	Under our BESPOKE model, we handle the design and build of client offices. These arrangements are accounted for as financial leases. As per IND AS, the income from such agreements is classified under Other Income. Since it arises from our core operations, it should be considered part of Revenue from Operations.
Adjusted Cash EBIT	Cash EBIT plus Income on Finance lease
Adjusted Cash EBIT margin	Adjusted Cash EBIT margin is calculated as adjusted cash EBIT divided by revenue from operations
ROU	ROU asset represents the present value of the premises, that the company has the right to occupy and use, based on the lease agreement
Depreciation on ROU	Depreciation on ROU Asset is the expense recorded to spread the cost of a Right-of-Use asset, representing the value of premises a company can occupy and use under a lease—over the lease period.
Interest on Lease Liability	Finance cost recognized on the outstanding lease liability under Ind AS 116

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