# **Aditya Birla Real Estate**

# Emkay Your success is our success

# Strong ramp-up on the cards

Real Estate >

Result Update

October 29, 2025

CMP (Rs): 1,818 | TP (Rs): 3,300

| Aditya Birla Real Estate (ABREL) reported a resilient operational performance, with higher-than-expected pre-sales amid no new launches in H1FY26. As the |
|---|
| Rs140bn launch pipeline remains intact, we maintain pre-sales estimates of  |
| Rs102bn/Rs126bn for FY26/27. Collections were weak in Q2, but are expected  |
| to ramp up in Q3FY26 as delayed collections come through (management  |
| guidance: Rs20bn by Dec-25 vs Rs10.6bn for H1). We maintain Rs35bn/Rs47bn   |
| collections estimates for FY26/27. Also, paper division's divestment will free up   |
| management bandwidth and capital, which will improve cash flows and drive a   |
| robust scale-up. The balance sheet would remain sturdy (net debt to reduce)   |
| despite rapid growth within a short span. We maintain BUY and an SoTP-based   |
| TP of Rs3,300 (currently trading at 10% discount to residential business' NAV).   |

#### Resilient pre-sales in Q2; sales momentum at Worli project improves

Despite no new launches during the quarter, ABREL reported healthy pre-sales worth Rs8.9bn (higher than our estimate) in Q2FY26. The Worli project saw pre-sales worth Rs3.2bn (36% contribution), while Birla Evara, Bengaluru, saw Rs3.3bn (37%). The key highlight was the pick-up in sales momentum at Birla Niyaara (P-1&2), along with a 5% QoQ increase in average realization (on price hikes). This gives confidence in the continuity of traction at Tower-3, which is planned to be launched in Q4FY26.

#### Pre-sales expected to sharply increase in H2; growth to continue in FY27

ABREL has retained its ~Rs140bn launch guidance for H2FY26; key projects include Birla Niyaara P-3 (Rs44bn), Birla Arika P-2 (Rs25bn), Birla Punya P-2 (Rs23bn), and the Thane project (Rs16bn). Among others, the project in Manjri (Pune) is expected to see a formal launch soon (EOI process underway; strong traction seen). Further, RERA approval for the Thane project is expected in Q3FY26 (likely to be launched in Q4FY26). ABREL expects new project additions offering Rs100-150bn GDV in FY26; it remains confident of annual BD of Rs150-200bn for the next 3Y; this offers comfortable medium-term growth visibility. We maintain pre-sales estimates of Rs102bn/Rs126bn for FY26/27.

Collections to improve; balance sheet to deleverage despite growth continuity Q2 collections of Rs5.1bn (-20% YoY) were weak, mainly because of a slight delay in the billing schedule at Niyaara (Rs6bn impact). However, these will flow in Oct/Nov, along with incremental contribution from ongoing and new projects; ABREL expects cumulative collections of Rs20bn by Dec-25. We maintain our collections estimates of Rs35bn/Rs47bn for FY26/27; the paper business' sale will generate additional cash flows (Rs35bn pre-tax), thereby helping to reduce net debt to Rs4bn by FY28E.

### We maintain BUY

The stock is trading at ~10% discount to the residential business' NAV. We value ABREL's residential business at 11.5x embedded EV/EBITDA (~5Y avg) and commercial business at 8% cap rate; we factor in FY27E net debt at ~Rs21bn. The valuation implies 65% premium to residential NAV, justified by the expected continuation of project additions in the medium term. We retain BUY and an SoTP-based TP of Rs3,300. **Bear case (Exhibit 18)**: Rs80bn/Rs100bn pre-sales in FY26E/27E imply 39% upside on the CMP.

| Aditya Birla Real Estate: Financial Snapshot (Consolidated) |          |         |         |          |             |  |  |  |  |  |  |  |
|---|----------|---------|---------|----------|-------------|--|--|--|--|--|--|--|
| Y/E Mar (Rs mn)   | FY24     | FY25    | FY26E   | FY27E    | FY28E       |  |  |  |  |  |  |  |
| Revenue   | 11,006   | 12,189  | 6,609   | 13,817   | 54,894      |  |  |  |  |  |  |  |
| EBITDA  | 2,427    | 296     | (1,443) | 3,517    | 17,013      |  |  |  |  |  |  |  |
| Adj. PAT  | 505      | (373)   | (2,069) | 746      | 11,110      |  |  |  |  |  |  |  |
| Adj. EPS (Rs)   | 4.5      | (3.3)   | (18.5)  | 6.7      | 99.5        |  |  |  |  |  |  |  |
| EBITDA margin (%)   | 22.1     | 2.4     | (21.8)  | 25.5     | 31.0        |  |  |  |  |  |  |  |
| EBITDA growth (%)   | (57.3)   | (87.8)  | 0       | 0        | 383.8       |  |  |  |  |  |  |  |
| Adj. EPS growth (%)   | (63.3)   | 0       | 0       | 0        | 1,389.0     |  |  |  |  |  |  |  |
| RoE (%)   | 1.3      | (1.0)   | (5.3)   | 1.9      | 24.3        |  |  |  |  |  |  |  |
| RoIC (%)  | 2.8      | (0.2)   | (2.9)   | 3.9      | 27.2        |  |  |  |  |  |  |  |
| P/E (x)   | 401.7    | (125.9) | 105.2   | 272.1    | 18.3        |  |  |  |  |  |  |  |
| EV/EBITDA (x)   | This ren | 746.9   | (153.2) | Pathak h | arsh natnak |  |  |  |  |  |  |  |
| P/B (x)   | 5.1      | 5.3     | 5.1     | 5.0      | 4.0         |  |  |  |  |  |  |  |
| FCFF yield (%)  | (2.2)    | (6.4)   | 6.4     | (0.6)    | 7.3         |  |  |  |  |  |  |  |

Source: Company, Emkay Research

| Target Price – 12M    | Mar-26 |
|-----------------------|--------|
| Change in TP (%)      | -      |
| Current Reco.         | BUY    |
| Previous Reco.        | BUY    |
| Upside/(Downside) (%) | 81.5   |

| Stock Data              | ABREL IN |
|-------------------------|----------|
| 52-week High (Rs)       | 2,980    |
| 52-week Low (Rs)        | 1,563    |
| Shares outstanding (mn) | 111.7    |
| Market-cap (Rs bn)      | 203      |
| Market-cap (USD mn)     | 2,302    |
| Net-debt, FY26E (Rs mn) | 20,520.2 |
| ADTV-3M (mn shares)     | 0        |
| ADTV-3M (Rs mn)         | 281.4    |
| ADTV-3M (USD mn)        | 3.2      |
| Free float (%)          | 46.7     |
| Nifty-50                | 26,053.9 |
| INR/USD                 | 88.2     |
| Shareholding,Sep-25     |          |
| Promoters (%)           | 50.2     |
| FPIs/MFs (%)            | 9.1/16.4 |
|                         |          |

| Price Performance |     |        |        |  |  |  |  |  |  |
|-------------------|-----|--------|--------|--|--|--|--|--|--|
| (%)               | 1M  | 3M     | 12M    |  |  |  |  |  |  |
| Absolute          | 8.9 | (6.5)  | (33.6) |  |  |  |  |  |  |
| Rel. to Nifty     | 3.0 | (10.9) | (37.6) |  |  |  |  |  |  |



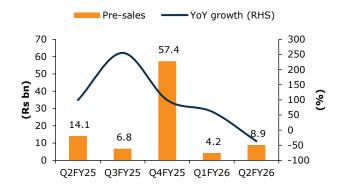
# Harsh Pathak

harsh.pathak@emkayglobal.com +91-22-66121344

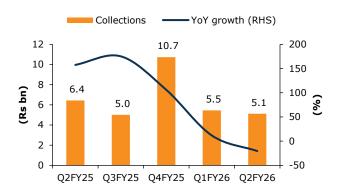
Harsh Shah harsh.shah@emkayglobal.com +91-22-66242468

# **Quarterly charts**

**Exhibit 1: Quarterly pre-sales trend** 



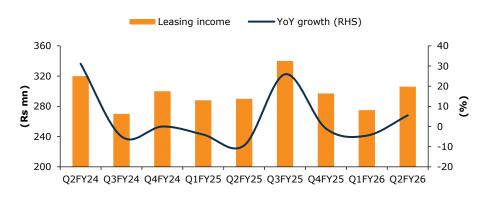
**Exhibit 2: Quarterly collections trend** 



Source: Company, Emkay Research

Source: Company, Emkay Research

**Exhibit 3: Leasing income trend** 



Source: Company, Emkay Research

Exhibit 4: Project-wise quarterly pre-sales break-up

| (Rs bn)                      | Region    | Q2FY24 | Q3FY24 | Q4FY24 | Q1FY25 | Q2FY25 | Q3FY25 | Q4FY25 | Q1FY26 | Q2FY26 |
|------------------------------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Birla Vanya<br>(Kalyan)      | MMR       | 0.4    | 0.7    | 0.3    | 0.2    | 0.2    | 0.2    | 0.2    | 0.1    | 0.1    |
| Birla Alokya<br>(Whitefield) | Bengaluru | 0.1    | 0.0    | 0.1 -  | 0.1    | 0.0    | 0.1    | -      | 0.0    | -      |
| Birla Navya<br>(GCER)        | NCR       | 1.1    | 0.3    | 0.5    | 0.0    | -      | -      | 2.7    | 0.5    | 0.9    |
| Birla Niyaara<br>(Worli)     | MMR       | 0.6    | 0.6    | 27.7   | 2.3    | 1.1    | 3.8    | 3.7    | 0.6    | 3.2    |
| Birla Tisya<br>(Magadi Road) | Bengaluru | 0.2    | 0.2    | 0.1    | 0.2    | 0.4    | 0.2    | -      | 0.0    | 0.0    |
| Birla Trimaya (Devanahalli)  | Bengaluru | 4.7    | 0.1    | 0.1    | -      | 5.7    | 0.5    | 5.3    | 0.8    | 0.7    |
| Birla Anayu<br>(Walkeshwar)  | MMR       | -      | -      | -      | -      | 1.1    | -      | 1.7    | -      | -      |
| Birla Ojasvi<br>(RR Nagar)   | Bengaluru | -      | -      | -      | -      | 5.6    | 2.0    | 0.5    | 0.3    | 0.4    |
| Sector 31<br>(Arika)         | NCR       | -      | -      | -      | -      | -      | -      | 31.5   | 0.8    | 0.1    |
| Evara -<br>(Sarjapur)        | Bengaluru | -      | -      | -      | -      | -      | -      | 8.7    | 0.7    | 3.3    |
| Punya<br>(Sangamwadi)        | Pune      | -      | -      | -      | -      | -      | -      | 3.1    | 0.5    | 0.2    |
| Total                        |           | 7.1    | 1.9    | 28.8   | 2.6    | 14.1   | 6.8    | 57.4   | 4.2    | 8.9    |

Source: Company, Emkay Research is report is intended for Harsh Pathak (harsh pathak@emkayglobal.com) use and downloaded at 10

Exhibit 5: Region-wise performance

| Particulars |                     | Ongoing |                | Upcoming      |         |                |  |
|-------------|---------------------|---------|----------------|---------------|---------|----------------|--|
|             | Saleable area GDV I |         | No of projects | Saleable area | GDV     | No of projects |  |
|             | (msf)               | (Rs bn) |                | (msf)         | (Rs bn) |                |  |
| MMR         | 3.2                 | 105     | 3              | 11.6          | 326     | 4              |  |
| Bengaluru   | 7.5                 | 71      | 5              | 1.3           | 13      | 0              |  |
| NCR         | 3.0                 | 57      | 1              | 3.8           | 74      | 2              |  |
| Pune        | 0.3                 | 4       | 2              | 4.4           | 50      | 1              |  |
| Total       | 14.0                | 237     | 11             | 21.1          | 462     | 7              |  |

Source: Company, Emkay Research

# Exhibit 6: Launch pipeline in FY26

| Rs bn     | Projects            | Location              | Ownership     | Economic interest | Total<br>Estimated<br>GDV | GDV launch<br>in FY26 | Saleable area (msf) |
|-----------|---------------------|-----------------------|---------------|-------------------|---------------------------|-----------------------|---------------------|
|           | Birla Niyaara - C   | Worli                 | Own           | 100%              | 131.8                     | 44.3                  | 0.7                 |
| MMR       | Thane Project       | Thane                 | Outright      | 56%               | 98.7                      | 16.3                  | 1.3                 |
|           | Plotted Development | Boisar                | Outright      | 100%              | 4.7                       | 2.8                   | 0.9                 |
|           | Birla Navya         | Golf Course extension | Profit Share  | 50%               | 30.2                      | 6.4                   | 0.3                 |
| NCR       | Sector 71           | Gurgaon               | Outright      | 100%              | 14.1                      | 6.7                   | 0.5                 |
| NCR       | Birla Arika         | Gurgaon               | Revenue Share | 58%               | 58.6                      | 25.6                  | 1                   |
| Bengaluru | Birla Trimaya       | Devanahalli           | Profit Share  | 47%               | 31.5                      | 6.7                   | 0.7                 |
| Duna      | Birla Punya         | Wellesley Road        | Outright      | 100%              | 27.3                      | 22.9                  | 1.3                 |
| Pune      | Birla Evam          | Manjri                | Outright      | 56%               | 27.2                      | 7.7                   | 1                   |
| Total     |                     |                       |               |                   | 424.2                     | 139.3                 | 7.8                 |

Source: Company, Emkay Research

# Exhibit 7: Project portfolio

| (Rs bn)                 | Projects         | Ownership     | Economic interest | Land area<br>(Acres) | Estimated GDV | Total saleable<br>area (msf) |
|-------------------------|------------------|---------------|-------------------|----------------------|---------------|------------------------------|
| Ongoing Projects (A)    |                  |               |                   | 204                  | 237           | 14.0                         |
| FY26 Pipeline (B)       |                  |               |                   | 123                  | 139           | 7.8                          |
|                         | Thane - Kalwa    | Outright      | 56%               |                      | 82            | 5.1                          |
| Mumbai                  | Worli - New Plot | Own           | 100%              | 10                   | 149           | 2.6                          |
|                         | Worli West       | Own           | 100%              | 4                    | 29            | 0.4                          |
|                         | Boisar           | Outright      | 100%              |                      | 2             | 0.6                          |
| Bengaluru               | Birla Trimaya    | Profit Share  | 47%               |                      | 6             | 0.6                          |
| NCD                     | Sector 71        | Outright      | 100%              |                      | 7             | 0.5                          |
| NCR                     | Mathura Road     | Revenue Share | 64%               | 7                    | 28            | 1.4                          |
| Pune                    | Birla Evam       | Outright      | 56%               |                      | 20            | 2.1                          |
| Future Plans (C)        |                  |               |                   | 21                   | 323           | 13.3                         |
| Total Portfolio (A+B+C) |                  |               |                   | 348                  | 699           | 35.0                         |

Source: Company, Emkay Research

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# Exhibit 8: Ongoing projects in MMR

| Projects              | Location   | Project<br>Structure# | GDV<br>(Rs<br>bn) | Total saleable<br>area (msf) | Area sold (msf) | Booking<br>value<br>(Rs bn) | Collection<br>% of<br>booking | Balance<br>inventory<br>(Rs bn) | rate   | Completion timeline* |
|-----------------------|------------|-----------------------|-------------------|------------------------------|-----------------|-----------------------------|-------------------------------|---------------------------------|--------|----------------------|
| Birla Vanya           | Kalyan     | Own Land<br>Parcel    | 11.5              | 1.3                          | 1.2             | 9.5                         | 95                            | 2.1                             | 8,024  | OC Received          |
| Birla Niyara (Ph - 1) | Worli      | Own Land              | 36.3              | 0.9                          | 0.8             | 30.0                        | 47                            | 6.2                             | 36,003 | Mar-28               |
| Birla Niyara (Ph - 2) | WOTII      | Parcel                | 51.2              | 0.9                          | 0.7             | 37.6                        | 22                            | 13.7                            | 57,511 | Mar-29               |
| Birla Anayu           | Walkeshwar | Outright              | 5.7               | 0.1                          | 0.0             | 2.8                         | 31                            | 2.9                             | 87,668 | Mar-29               |
| Total                 |            |                       | 104.7             | 3.2                          | 2.7             | 79.9                        |                               | 24.8                            |        |                      |

Source: Company, Emkay Research; \*as per RERA; # land owner - profit share, revenue share, and PE profit share

#### Exhibit 9: Ongoing projects in Bengaluru

| Projects                     | Location    | Project<br>Structure#      | GDV<br>(Rs bn) | Total<br>saleable<br>area<br>(msf) | Area sold<br>(msf) | Booking<br>value<br>(Rs bn) | Collection<br>% of<br>booking | Balance<br>inventory<br>(Rs bn) | Average<br>rate<br>psf (Rs) | Completion timeline* |        |
|------------------------------|-------------|----------------------------|----------------|------------------------------------|--------------------|-----------------------------|-------------------------------|---------------------------------|-----------------------------|----------------------|--------|
| Birla<br>Alokya              | Whitefield  | Outright                   | 4.0            | 0.6                                | 0.5                | 4.0                         | 100                           | 0.0                             | 7,271                       | OC Received          |        |
| Birla Tisya                  | Rajajinagar | Profit Share<br>(BE - 40%) | 6.5            | 0.7                                | 0.7                | 6.5                         | 76                            | 0.0                             | 9,993                       | Dec-26               |        |
| Birla<br>Trimaya<br>(Ph - 1) |             | Profit Share<br>(BE - 47%) | 4.9            | 0.7                                | 0.7                | 4.9                         | 59                            | 0.0                             | 6,765                       | Oct-28               |        |
| Birla<br>Trimaya<br>(Ph - 2) | Devanahalli |                            | )evanahalli l  | 6.3                                | 0.7                | 0.7                         | 6.2                           | 28                              | 0.1                         | 8,550                | Jun-29 |
| Birla<br>Trimaya<br>(Ph - 3) |             |                            | 7.8            | 0.9                                | 0.8                | 6.8                         | 18                            | 1.0                             | 9,028                       | Aug-30               |        |
| Birla Ojasvi                 | RR Nagar    | Outright                   | 10.6           | 1.0                                | 0.9                | 8.7                         | 28                            | 1.9                             | 10,105                      | Jan-31               |        |
| Birla Evara                  | Sarjapur    | Outright                   | 30.6           | 2.9                                | 1.2                | 12.6                        | 15                            | 18.0                            | 10,350                      | Dec-31               |        |
| Total                        |             |                            | 70.6           | 7.5                                | 5.5                | 49.6                        |                               | 21.0                            |                             |                      |        |

Source: Company, Emkay Research; \*as per RERA; # land owner - profit share, revenue share

# Exhibit 10: Ongoing projects in the NCR

| Projects           | Location    | Project<br>structure#       | GDV<br>(Rs bn) | Total saleable area (msf) | Area sold<br>(msf) | Booking<br>value<br>(Rs bn) | Collection<br>% of<br>booking | Balance<br>inventory<br>(Rs bn) | Average<br>rate<br>psf (Rs) | Completion timeline* |
|--------------------|-------------|-----------------------------|----------------|---------------------------|--------------------|-----------------------------|-------------------------------|---------------------------------|-----------------------------|----------------------|
| Birla Navya (Ph1)  |             |                             | 4.8            | 0.4                       | 0.4                | 4.8                         | 100                           | 0.0                             | 10,954                      | OC Received          |
| Birla Navya (Ph2)  | Golf Course | Profit Share                | 7.1            | 0.5                       | 0.5                | 7.1                         | 47                            | 0.0                             | 14,210                      | Dec-25               |
| Birla Navya (Ph3)  | extension   | (BE -50%)                   | 4.0            | 0.2                       | 0.2                | 4.0                         | 35                            | 0.0                             | 17,603                      | Apr-27               |
| Birla Navya (Ph4)  |             |                             | 7.9            | 0.4                       | 0.2                | 4.0                         | 17                            | 3.9                             | 19,336                      | Apr-30               |
| Birla Arika (Ph-1) | Sector 31   | Revenue Share<br>(BE - 58%) | 33.0           | 1.4                       | 1.4                | 32.4                        | 10                            | 0.6                             | 22,958                      | Dec-31               |
| Total              |             |                             | 56.8           | 3.0                       | 2.8                | 52.3                        |                               | 4.5                             |                             |                      |

Source: Company, Emkay Research; \*as per RERA; # land owner - profit share, revenue share

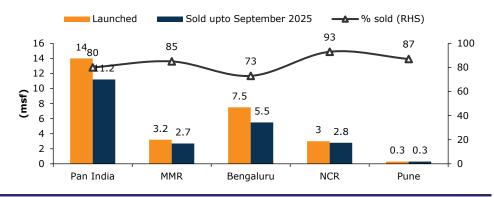
# Exhibit 11: Ongoing projects in Pune

| Projects                | Location     | Project<br>structure# | GDV<br>(Rs bn) | Total<br>saleable<br>area<br>(msf) | Area<br>sold<br>(msf) | Booking (<br>value<br>(Rs bn) | Collection<br>% of<br>booking | Balance<br>inventory<br>(Rs bn) | Average<br>rate<br>psf (Rs) | Completion timeline* |
|-------------------------|--------------|-----------------------|----------------|------------------------------------|-----------------------|-------------------------------|-------------------------------|---------------------------------|-----------------------------|----------------------|
| Birla Punya<br>(Ph - 1) | Wellesley Ro | ad Outright           | 4.4            | 0.3                                | 0.3                   | 3.8                           | 15                            | 0.6                             | 14,395                      | Sep-31               |
| Total                   |              |                       | 4.4            | 0.3                                | 0.3                   | 3.8                           |                               | 0.6                             |                             |                      |

Source: Company, Emkay Research; \*as per RERA; # land owner - profit share, revenue share, and PE profit share

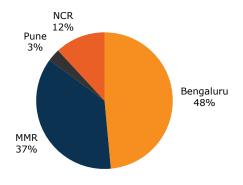
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**Exhibit 12: Region-wise performance** 



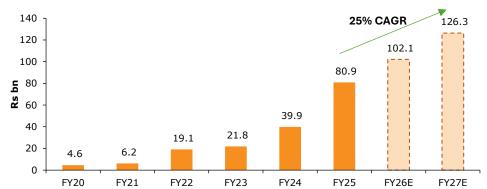
Source: Company, Emkay Research

Exhibit 13: Region-wise booking value contribution (Q2FY26)



Source: Company, Emkay Research

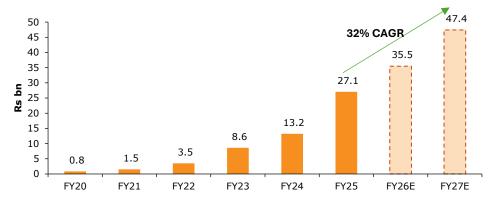
Exhibit 14: Pre-sales expected to see 25% CAGR over FY25-27E



Source: Company, Emkay Research

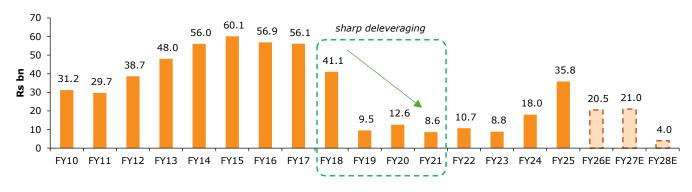
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Source: Company, Emkay Research

Exhibit 16: Net debt expected to decline in the next two years despite the ramp-up in real estate business



Source: Company, Emkay Research

| Rs bn |
|-------|
|       |
|       |
| 126.3 |
| 109.1 |
| 30%   |
| 32.7  |
| 11.5x |
| 376.3 |
|       |
|       |
| 1.2   |
| 8.0%  |
| 15.0  |
|       |
| 391.3 |
| 21.0  |
|       |
| 370.3 |
|       |
|       |

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Rounded-off target (Rs)

3,300

**Exhibit 18: Scenario analysis** 

| (Rs bn)                    | Bear case |       |       | e     | Bull case |       |
|----------------------------|-----------|-------|-------|-------|-----------|-------|
|                            | FY26E     | FY27E | FY26E | FY27E | FY26E     | FY27E |
| Pre-sales                  | 80.0      | 101.4 | 102.1 | 126.3 | 114.4     | 141.6 |
| Collections                | 32.9      | 41.8  | 35.7  | 47.3  | 37.3      | 52.4  |
| Net debt                   | 25.9      | 28.8  | 20.5  | 21.0  | 21.5      | 13.7  |
| ABREL's share in pre-sales | 61.0      | 86.1  | 78.4  | 109.1 | 93.4      | 126.8 |
| Embedded EBITDA margin     |           | 30%   |       | 30%   |           | 30%   |
| Embedded EBITDA            |           | 25.8  |       | 32.7  |           | 38.1  |
| EV/EBITDA multiple (x)     |           | 11.5  |       | 11.5  |           | 11.5  |
| EV - residential           |           | 297.0 |       | 376.3 |           | 437.6 |
| EV - commercial            |           | 15.0  |       | 15.0  |           | 15.0  |
| Total EV - ABREL           |           | 312.0 |       | 391.3 |           | 452.6 |
| Less: Net debt             |           | 28.8  |       | 21.0  |           | 13.7  |
| Implied market cap         |           | 283.2 |       | 370.3 |           | 438.9 |

Source: Emkay Research

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# **Aditya Birla Real Estate: Consolidated Financials and Valuations**

| Profit & Loss               |        |         |         |         |         |
|-----------------------------|--------|---------|---------|---------|---------|
| Y/E Mar (Rs mn)             | FY24   | FY25    | FY26E   | FY27E   | FY28E   |
| Revenue                     | 11,006 | 12,189  | 6,609   | 13,817  | 54,894  |
| Revenue growth (%)          | (71.3) | 10.7    | (45.8)  | 109.1   | 297.3   |
| EBITDA                      | 2,427  | 296     | (1,443) | 3,517   | 17,013  |
| EBITDA growth (%)           | (57.3) | (87.8)  | 0       | 0       | 383.8   |
| Depreciation & Amortization | 590    | 638     | 792     | 823     | 855     |
| EBIT                        | 1,837  | (342)   | (2,235) | 2,693   | 16,158  |
| EBIT growth (%)             | (50.7) | 0       | 0       | 0       | 500.0   |
| Other operating income      | 2,120  | 155     | 163     | 171     | 180     |
| Other income                | 481    | 385     | 420     | 449     | 481     |
| Financial expense           | 299    | 458     | 519     | 490     | 342     |
| PBT                         | 2,020  | (415)   | (2,334) | 2,652   | 16,298  |
| Extraordinary items         | 0      | (1,240) | 4,000   | 0       | 0       |
| Taxes                       | 513    | (303)   | (584)   | 663     | 4,074   |
| Minority interest           | (99)   | (38)    | (319)   | (1,243) | (1,113) |
| Income from JV/Associates   | (224)  | (135)   | 0       | 0       | 0       |
| Reported PAT                | 505    | (1,613) | 1,931   | 746     | 11,110  |
| PAT growth (%)              | (64.1) | 0       | 0       | (61.4)  | 1,389.0 |
| Adjusted PAT                | 505    | (373)   | (2,069) | 746     | 11,110  |
| Diluted EPS (Rs)            | 4.5    | (3.3)   | (18.5)  | 6.7     | 99.5    |
| Diluted EPS growth (%)      | (63.3) | 0       | 0       | 0       | 1,389.0 |
| DPS (Rs)                    | 5.0    | 2.0     | 3.0     | 3.0     | 3.0     |
| Dividend payout (%)         | 110.5  | (13.9)  | 17.4    | 44.9    | 3.0     |
| EBITDA margin (%)           | 22.1   | 2.4     | (21.8)  | 25.5    | 31.0    |
| EBIT margin (%)             | 16.7   | (2.8)   | (33.8)  | 19.5    | 29.4    |
| Effective tax rate (%)      | 25.4   | 72.9    | 25.0    | 25.0    | 25.0    |
| NOPLAT (pre-IndAS)          | 1,370  | (93)    | (1,676) | 2,020   | 12,119  |
| Shares outstanding (mn)     | 112    | 112     | 112     | 112     | 112     |

Source: Company, Emkay Research

| <b>Balance Sheet</b>        |        |         |         |         |         |
|-----------------------------|--------|---------|---------|---------|---------|
| Y/E Mar (Rs mn)             | FY24   | FY25    | FY26E   | FY27E   | FY28E   |
| Share capital               | 1,117  | 1,117   | 1,117   | 1,117   | 1,117   |
| Reserves & Surplus          | 38,674 | 37,286  | 38,881  | 39,292  | 50,068  |
| Net worth                   | 39,791 | 38,403  | 39,998  | 40,409  | 51,184  |
| Minority interests          | 1,156  | 480     | 799     | 2,042   | 3,155   |
| Non-current liab. & prov.   | (833)  | (2,048) | (1,948) | (1,848) | (1,748) |
| Total debt                  | 24,815 | 49,965  | 34,600  | 32,686  | 22,771  |
| Total liabilities & equity  | 70,393 | 91,494  | 78,743  | 79,182  | 81,856  |
| Net tangible fixed assets   | 77,740 | 29,823  | 31,023  | 32,223  | 33,423  |
| Net intangible assets       | 312    | 206     | 216     | 226     | 236     |
| Net ROU assets              | 330    | 79      | 83      | 87      | 92      |
| Capital WIP                 | 960    | 494     | 794     | 1,094   | 1,394   |
| Goodwill                    | -      | -       | -       | -       | -       |
| Investments [JV/Associates] | 4,793  | 6,963   | 7,659   | 8,425   | 9,268   |
| Cash & equivalents          | 6,842  | 14,133  | 14,080  | 11,691  | 18,794  |
| Current assets (ex-cash)    | 49,420 | 120,234 | 132,492 | 172,674 | 193,726 |
| Current Liab. & Prov.       | 33,760 | 71,291  | 96,309  | 134,495 | 172,785 |
| NWC (ex-cash)               | 15,661 | 48,944  | 36,183  | 38,180  | 20,941  |
| Total assets                | 70,393 | 91,494  | 78,743  | 79,182  | 81,856  |
| Net debt                    | 17,974 | 35,833  | 20,520  | 20,995  | 3,977   |
| Capital employed            | 70,393 | 91,494  | 78,743  | 79,182  | 81,856  |
| Invested capital            | 52,289 | 63,008  | 50,665  | 53,048  | 36,165  |
| BVPS (Rs)                   | 356.3  | 343.8   | 358.1   | 361.8   | 458.3   |
| Net Debt/Equity (x)         | 0.5    | 0.9     | 0.5     | 0.5     | 0.1     |
| Net Debt/EBITDA (x)         | 7.4    | 121.1   | (14.2)  | 6.0     | 0.2     |
| Interest coverage (x)       | 7.8    | 0.1     | (3.5)   | 6.4     | 48.7    |
| RoCE (%)                    | 4.0    | 0.1     | (2.2)   | 4.2     | 21.9    |

Source: Company, Emkay Research

| Cash flows                   |         |           |          |         |         |
|------------------------------|---------|-----------|----------|---------|---------|
| Y/E Mar (Rs mn)              | FY24    | FY25      | FY26E    | FY27E   | FY28E   |
| PBT (ex-other income)        | 1,314   | (935)     | (2,754)  | 2,203   | 15,817  |
| Others (non-cash items)      | 3,660   | 2,065     | 3,681    | (1,243) | (1,113) |
| Taxes paid                   | (1,361) | (966)     | 584      | (663)   | (4,074) |
| Change in NWC                | (9,689) | (34,498)  | 12,860   | (1,896) | 17,338  |
| Operating cash flow          | (3,153) | (12,934)  | (14,075) | 291     | 17,812  |
| Capital expenditure          | (1,746) | (1,200)   | 28,190   | (1,566) | (1,569) |
| Acquisition of business      | (2,546) | (2,170)   | (696)    | (766)   | (843)   |
| Interest & dividend income   | 1,366   | (95)      | 0        | 0       | 0       |
| Investing cash flow          | (5,241) | (4,380)   | 26,914   | (2,883) | (2,931) |
| Equity raised/(repaid)       | 0       | 0         | 0        | 0       | 0       |
| Debt raised/(repaid)         | 14,438  | 25,150    | (15,365) | (1,915) | (9,915) |
| Payment of lease liabilities | 11      | 73        | (4)      | (4)     | (4)     |
| Interest paid                | (299)   | (458)     | (519)    | (490)   | (342)   |
| Dividend paid (incl tax)     | (554)   | (553)     | (335)    | (335)   | (335)   |
| Others                       | 17      | (2,028)   | 2,332    | 1,947   | 1,817   |
| Financing cash flow          | 13,614  | 22,184    | (13,891) | (797)   | (8,778) |
| Net chg in Cash              | 5,219   | 4,870     | (1,052)  | (3,389) | 6,103   |
| OCF                          | (3,153) | (12,934)  | (14,075) | 291     | 17,812  |
| Adj. OCF (w/o NWC chg.)      | 6,536   | 21,564    | (26,935) | 2,187   | 474     |
| FCFF                         | (4,900) | (14,134)  | 14,115   | (1,276) | 16,243  |
| FCFE                         | (3,832) | (14,687)  | 13,596   | (1,766) | 15,901  |
| OCF/EBITDA (%)               | (129.9) | (4,371.2) | 975.5    | 8.3     | 104.7   |
| FCFE/PAT (%)                 | (758.2) | 910.6     | 704.3    | (236.7) | 143.1   |
| FCFF/NOPLAT (%)              | (357.6) | 15,259.2  | (842.0)  | (63.2)  | 134.0   |

Source: Company, Emkay Research

| Valuations and key Rat   | tios  |         |         |         |       |
|--------------------------|-------|---------|---------|---------|-------|
| Y/E Mar                  | FY24  | FY25    | FY26E   | FY27E   | FY28E |
| P/E (x)                  | 401.7 | (125.9) | 105.2   | 272.1   | 18.3  |
| EV/CE(x)                 | 3.4   | 2.5     | 2.9     | 2.9     | 2.9   |
| P/B (x)                  | 5.1   | 5.3     | 5.1     | 5.0     | 4.0   |
| EV/Sales (x)             | 24.9  | 18.4    | 34.3    | 16.2    | 4.0   |
| EV/EBITDA (x)            | 91.1  | 746.9   | (153.2) | 62.8    | 13.0  |
| EV/EBIT(x)               | 120.3 | (646.2) | (98.9)  | 82.1    | 13.7  |
| EV/IC (x)                | 4.2   | 3.5     | 4.4     | 4.2     | 6.1   |
| FCFF yield (%)           | (2.2) | (6.4)   | 6.4     | (0.6)   | 7.3   |
| FCFE yield (%)           | (1.9) | (7.2)   | 6.7     | (0.9)   | 7.8   |
| Dividend yield (%)       | 0.3   | 0.1     | 0.2     | 0.2     | 0.2   |
| DuPont-RoE split         |       |         |         |         |       |
| Net profit margin (%)    | 4.6   | (3.1)   | (31.3)  | 5.4     | 20.2  |
| Total asset turnover (x) | 0.2   | 0.2     | 0.1     | 0.2     | 0.7   |
| Assets/Equity (x)        | 1.6   | 2.1     | 2.2     | 2.0     | 1.8   |
| RoE (%)                  | 1.3   | (1.0)   | (5.3)   | 1.9     | 24.3  |
| DuPont-RoIC              |       |         |         |         |       |
| NOPLAT margin (%)        | 12.5  | (0.8)   | (25.4)  | 14.6    | 22.1  |
| IC turnover (x)          | 0.2   | 0.2     | 0.1     | 0.3     | 1.2   |
| RoIC (%)                 | 2.8   | (0.2)   | (2.9)   | 3.9     | 27.2  |
| Operating metrics        |       |         |         |         |       |
| Core NWC days            | 519.4 | 1,465.6 | 1,998.2 | 1,008.6 | 139.2 |
| Total NWC days           | 519.4 | 1,465.6 | 1,998.2 | 1,008.6 | 139.2 |
| Fixed asset turnover     | 0.1   | 0.2     | 0.2     | 0.4     | 1.7   |
| Opex-to-revenue (%)      | 31.9  | 36.7    | 61.8    | 34.5    | 10.0  |

Source: Company, Emkay Research

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#### **RECOMMENDATION HISTORY - DETAILS**

| Closing<br>Price (Rs) | TP (Rs)                 | Rating   | Analyst   |
|-----------------------|-------------------------|--|---|
| 1,821                 | 3,300                   | Buy  | Harsh Pathak  |
| 2,011                 | 3,300                   | Buy  | Harsh Pathak  |
| 2,194                 | 3,300                   | Buy  | Harsh Pathak  |
| 2,460                 | 3,300                   | Buy  | Harsh Pathak  |
|                       | 1,821<br>2,011<br>2,194 | Price (Rs) 1,821 3,300 2,011 3,300 2,194 3,300 | Price (Rs) IP (Rs) Rating   1,821 3,300 Buy   2,011 3,300 Buy   2,194 3,300 Buy |

Source: Company, Emkay Research

# **RECOMMENDATION HISTORY - TREND**



Source: Company, Bloomberg, Emkay Research

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|---------|---|
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| BUY     | >15% upside                                   |
| ADD     | 5-15% upside                                  |
| REDUCE  | 5% upside to 15% downside                     |
| SELL    | >15% downside                                 |

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CIN - L67120MH1995PLC084899

7th Floor, The Ruby, Senapati Bapat Marg, Dadar - West, Mumbai - 400028. India Tel: +91 22 66121212 Fax: +91 22 66121299 Web: www.emkayglobal.com

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