

Strong Q2; sustained outperformance; growth accelerating

Auto & Auto Ancillaries ▶ Result Update ▶ November 09, 2025

CMP (Rs): 566 | TP (Rs): 650

Pricol logged a robust Q2, with consolidated revenue up 50% YoY (also aided by P3L's consolidation) and EBITDAM up by 60bps QoQ to 11.7% (excluding P3L, revenue growth was 15%, with EBITDAM stable QoQ at 12.4%; up by 100bps YoY). Pricol's core revenue continued to outpace 2W industry's production (Q2: 5%; Q1FY26/Q4FY25: 11%/2%). Pricol targets continued outperformance vs the underlying industry, on premiumization-led content growth (digitization in cluster, order wins), product launches, and portfolio expansion (aided by strategic alliances/M&As). Pricol's Rs80bnpa revenue target is based on 15% revenue CAGR in DIS and a steep growth in ACFMS (30-35% CAGR over the next 3Y). P3L (plastic division) to grow at 11-15% over the next 1-1.5Y, with 9.5% EBITDAM (sustained rise to 9.5% in Q2FY26 vs 5.2% at the time of acquisition) during the expansion and recalibration phase; after this, P3L would see major growth on order wins. We favor Pricol on continued improvements in its competitive positioning in fast-premiumizing products like DIS, apart from optionalities (expansion into more components on order wins; eg: disc brake mass production from Q1FY27). We raise our FY27E/28E EPS by 3-5%, to factor in robust growth and margin performance; we retain BUY, with a revised TP of Rs650 (up 13%), at 24x Sep-27E PER (rolled over).

Robust revenue performance, with sustained margin improvement

Consolidated revenue rose 51% YoY to Rs10.1bn and consolidated EBITDA grew 53% YoY to Rs1.2bn, with reported EBITDAM of 11.7% (up by 60bps QoQ). This was due to 30bps/60bps YoY/QoQ expansion in the gross margin and a reduction in staff cost (partially offset by the 20bps rise in other expenses). Excluding P3L, Pricol's revenue rose 15% YoY, with EBITDAM stable QoQ at 12.4%. Consolidated reported PAT was Rs640mn, up ~42% YoY.

KTAs from the earnings call

1) As part of the company's Rs80bn revenue target by FY31, i) DIS division is projected to deliver steady, 15% growth, with revenue at Rs21-22bn in FY26 and margin at 12.5%. ii) ACFMS is expected to post strong growth of 30-35% pa over the next 3Y (Rs6.6bn in FY26), on customer additions and product launches. iii) Plastic division is expected to achieve Rs8.5-9bn revenue, with ~9.5% margin. 2) P3L's revenue is expected to grow at 11-15% over the next 1-1.5Y, till new capacities come online; once new capacities come online, P3L would see a stronger traction. Margins to remain steady at 9.5% amid ongoing expansion. P3L has secured business from Ather, Anon, Autoliv, and Schneider, and is in advanced discussions with HMCL, Honda, BJAUT, and in final stages with TTMT. 5) Pricol is entering a new capex cycle, driven by 3 key factors: i) P3L's acquisition, ii) investments, to capture business opportunities, and iii) a TLA with Domino SRL for handlebar aggregates. 4) Two large OEM customers were instrumental in Pricol signing a TLA with Domino for handlebar aggregates, making these OEMs Pricol's anchor clients for these products; revenue contribution is still 2Y away. 5) Disc brakes have transitioned from the concept stage to production, and Pricol has secured large orders from the top 5 2W OEMs; commercial production to commence from Q1FY27.

Target Price – 12M	Jun-26
Change in TP (%)	13.0
Current Reco.	BUY
Previous Reco.	BUY
Upside/(Downside) (%)	14.8

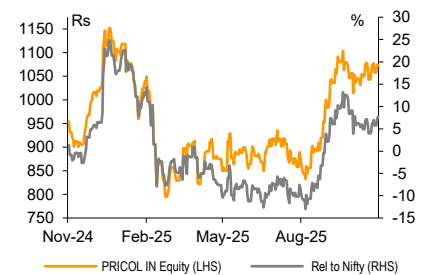
Stock Data	PRICOL IN
52-week High (Rs)	599
52-week Low (Rs)	368
Shares outstanding (mn)	121.9
Market-cap (Rs bn)	69
Market-cap (USD mn)	779
Net-debt, FY26E (Rs mn)	390.6
ADTV-3M (mn shares)	0
ADTV-3M (Rs mn)	181.9
ADTV-3M (USD mn)	2.1
Free float (%)	61.5
Nifty-50	25,492.3
INR/USD	88.7

Shareholding, Sep-25

Promoters (%)	38.5
FPIs/MFs (%)	16.5/14.6

Price Performance

(%)	1M	3M	12M
Absolute	7.5	32.2	18.7
Rel. to Nifty	5.9	27.6	12.7

1-Year share price trend (Rs)**Pricol: Financial Snapshot (Consolidated)**

Y/E Mar (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue	22,718	26,919	38,888	44,237	50,267
EBITDA	2,731	3,129	4,492	5,375	6,158
Adj. PAT	1,406	1,670	2,370	2,943	3,422
Adj. EPS (Rs)	11.5	13.7	19.4	24.1	28.1
EBITDA margin (%)	12.0	11.6	11.6	12.2	12.3
EBITDA growth (%)	19.5	14.6	43.5	19.7	14.6
Adj. EPS growth (%)	22.3	18.8	41.9	24.2	16.3
RoE (%)	18.1	17.9	20.9	21.0	19.9
RoIC (%)	18.8	18.5	21.7	22.0	21.8
P/E (x)	49.1	41.3	29.1	23.5	20.2
EV/EBITDA (x)	25.1	22.1	15.5	12.7	10.9
P/B (x)	8.2	6.8	5.5	4.5	3.7
FCFF yield (%)	1.7	1.6	0.1	1.7	2.2

Source: Company, Emkay Research

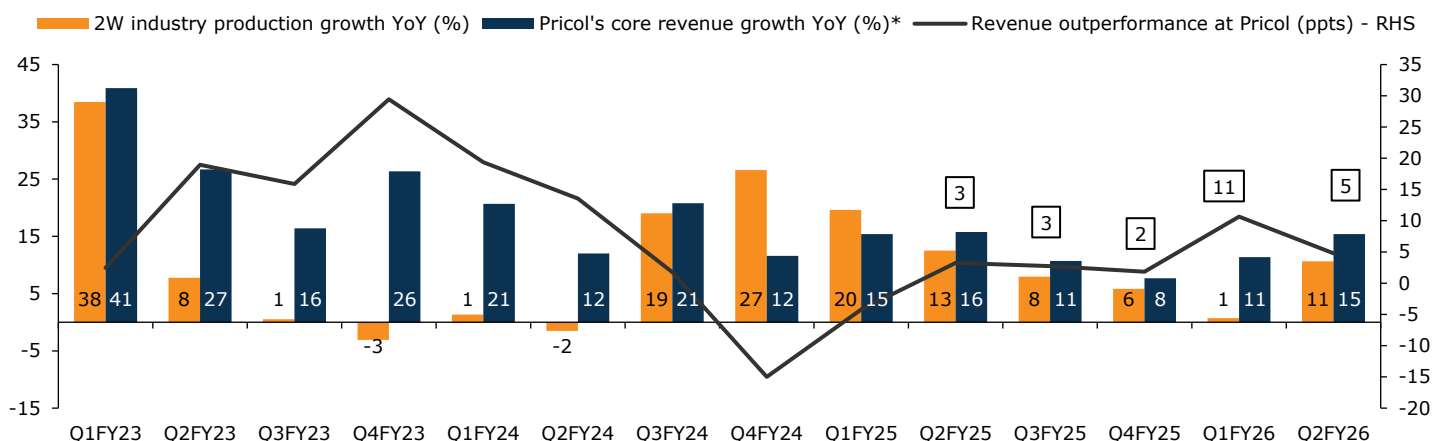
Chirag Jainchirag.jain@emkayglobal.com
+91-22-66242428**Nandan Pradhan**nandan.pradhan@emkayglobal.com
+91-22-66121238**Marazbaan Dastur**marazbaan.dastur@emkayglobal.com
+91-22-66121281**Maulik Shah**maulik.shah@emkayglobal.com
+919769633147

Exhibit 1: Consolidated – Q2FY26 revenue up 51% YoY/13% QoQ (aided by P3L's consolidation); consolidated EBITDA margin up by 70bps QoQ to 11.7%, on improvement across operational parameters

Consolidated (Rs mn)	Q2FY24	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	YoY (%)	QoQ (%)
Revenue	5,778	5,726	5,842	6,199	6,688	6,338	7,694	8,953	10,069	50.5	12.5
Growth YoY (%)	12.0	20.8	11.6	15.4	15.7	10.7	31.7	44.4	50.5		
Expenditure	5,114	5,048	5,100	5,394	5,916	5,587	6,893	7,964	8,889	50.3	11.6
as % of sales	88.5	88.2	87.3	87.0	88.5	88.1	89.6	88.9	88.3		
Consumption of RM	3,985	3,893	3,995	4,253	4,679	4,375	5,300	6,241	6,993	49.5	12.0
as % of sales	69.0	68.0	68.4	68.6	70.0	69.0	68.9	69.7	69.5		
Employee Cost	659	694	663	694	750	779	1,024	1,077	1,148	53.0	6.6
as % of sales	11.4	12.1	11.4	11.2	11.2	12.3	13.3	12.0	11.4		
Other expenditure	469	461	442	447	487	433	569	646	748	53.6	15.7
as % of sales	8.1	8.1	7.6	7.2	7.3	6.8	7.4	7.2	7.4		
EBITDA	664	678	741	805	772	751	801	990	1,180	52.8	19.2
Growth YoY (%)	6.4	33.1	20.7	24.5	16.3	10.8	8.0	23.0	52.8		
EBITDA margin (%)	11.5	11.8	12.7	13.0	11.5	11.9	10.4	11.1	11.7		
Depreciation	211	210	201	203	207	224	264	286	300	45.2	4.8
EBIT	453	468	540	602	566	527	537	703	880	55.5	25.1
Other Income	40	19	44	22	61	40	43	22	34	(45.0)	50.0
Interest	51	47	38	30	27	23	52	64	68	151.4	5.7
PBT	442	441	546	593	600	545	528	661	845	40.9	27.8
Total Tax	110	100	131	138	149	130	179	163	206	37.7	26.5
Adjusted PAT	332	340	415	456	451	415	350	499	640	42.0	28.3
Growth YoY (%)	-12.2	27.1	39.2	42.6	35.9	21.9	-15.8	9.5	42.0		
Exceptional Loss/(Gain)	0	0	0	0	0	0	0	0	0		
Reported PAT	332	340	415	456	451	415	350	499	640	42.0	28.3
Adjusted EPS (Rs)	2.7	2.8	3.4	3.7	3.7	3.4	2.9	4.1	5.2	42.0	28.3

(%)	Q2FY24	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	YoY (bps)	QoQ (bps)
EBITDAM	11.5	11.8	12.7	13.0	11.5	11.9	10.4	11.1	11.7	(126)	67
EBITM	7.8	8.2	9.2	9.7	8.5	8.3	7.0	7.9	8.7	(97)	88
EBTM	7.7	7.7	9.3	9.6	9.0	8.6	6.9	7.4	8.4	(117)	101
PATM	5.7	5.9	7.1	7.3	6.7	6.5	4.5	5.6	6.4	(99)	78
Effective Tax rate	25.0	22.8	24.0	23.2	24.9	23.9	33.9	24.6	24.3	112	(25)

Source: Company, Emkay Research

Exhibit 2: Pricol's core business has been consistently outpacing the underlying 2W industry's production over the past couple of quarters


This report is intended for Nandan Pradhan (nandan.pradhan@emkayglobal.com) use and download

Source: Company, Emkay Research; Note: Pricol's core revenue growth in Q4FY25 is excluding P3L (erstwhile Sundaram Auto Components)

Exhibit 3: Standalone revenue rose ~14% YoY, with EBITDAM expanding to 11.6% (up by 50bps YoY; stable QoQ)

Standalone (Rs mn)	Q2FY24	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	YoY (%)	QoQ (%)
Revenue	5,732	5,686	5,806	6,114	6,638	6,300	6,238	6,829	7,575	14.1	10.9
Growth YoY (%)	12.7	22.2	12.8	14.7	15.8	10.8	7.4	11.7	14.1		
Expenditure	5,104	5,039	5,055	5,404	5,899	5,611	5,588	6,045	6,698	13.5	10.8
as % of sales	88.3	88.0	86.5	87.2	88.2	88.5	72.6	67.5	66.5		
Consumption of RM	4,009	3,941	4,069	4,321	4,744	4,457	4,347	4,825	5,370	13.2	11.3
as % of sales	69.4	68.8	69.7	69.7	70.9	70.3	56.5	53.9	53.3		
Employee cost	642	676	647	675	729	759	816	792	852	17.0	7.6
as % of sales	11.1	11.8	11.1	10.9	10.9	12.0	10.6	8.8	8.5		
Other expenditure	453	422	338	407	427	395	425	429	476	11.5	11.0
as % of sales	7.8	7.4	5.8	6.6	6.4	6.2	5.5	4.8	4.7		
EBITDA	629	647	752	710	739	689	649	784	877	18.7	11.9
Growth YoY (%)	14.1	29.9	29.8	21.3	17.6	6.6	-13.6	10.4	18.7		
EBITDA margin (%)	11.0	11.4	12.9	11.6	11.1	10.9	10.4	11.5	11.6		
Depreciation	208	206	195	198	201	219	219	226	240	19.2	6.0
EBIT	421	441	556	513	538	470	430	558	638	18.5	14.3
Other Income	36	12	32	13	57	32	32	15	17	(70.2)	14.9
Interest	51	47	38	30	27	22	34	40	41	52.4	1.2
PBT	406	406	550	495	568	479	428	532	614	8.0	15.3
Total Tax	109	96	116	131	144	123	148	140	159	10.5	12.9
Adjusted PAT	297	310	435	364	425	356	280	392	455	7.2	16.2
Growth YoY (%)	-9.7	17.7	60.2	36.1	42.8	15.0	-35.6	7.6	7.2		
Exceptional Loss/(Gain)	0	0	0	0	0	0	0	0	0		
Reported PAT	297	310	435	364	425	356	280	392	455	7.2	16.2
Adjusted EPS (Rs)	2.4	2.5	3.6	3.0	3.5	2.9	2.3	3.2	3.7	7.2	16.2

(%)	Q2FY24	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	YoY (bps)	QoQ (bps)
EBITDAM	11.0	11.4	12.9	11.6	11.1	10.9	10.4	11.5	11.6	(4)	117
EBITM	7.3	7.7	9.6	8.4	8.1	7.5	6.9	8.2	8.4	3	152
EBTM	7.1	7.1	9.5	8.1	8.6	7.6	6.9	7.8	8.1	0	124
PATM	5.2	5.4	7.5	6.0	6.4	5.7	4.5	5.7	6.0	5	152
Effective Tax rate	26.8	23.7	21.0	26.5	25.3	25.7	34.6	26.4	25.8	(65)	(877)

Source: Company, Emkay Research

Exhibit 4: Pricol's core EBITDA/PAT margin showed improvement in Q1, aided by multiple cost-optimization initiatives undertaken

Particulars (Rs mn)	Q2FY25	Q2FY26	YoY (%)	Q1FY26	QoQ	Comments
Pricol - Total Revenue	6,688	10,069	50.5	8,953	12.5	Actuals for Pricol, as reported.
Less: P3L	0	2,350		2,050	14.6	P3L's Q2FY26 revenue, per the management.
Pricol - Core revenue (ex-P3L)	6,688	7,719	15.4	6,903	11.8	

Particulars (Rs mn)	Q2FY25	Q2FY26	Margin (%)	Q1FY26	Margin (%)	Comments
Pricol - Total EBITDA		1,180	11.7	990	11.1	Actuals for Pricol, as reported.
Less: P3L		223	9.5	144	7.0	P3L's Q2FY26/Q1FY26 EBITDA, per the management.
Pricol - Core EBITDA (ex-P3L)	-	957	12.4	846	12.3	

Particulars (Rs mn)	Q2FY25	Q2FY26	Margin (%)	Q1FY26	Margin (%)	Comments
Pricol - Total PAT	451	640	6.4	499	5.6	Actuals for Pricol, as reported.
Less: P3L		94	4.0	51	2.5	Assumed 1.5% improvement in PAT over Q1FY26, lower than EBITDA growth due to ongoing capex.
Pricol - Core PAT (ex-P3L)	451	546	7.1	448	6.5	PAT for Pricol's core business basis our calculation.

Source: Company, Emkay Research; Note: P3L is the erstwhile Sundaram Auto Components

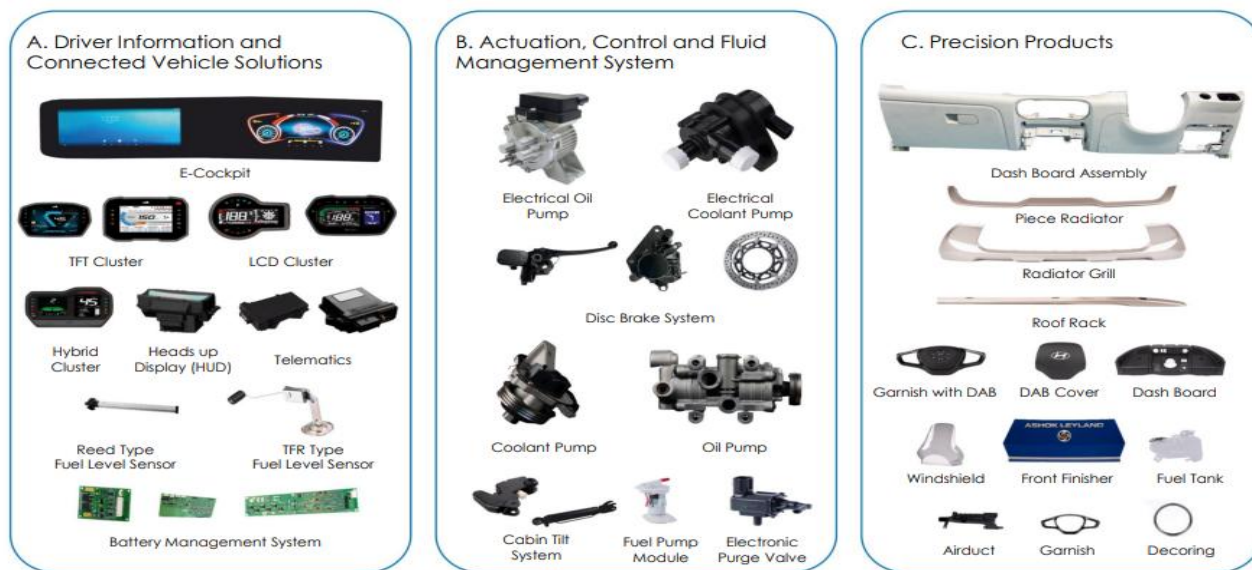
Other highlights from the earnings call

- Pricol has secured new orders from Japanese OEMs. With Honda, it has entered mass production for a motorcycle model; it will also supply clusters for Honda's EV model, with potential expansion to other future models.
- With Yamaha, initial discussions have been completed. Yamaha has audited and certified Pricol's facility, and a Letter of Intent (LOI) is under discussion, though a formal order is yet to be received.
- Pricol has signed a Technical Licence Agreement (TLA) with BOE Varitronix to backward integrate and localize LCD/TFT optical bonding in India. The initiative aims to localize display component manufacturing for 2Ws, 3Ws, CVs, and off-highway vehicles, enhancing supply security and cost efficiency.
- The collaboration will initially focus on **optical bonding using OCA technology**, with potential expansion into broader display manufacturing. This move is expected to **strengthen Pricol's competitiveness, reduce import dependency, and support margin improvement** through localization and value addition.
- Depreciation is expected to rise gradually, reflecting ongoing modernization and capacity expansion projects. Pricol has guided for a capex outlay of Rs2.5–3bn each in FY26 and FY27, to support these initiatives.

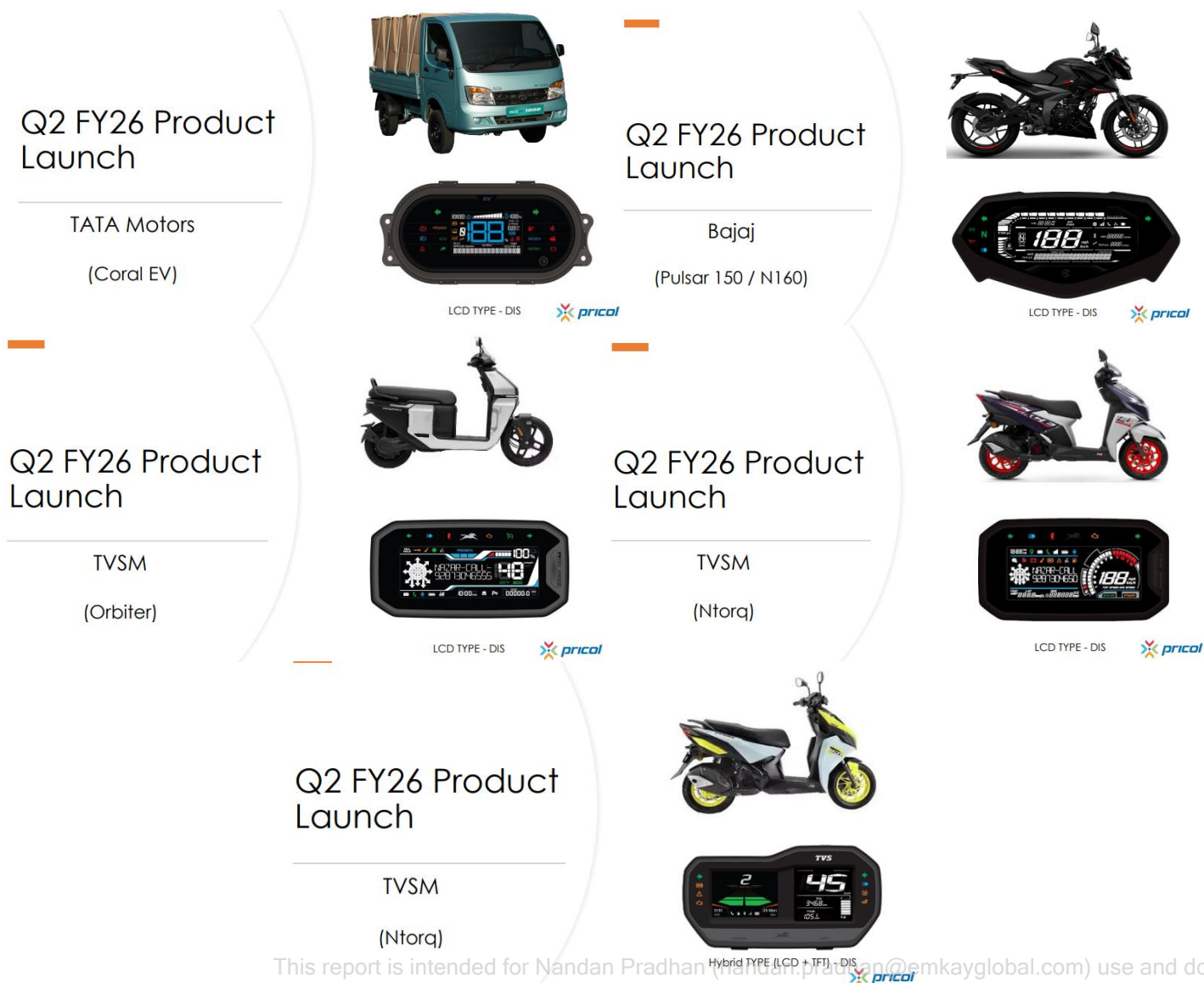
Exhibit 5: Pricol has recently acquired SACL and entered into a technology license agreement (TLA) with Italy-based Domino SRL, to strategically expand into newer products and fortify its market positioning in 2Ws

Entity name	Type	Date	Rationale	Management commentary
Sundaram Auto Components (SACL)	Acquisition	Feb-25	Expand injection-molding business; strengthen automotive sector leadership	"With this acquisition, our focus will remain on harnessing the combined potential of Pricol and SACL, to become an integrated solution player, driving innovation, and delivering sustainable growth." - Vikram Mohan, MD "This partnership is more than a product collaboration – it reflects our broader vision of becoming a key player in handlebar component systems, alongside our established Driver Information Systems. With this move, we are reinforcing our position in the two-wheeler ecosystem and deepening our technological capabilities." - Siddharth Manoharan, Director Strategy
DOMINO SRL (Italy)	Technology License	Jun-25	Expand into advanced 2W handlebar control technologies for India and Southeast Asia	"Their legacy of innovation in motorcycle control systems perfectly complements our deep market understanding and manufacturing strength... This collaboration is a shared commitment to deliver greater value and accelerate our growth across new product offerings." - Vikram Mohan, MD

Source: Company, Emkay Research

Exhibit 6: Acquisition of SACL has enabled further expansion of Pricol's already diverse product portfolio

Source: Company, Emkay Research

Exhibit 7: Pricol has launched multiple products in the DIS segment, across end-user segments and customers

Source: Company, Emkay Research

Exhibit 8: We expect Pricol's blended EBITDA margins to improve to 11.6%/12.2%/12.3% by FY26E/27E/28E

Revenue (Rs mn)	FY23	FY24	FY25	FY26E	FY27E	FY28E	Management commentary during earnings call
Pricol ex-P3L	19,586	22,718	25,446	29,791	34,139	38,856	
Sundaram	-	-	1,474	9,097	10,098	11,411	
Consolidated	19,586	22,718	26,919	38,888	44,237	50,267	
Growth YoY (%)	FY23	FY24	FY25	FY26E	FY27E	FY28E	
Pricol ex-P3L		16.0	12.0	17.1	14.6	13.8	Expects to continue outpacing the underlying industry, on premiumization-led content growth.
P3L					11.0	13.0	Leveraging Pricol's large clientele to add business for P3L; it should sustain 11-14% growth during the expansion phase.
Mix (%)	FY23	FY24	FY25	FY26E	FY27E	FY28E	
Pricol ex-P3L	100	100	95	77	77	77	
Sundaram	-	-	5	23	23	23	
EBITDA (Rs mn)	FY23	FY24	FY25	FY26E	FY27E	FY28E	
Pricol ex-P3L	2,285	2,731	3,052	3,713	4,420	5,055	
P3L			77	779	955	1,102	For FY25 EBITDA, 2M consolidation based on actual numbers.
EBITDAM (%)	FY23	FY24	FY25	FY26E	FY27E	FY28E	
Pricol ex-P3L	11.7	12.0	12.0	12.5	12.9	13.0	Pricol's core FY25 margin, after removing impact of P3L from revenue and EBITDA; Pricol aims to revert to 12.5-13% EBITDA.
P3L	6.9	8.1	5.2	8.6	9.5	9.7	EBITDA was ~7% for full year (5.2% for consolidation period); built in steady expansion, led by multiple cost optimizations.
Blended EBITDAM (%)			11.6	11.6	12.2	12.3	
PAT (Rs mn)	FY23	FY24	FY25	FY26E	FY27E	FY28E	
Pricol ex-P3L	1,150	1,406	1,658	2,064	2,611	3,061	
P3L			12	306	331	361	For FY25, 2M PAT for the consolidation period per actuals.
PAT (%)	FY23	FY24	FY25	FY26E	FY27E	FY28E	
Pricol ex-P3L	5.9	6.2	6.5	6.9	7.6	7.9	
P3L	2.0	2.5	0.8	3.4	3.3	3.2	PAT for 2M consolidation as per actuals. FY25 PATM stood at 3.6%, per Q4 earnings call.
Blended PATM (%)			6.2	6.1	6.7	6.8	Actual FY25 margin at 6.2%.

Source: Company, Emkay Research

This report is intended for Nandan Pradhan (nandan.pradhan@emkayglobal.com) use and download

Exhibit 9: We build in 23%/ 25%/ 27% consolidated revenue/EBITDA/PAT CAGR over FY25-28E

Particulars	FY23	FY24	FY25	FY26E	FY27E	FY28E
Instrument Cluster (DIS)	12,731	15,902	18,211	22,538	25,934	29,672
Growth YoY (%)		24.9	14.5	23.8	15.1	14.4
2Ws	8,275	10,337	13,522	17,112	19,464	22,355
Growth YoY (%)		24.9	30.8	26.6	13.7	14.9
CVs and Off-road	3,819	3,589	3,413	3,794	4,089	4,405
Growth YoY (%)		-6.0	-4.9	11.2	7.8	7.7
PVs	637	991	1,276	1,632	2,381	2,913
Growth YoY (%)		55.7	28.8	27.9	45.9	22.3
ACFMS division	6,855	6,815	7,361	7,252	8,206	9,184
Growth YoY (%)		-0.6	8.0	-1.5	13.1	11.9
Of which disc brakes	0	0	0	360	900	1440
					150.0	60.0
Non-brakes	6,855	6,815	7,361	6,892	7,306	7,744
Growth YoY (%)		-0.6	8.0	-6.4	6.0	6.0
Pricol's Core business revenue	19,586	22,718	25,571	29,791	34,139	38,856
Growth YoY (%)		16.0	12.6	16.5	14.6	13.8
P3L (Sundaram Auto Components)	-	-	1,474	9,097	10,098	11,411
Growth YoY (%)					11.0	13.0
Revenue Mix (%)	FY23	FY24	FY25	FY26E	FY27E	FY28E
Revenue splits (%)						
Instrument Cluster	65.0	70.0	67.6	58.0	58.6	59.0
ACFMS	35.0	30.0	27.3	18.6	18.5	18.3
P3L (erstwhile Sundaram Auto Components)	0.0	0.0	5.5	23.4	22.8	22.7
Within Instrument Cluster Division						
2Ws	65	65	74	76	75	75
CVs and Off-road	30	30	19	17	16	15
PVs	5	5	7	7	9	10
Total Consolidated Revenues	19,586	22,718	26,919	38,888	44,237	50,267
Growth YoY (%)		16.0	18.5	44.5	13.8	13.6
EBITDA	2,285	2,731	3,129	4,492	5,375	6,158
Growth YoY (%)		19.5	14.6	43.5	19.7	14.6
EBITDA margin (%)	11.7	12.0	11.6	11.6	12.2	12.3
Pricol's Core EBITDA	2,285	2,731	3,052	3,713	4,420	5,055
Pricol's Core-EBITDAM (%)	11.7	12.0	12.0	12.5	12.9	13.0
P3L's EBITDA			77	779	955	1,102
P3L's EBITDAM (%)			5.2	8.6	9.5	9.7
PAT	1,150	1,406	1,670	2,370	2,943	3,422
PAT margin (%)	5.9	6.2	6.2	6.1	6.7	6.8
Pricol's Core PAT	1,150	1,406	1,658	2,064	2,611	3,061
Pricol's Core-PATM (%)	5.9	6.2	6.5	6.9	7.6	7.9
P3L's PAT			12	306	331	361
P3L's PATM (%)			0.8	3.4	3.3	3.2
EPS (Rs)	9.4	11.5	13.7	19.4	24.1	28.1

Source: Company, Emkay Research; Note: P3L is the erstwhile Sundaram Auto Components; P3L has been consolidated for 2 months (Feb-Mar-25)

Exhibit 10: We raise our FY27E/28E EPS by 4%/3%, to factor in sustained improvement in profitability

Total Consolidated	FY26E				FY27E				FY28E			
(Rs mn)	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY
Net Sales	37,499	38,888	3.7	44.5	42,296	44,237	4.6	13.8	48,099	50,267	4.5	13.6
EBITDA	4,376	4,492	2.6	43.5	5,126	5,375	4.9	19.7	5,926	6,158	3.9	14.6
Margin (%)	11.7	11.6	(12) bps	(7) bps	12.1	12.2	5 bps	60 bps	12.3	12.3	(7) bps	10 bps
APAT	2,360	2,370	0.4	41.9	2,812	2,943	4.6	24.2	3,330	3,422	2.7	16.3
Margin (%)	6.3	6.1	(20) bps	(11) bps	6.6	6.7	0 bps	56 bps	6.9	6.8	(12) bps	15 bps
EPS	19.4	19.4	0.4	41.9	23.1	24.1	4.5	24.2	27.3	28.1	2.7	16.3
Pricol's Core business	FY26E				FY27E				FY28E			
(Rs mn)	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY
Net Sales	28,654	29,791	4.0	17.1	32,567	34,139	4.8	14.6	37,202	38,856	4.4	13.8
EBITDA	3,668	3,713	1.2	21.6	4,207	4,420	5.1	19.0	4,866	5,055	3.9	14.4
Margin (%)	12.8	12.5	(34) bps	47 bps	12.9	12.9	3 bps	48 bps	13.1	13.0	(7) bps	6 bps
APAT	2,081	2,064	(0.8)	24.5	2,488	2,611	5.0	26.5	2,976	3,061	2.9	17.2
Margin (%)	7.3	6.9	(33) bps	41 bps	7.6	7.6	1 bps	72 bps	8.0	7.9	(12) bps	23 bps
EPS	17.1	16.9	(0.8)	24.5	20.4	21.4	5.0	26.5	24.4	25.1	2.9	17.2
P3L	FY26E				FY27E				FY28E			
(Rs mn)	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY
Net Sales	8,845	9,097	2.9	8.0	9,729	10,098	3.8	11.0	10,897	11,411	4.7	13.0
EBITDA	708	779	9.9	31.9	919	955	3.9	22.7	1,060	1,102	4.0	15.4
Margin (%)	8.0	8.6	55 bps	155 bps	9.5	9.5	1 bps	90 bps	9.7	9.7	(6) bps	20 bps
APAT	279	306	9.7	2.1	324	331	2.3	8.4	355	361	1.8	9.0
Margin (%)	3.2	3.4	21 bps	21 bps	3.3	3.3	(3) bps	(8) bps	3.3	3.2	(9) bps	(12) bps
EPS	2.3	2.5	9.7	2.1	2.7	2.7	2.3	8.4	2.9	3.0	1.8	9.0

Source: Company, Emkay Research, Note: P3L is the erstwhile Sundaram Auto Components; P3L has been consolidated for 2 months (Feb-Mar-25)

Pricol: Consolidated Financials and Valuations

Profit & Loss					
Y/E Mar (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue	22,718	26,919	38,888	44,237	50,267
Revenue growth (%)	16.0	18.5	44.5	13.8	13.6
EBITDA	2,731	3,129	4,492	5,375	6,158
EBITDA growth (%)	19.5	14.6	43.5	19.7	14.6
Depreciation & Amortization	821	898	1,192	1,369	1,579
EBIT	1,910	2,232	3,299	4,006	4,579
EBIT growth (%)	26.8	16.8	47.9	21.4	14.3
Other operating income	-	-	-	-	-
Other income	132	166	150	165	181
Financial expense	183	132	234	178	118
PBT	1,859	2,266	3,215	3,992	4,642
Extraordinary items	0	0	0	0	0
Taxes	453	596	845	1,050	1,221
Minority interest	0	0	0	0	0
Income from JV/Associates	0	0	0	0	0
Reported PAT	1,406	1,670	2,370	2,943	3,422
PAT growth (%)	12.8	18.8	41.9	24.2	16.3
Adjusted PAT	1,406	1,670	2,370	2,943	3,422
Diluted EPS (Rs)	11.5	13.7	19.4	24.1	28.1
Diluted EPS growth (%)	22.3	18.8	41.9	24.2	16.3
DPS (Rs)	0	0	0	0	0
Dividend payout (%)	0	0	0	0	0
EBITDA margin (%)	12.0	11.6	11.6	12.2	12.3
EBIT margin (%)	8.4	8.3	8.5	9.1	9.1
Effective tax rate (%)	24.4	26.3	26.3	26.3	26.3
NOPLAT (pre-IndAS)	1,445	1,645	2,432	2,953	3,375
Shares outstanding (mn)	122	122	122	122	122

Source: Company, Emkay Research

Cash flows					
Y/E Mar (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
PBT (ex-other income)	1,859	2,266	3,215	3,992	4,642
Others (non-cash items)	49	(38)	0	0	0
Taxes paid	(381)	(567)	(845)	(1,050)	(1,221)
Change in NWC	43	437	(695)	(344)	(663)
Operating cash flow	2,548	3,093	3,101	4,146	4,456
Capital expenditure	(1,376)	(1,966)	(3,000)	(3,000)	(3,000)
Acquisition of business	-	-	-	-	-
Interest & dividend income	20	36	0	0	0
Investing cash flow	(1,313)	(3,805)	(3,000)	(3,000)	(3,000)
Equity raised/(repaid)	-	0	0	0	0
Debt raised/(repaid)	(428)	695	773	(1,000)	(100)
Payment of lease liabilities	(78)	0	0	0	0
Interest paid	(182)	(133)	(234)	(178)	(118)
Dividend paid (incl tax)	0	0	0	0	0
Others	-	0	0	0	0
Financing cash flow	(689)	562	539	(1,178)	(218)
Net chg in Cash	565	(114)	639	(32)	1,238
OCF	2,548	3,093	3,101	4,146	4,456
Adj. OCF (w/o NWC chg.)	2,505	2,656	3,796	4,490	5,118
FCFF	1,172	1,127	101	1,146	1,456
FCFE	1,010	1,031	(133)	968	1,338
OCF/EBITDA (%)	93.3	98.8	69.0	77.1	72.4
FCFE/PAT (%)	71.8	61.7	(5.6)	32.9	39.1
FCFF/NOPLAT (%)	81.1	68.5	4.1	38.8	43.1

Source: Company, Emkay Research

Balance Sheet					
Y/E Mar (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Share capital	122	122	122	122	122
Reserves & Surplus	8,331	10,038	12,408	15,351	18,772
Net worth	8,453	10,160	12,530	15,473	18,894
Minority interests	0	0	0	0	0
Non-current liab. & prov.	348	301	301	301	301
Total debt	609	1,347	2,120	1,120	1,020
Total liabilities & equity	9,410	11,809	14,951	16,894	20,215
Net tangible fixed assets	4,063	6,612	8,420	10,051	0
Net intangible assets	1,380	1,316	1,316	1,316	0
Net ROU assets	-	-	-	-	-
Capital WIP	383	704	704	704	704
Goodwill	596	517	517	517	517
Investments [JV/Associates]	12	71	71	71	71
Cash & equivalents	1,188	1,090	1,729	1,697	2,935
Current assets (ex-cash)	6,457	8,920	12,527	14,173	16,027
Current Liab. & Prov.	4,946	7,685	10,597	11,899	13,091
NWC (ex-cash)	1,511	1,235	1,930	2,274	2,937
Total assets	9,410	11,809	14,951	16,894	20,215
Net debt	(579)	257	391	(577)	(1,915)
Capital employed	9,410	11,809	14,951	16,894	20,215
Invested capital	7,827	9,944	12,447	14,422	16,505
BVPS (Rs)	69.3	83.3	102.8	126.9	155.0
Net Debt/Equity (x)	(0.1)	-	-	-	(0.1)
Net Debt/EBITDA (x)	(0.2)	0.1	0.1	(0.1)	(0.3)
Interest coverage (x)	11.2	18.2	14.7	23.4	40.5
RoCE (%)	23.7	23.3	26.4	26.7	26.1

Source: Company, Emkay Research

Valuations and key Ratios					
Y/E Mar	FY24	FY25	FY26E	FY27E	FY28E
P/E (x)	49.1	41.3	29.1	23.5	20.2
P/CE(x)	31.0	26.9	19.4	16.0	13.8
P/B (x)	8.2	6.8	5.5	4.5	3.7
EV/Sales (x)	3.0	2.6	1.8	1.5	1.3
EV/EBITDA (x)	25.1	22.1	15.5	12.7	10.9
EV/EBIT(x)	35.8	31.1	21.0	17.1	14.7
EV/IC (x)	8.7	7.0	5.6	4.7	4.1
FCFF yield (%)	1.7	1.6	0.1	1.7	2.2
FCFE yield (%)	1.5	1.5	(0.2)	1.4	1.9
Dividend yield (%)	0	0	0	0	0
DuPont-RoE split					
Net profit margin (%)	6.2	6.2	6.1	6.7	6.8
Total asset turnover (x)	2.5	2.5	2.9	2.8	2.7
Assets/Equity (x)	1.2	1.1	1.2	1.1	1.1
RoE (%)	18.1	17.9	20.9	21.0	19.9
DuPont-RoIC					
NOPLAT margin (%)	6.4	6.1	6.3	6.7	6.7
IC turnover (x)	3.0	3.0	3.5	3.3	3.3
RoIC (%)	18.8	18.5	21.7	22.0	21.8
Operating metrics					
Core NWC days	24.3	16.7	18.1	18.8	21.3
Total NWC days	24.3	16.7	18.1	18.8	21.3
Fixed asset turnover	1.9	1.9	2.3	2.2	2.2
Opex-to-revenue (%)	19.5	19.3	19.1	18.6	18.5

Source: Company, Emkay Research

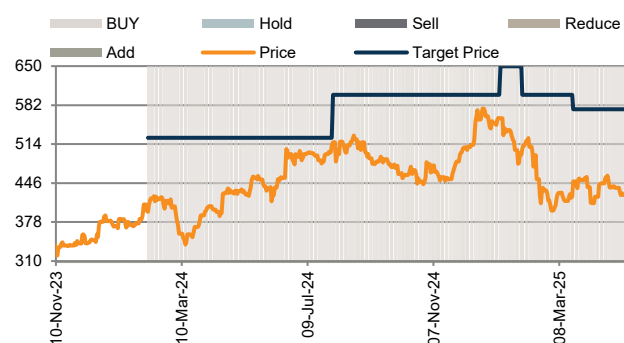
This report is intended for Nandan Pradhan (nandan.pradhan@emkayglobal.com) use and download

RECOMMENDATION HISTORY - DETAILS

Date	Closing Price (Rs)	TP (Rs)	Rating	Analyst
03-Aug-25	429	575	Buy	Chirag Jain
03-Aug-25	429	575	Buy	Chirag Jain
30-Jun-25	458	575	Buy	Chirag Jain
30-Jun-25	458	575	Buy	Chirag Jain
19-May-25	432	575	Buy	Chirag Jain
19-May-25	432	575	Buy	Chirag Jain
16-Apr-25	444	575	Buy	Chirag Jain
16-Apr-25	444	575	Buy	Chirag Jain
21-Mar-25	449	575	Buy	Chirag Jain
21-Mar-25	449	575	Buy	Chirag Jain
31-Jan-25	505	600	Buy	Chirag Jain
31-Jan-25	505	600	Buy	Chirag Jain
10-Jan-25	559	650	Buy	Chirag Jain
10-Jan-25	559	650	Buy	Chirag Jain
02-Dec-24	495	600	Buy	Chirag Jain
02-Dec-24	495	600	Buy	Chirag Jain
08-Nov-24	466	600	Buy	Chirag Jain
08-Nov-24	466	600	Buy	Chirag Jain
10-Sep-24	482	600	Buy	Chirag Jain
10-Sep-24	482	600	Buy	Chirag Jain
02-Aug-24	517	600	Buy	Chirag Jain
02-Aug-24	517	600	Buy	Chirag Jain
16-May-24	452	525	Buy	Chirag Jain
16-May-24	452	525	Buy	Chirag Jain
06-Feb-24	396	525	Buy	Chirag Jain
06-Feb-24	396	525	Buy	Chirag Jain

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Company, Bloomberg, Emkay Research

This report is intended for Nandan Pradhan (nandan.pradhan@emkayglobal.com) use and download

GENERAL DISCLOSURE/DISCLAIMER BY EMKAY GLOBAL FINANCIAL SERVICES LIMITED (EGFSL):

Emkay Global Financial Services Limited (CIN-L67120MH1995PLC084899) and its affiliates are a full-service, brokerage, investment banking, investment management and financing group. Emkay Global Financial Services Limited (EGFSL) along with its affiliates are participants in virtually all securities trading markets in India. EGFSL was established in 1995 and is one of India's leading brokerage and distribution house. EGFSL is a corporate trading member of BSE Limited (BSE), National Stock Exchange of India Limited (NSE), MCX Stock Exchange Limited (MCX-SX), Multi Commodity Exchange of India Ltd (MCX) and National Commodity & Derivatives Exchange Limited (NCDEX) (hereinafter referred to be as "Stock Exchange(s)"). EGFSL along with its [affiliates] offers the most comprehensive avenues for investments and is engaged in the businesses including stock broking (Institutional and retail), merchant banking, commodity broking, depository participant, portfolio management and services rendered in connection with distribution of primary market issues and financial products like mutual funds, fixed deposits. Details of associates are available on our website i.e. www.emkayglobal.com.

EGFSL is registered as Research Analyst with the Securities and Exchange Board of India ("SEBI") bearing registration Number INH000000354 as per SEBI (Research Analysts) Regulations, 2014. EGFSL hereby declares that it has not defaulted with any Stock Exchange nor its activities were suspended by any Stock Exchange with whom it is registered in last five years. However, SEBI and Stock Exchanges had conducted their routine inspection and based on their observations have issued advice letters or levied minor penalty on EGFSL for certain operational deviations in ordinary/routine course of business. EGFSL has not been debarred from doing business by any Stock Exchange / SEBI or any other authorities; nor has its certificate of registration been cancelled by SEBI at any point of time.

EGFSL offers research services to its existing clients as well as prospects. The analyst for this report certifies that all of the views expressed in this report accurately reflect his or her personal views about the subject company or companies and its or their securities, and no part of his or her compensation was, is or will be, directly or indirectly related to specific recommendations or views expressed in this report.

This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the clients simultaneously, not all clients may receive this report at the same time. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient.

EGFSL and/or its affiliates may seek investment banking or other business from the company or companies that are the subject of this material. EGFSL may have issued or may issue other reports (on technical or fundamental analysis basis) of the same subject company that are inconsistent with and reach different conclusion from the information, recommendations or information presented in this report or are contrary to those contained in this report. Users of this report may visit www.emkayglobal.com to view all Research Reports of EGFSL. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the research published by any other analyst or by associate entities of EGFSL; our proprietary trading, investment businesses or other associate entities may make investment decisions that are inconsistent with the recommendations expressed herein. In reviewing these materials, you should be aware that any or all of the foregoing, among other things, may give rise to real or potential conflicts of interest including but not limited to those stated herein. Additionally, other important information regarding our relationships with the company or companies that are the subject of this material is provided herein. All material presented in this report, unless specifically indicated otherwise, is under copyright to Emkay. None of the material, nor its content, nor any copy of it, may be altered in any way, transmitted to, copied or distributed to any other party, without the prior express written permission of EGFSL. All trademarks, service marks and logos used in this report are trademarks or registered trademarks of EGFSL or its affiliates. The information contained herein is not intended for publication or distribution or circulation in any manner whatsoever and any unauthorized reading, dissemination, distribution or copying of this communication is prohibited unless otherwise expressly authorized. Please ensure that you have read "Risk Disclosure Document for Capital Market and Derivatives Segments" as prescribed by Securities and Exchange Board of India before investing in Indian Securities Market. In so far as this report includes current or historic information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed.

This report has not been reviewed or authorized by any regulatory authority. There is no planned schedule or frequency for updating research report relating to any issuer/subject company.

Please contact the primary analyst for valuation methodologies and assumptions associated with the covered companies or price targets.

Disclaimer for U.S. persons only: Research report is a product of Emkay Global Financial Services Ltd., under Marco Polo Securities 15a6 chaperone service, which is the employer of the research analyst(s) who has prepared the research report. The research analyst(s) preparing the research report is/are resident outside the United States (U.S.) and are not associated persons of any U.S. regulated broker-dealer and therefore the analyst(s) is/are not subject to supervision by a U.S. broker-dealer, and is/are not required to satisfy the regulatory licensing requirements of Financial Institutions Regulatory Authority (FINRA) or required to otherwise comply with U.S. rules or regulations regarding, among other things, communications with a subject company, public appearances and trading securities held by a research analyst account.

This report is intended for distribution to "Major Institutional Investors" as defined by Rule 15a-6(b)(4) of the U.S. Securities and Exchange Act, 1934 (the Exchange Act) and interpretations thereof by U.S. Securities and Exchange Commission (SEC) in reliance on Rule 15a 6(a)(2). If the recipient of this report is not a Major Institutional Investor as specified above, then it should not act upon this report and return the same to the sender. Further, this report may not be copied, duplicated and/or transmitted onward to any U.S. person, which is not the Major Institutional Investor. In reliance on the exemption from registration provided by Rule 15a-6 of the Exchange Act and interpretations thereof by the SEC in order to conduct certain business with Major Institutional Investors. Emkay Global Financial Services Ltd. has entered into a chaperoning agreement with a U.S. registered broker-dealer, Marco Polo Securities Inc. ("Marco Polo"). Transactions in securities discussed in this research report should be effected through Marco Polo or another U.S. registered broker dealer.

This report is intended for Nandan Pradhan (nandan.pradhan@emkayglobal.com) use and download

RESTRICTIONS ON DISTRIBUTION

This report is not directed to, or intended for distribution to or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation. Except otherwise restricted by laws or regulations, this report is intended only for qualified, professional, institutional or sophisticated investors as defined in the laws and regulations of such jurisdictions. Specifically, this document does not constitute an offer to or solicitation to any U.S. person for the purchase or sale of any financial instrument or as an official confirmation of any transaction to any U.S. person. Unless otherwise stated, this message should not be construed as official confirmation of any transaction. No part of this document may be distributed in Canada or used by private customers in United Kingdom.

ANALYST CERTIFICATION BY EMKAY GLOBAL FINANCIAL SERVICES LIMITED (EGFSL)

The research analyst(s) primarily responsible for the content of this research report, in part or in whole, certifies that the views about the companies and their securities expressed in this report accurately reflect his/her personal views. The analyst(s) also certifies that no part of his/her compensation was, is, or will be, directly or indirectly, related to specific recommendations or views expressed in the report. The research analyst (s) primarily responsible of the content of this research report, in part or in whole, certifies that he or his associated persons¹ may have served as an officer, director or employee of the issuer or the new listing applicant (which includes in the case of a real estate investment trust, an officer of the management company of the real estate investment trust; and in the case of any other entity, an officer or its equivalent counterparty of the entity who is responsible for the management of the issuer or the new listing applicant). The research analyst(s) primarily responsible for the content of this research report or his associate may have Financial Interests² in relation to an issuer or a new listing applicant that the analyst reviews. EGFSL has procedures in place to eliminate, avoid and manage any potential conflicts of interests that may arise in connection with the production of research reports. The research analyst(s) responsible for this report operates as part of a separate and independent team to the investment banking function of the EGFSL and procedures are in place to ensure that confidential information held by either the research or investment banking function is handled appropriately. There is no direct link of EGFSL compensation to any specific investment banking function of the EGFSL.

¹ An associated person is defined as (i) who reports directly or indirectly to such a research analyst in connection with the preparation of the reports; or (ii) another person accustomed or obliged to act in accordance with the directions or instructions of the analyst.

² Financial Interest is defined as interest that are commonly known financial interest, such as investment in the securities in respect of an issuer or a new listing applicant, or financial accommodation arrangement between the issuer or the new listing applicant and the firm or analysis. This term does not include commercial lending conducted at the arm's length, or investments in any collective investment scheme other than an issuer or new listing applicant notwithstanding the fact that the scheme has investments in securities in respect of an issuer or a new listing applicant.

COMPANY-SPECIFIC / REGULATORY DISCLOSURES BY EMKAY GLOBAL FINANCIAL SERVICES LIMITED (EGFSL):

Disclosures by Emkay Global Financial Services Limited (Research Entity) and its Research Analyst under SEBI (Research Analyst) Regulations, 2014 with reference to the subject company(s) covered in this report:-

- EGFSL, its subsidiaries and/or other affiliates and Research Analyst or his/her associate/relative's may have Financial Interest/proprietary positions in the securities recommended in this report as of November 09, 2025
- EGFSL, and/or Research Analyst does not market make in equity securities of the issuer(s) or company(ies) mentioned in this Report

Disclosure of previous investment recommendation produced:

- EGFSL may have published other investment recommendations in respect of the same securities / instruments recommended in this research report during the preceding 12 months. Please contact the primary analyst listed in the first page of this report to view previous investment recommendations published by EGFSL in the preceding 12 months.
- EGFSL, its subsidiaries and/or other affiliates and Research Analyst or his/her relative's may have material conflict of interest in the securities recommended in this report as of November 09, 2025
- EGFSL, its affiliates and Research Analyst or his/her associate/relative's may have actual/beneficial ownership of 1% or more securities of the subject company at the end of the month immediately preceding the November 09, 2025
- EGFSL or its associates may have managed or co-managed public offering of securities for the subject company in the past twelve months.
- EGFSL, its affiliates and Research Analyst or his/her associate may have received compensation in whatever form including compensation for investment banking or merchant banking or brokerage services or for products or services other than investment banking or merchant banking or brokerage services from securities recommended in this report (subject company) in the past 12 months.
- EGFSL, its affiliates and/or Research Analyst or his/her associate may have received any compensation or other benefits from the subject company or third party in connection with this research report.

Emkay Rating Distribution

Ratings	Expected Return within the next 12-18 months.
BUY	>15% upside
ADD	5-15% upside
REDUCE	5% upside to 15% downside
SELL	>15% downside

Emkay Global Financial Services Ltd.

CIN - L67120MH1995PLC084899

7th Floor, The Ruby, Senapati Bapat Marg, Dadar - West, Mumbai - 400028. India

Tel: +91 22 66121212 Fax: +91 22 66121299 Web: www.emkayglobal.com

This report is intended for Nandan Pradhan (nandan.pradhan@emkayglobal.com) use and download

OTHER DISCLAIMERS AND DISCLOSURES:

Other disclosures by Emkay Global Financial Services Limited (Research Entity) and its Research Analyst under SEBI (Research Analyst) Regulations, 2014 with reference to the subject company(s) :-

EGFSL or its associates may have financial interest in the subject company.

Research Analyst or his/her associate/relative's may have financial interest in the subject company.

EGFSL or its associates and Research Analyst or his/her associate/ relative's may have material conflict of interest in the subject company. The research Analyst or research entity (EGFSL) have not been engaged in market making activity for the subject company.

EGFSL or its associates may have actual/beneficial ownership of 1% or more securities of the subject company at the end of the month immediately preceding the date of public appearance or publication of Research Report.

Research Analyst or his/her associate/relatives may have actual/beneficial ownership of 1% or more securities of the subject company at the end of the month immediately preceding the date of public appearance or publication of Research Report.

Research Analyst may have served as an officer, director or employee of the subject company.

EGFSL or its affiliates may have received any compensation including for investment banking or merchant banking or brokerage services from the subject company in the past 12 months. . Emkay may have issued or may issue other reports that are inconsistent with and reach different conclusion from the information, recommendations or information presented in this report or are contrary to those contained in this report. Emkay Investors may visit www.emkayglobal.com to view all Research Reports. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the research published by any other analyst or by associate entities of Emkay; our proprietary trading, investment businesses or other associate entities may make investment decisions that are inconsistent with the recommendations expressed herein. EGFSL or its associates may have received compensation for products or services other than investment banking or merchant banking or brokerage services from the subject company in the past 12 months. EGFSL or its associates may have received any compensation or other benefits from the Subject Company or third party in connection with the research report. EGFSL or its associates may have received compensation from the subject company in the past twelve months. Subject Company may have been client of EGFSL or its affiliates during twelve months preceding the date of distribution of the research report and EGFSL or its affiliates may have co-managed public offering of securities for the subject company in the past twelve months.

This report is intended for Nandan Pradhan (nandan.pradhan@emkayglobal.com) use and download