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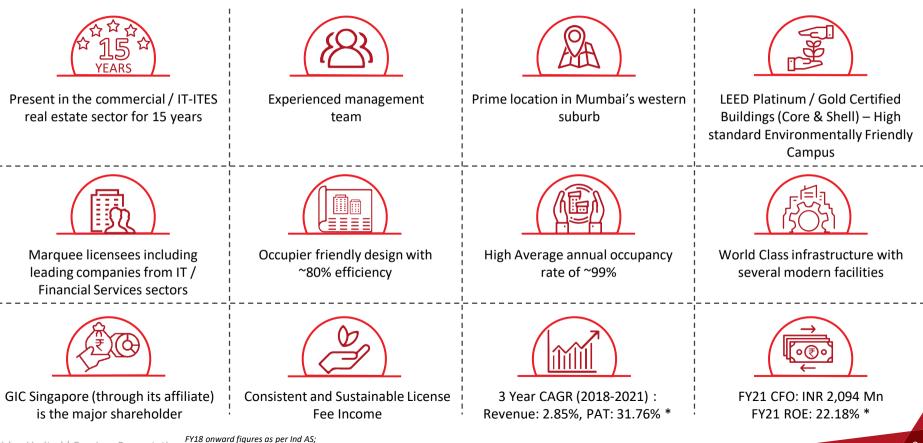
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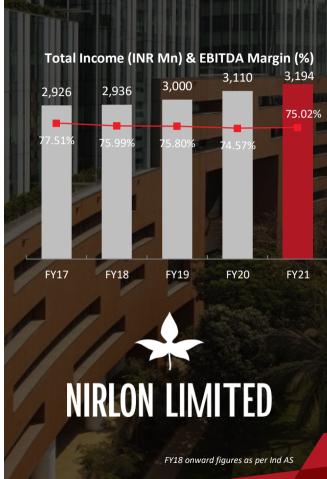




Nirlon Limited | Earnings Presentation * Impact of IndAS-23 FY20 onwards (refer slide 25 for details)

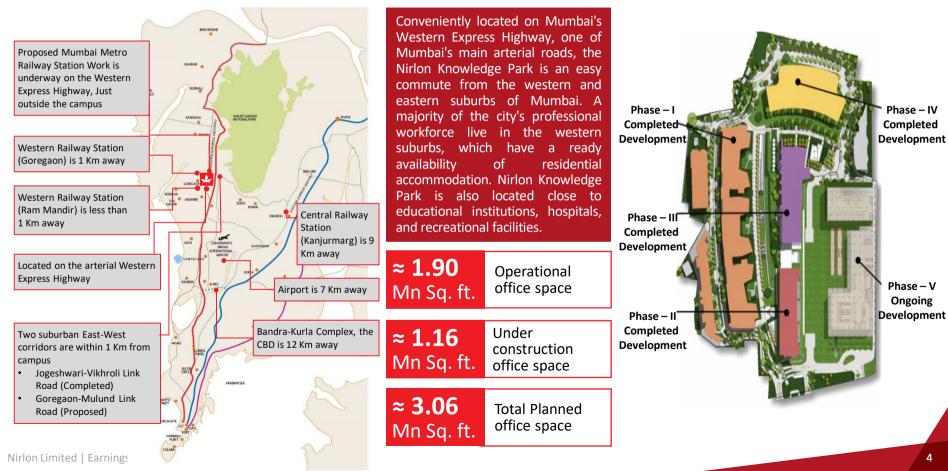
Company Overview

- Nirlon Limited was incorporated in 1958 and was a pioneer in the manufacturing of synthetic yarns and industrial rubber products in India.
- Since 2006, Nirlon has primarily been in the business of development and management of commercial / IT-ITES Real Estate.
- The company currently owns two primary assets: Nirlon Knowledge Park (NKP), which is an approx. 23 acre Information Technology Park located in Goregaon (East), Mumbai and also 75% of undivided interest in approx. 0.05 Mn sq. ft. in Nirlon House, which is a building in the prime location of Worli, Mumbai.
- The development of the company's landmark project of Nirlon Knowledge Park began in phases from 2006, with 4 out of 5 phases of development completed, and the final Phase V expected to complete in FY22.
- Phases I to IV have a chargeable area of approximately 1.9 Mn sq. ft. which are licensed to marquee multinational and Indian corporates. The soon to be completed Phase V will have a chargeable area ~1.16 Mn sq. ft.
- GIC Singapore became the majority shareholder and a co-promoter in 2015 vide an open offer through its affiliate, Reco Berry Private Limited (Reco) of Singapore, and currently has a 63.92% holding in the company.



Nirlon Knowledge Park – The Master Plan



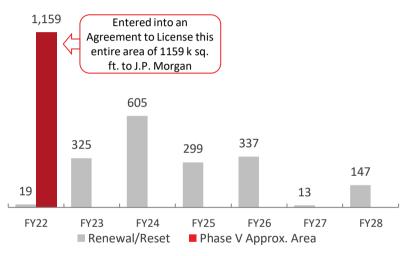


Phase Wise Details & License Renewals



| Phases | I | Ш | ш | IV | v | Total |
|----------------------------------|--------|--------|--------|--------|-------|-------|
| Constructed Area (Mn Sq. Ft.) | 1.29 | 0.38 | 0.55 | 0.76 | ~1.78 | ~4.77 |
| Chargeable Area (Mn Sq. Ft.) | 0.77 | 0.31 | 0.4 | 0.4 | ~1.16 | ~3.06 |
| Date of Completion | Oct-09 | Jun-10 | Sep-13 | Mar-15 | FY22 | NA |

License Due for Renewals/Resets (Thousands Sq. ft.) as on 31 March 2021



As on 31 March 2021, approx. 190,000 sq. ft. area was vacant, of which approx. 28,000 sq. ft. has been re-licensed from June 2021.

Assumes all licenses continue for the anticipated tenure of their License / notice period and only NL's share considered for coowned space at Nirlon House.

Phase V

| Building Configuration | B9 - 3 Basements + Ground Floor + 23 Floors B10 - 3 Basements + Ground Floor + 9 Floors B11 - 3 Basements + Ground Floor + 7 Parking + Terrace Cafe (Multi Level Car Parking) |
|------------------------------------|---|
| Number of Car Parks | Approx. 1,150+ |
| Construction Area | ~1.78 Mn sq. ft. |
| Chargeable Area | ~1.16 Mn sq. ft. |
| Scheduled Completion / OC | OC has been received on 18 June 2021 |
| Typical Floor Plate (Estimated) | B9 - 42,000 sq. ft., B10 - 30,000 sq. ft. |
| Elevators | Building B9 16 Passenger lifts, 2 Service lifts 2 Parking lifts from Basement to Ground Building B10 5 Passenger & 1 Service lifts Building B11 2 Passenger & 1 Service lifts |

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Phase V Update

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- OC has been received on 18 June 2021.
- Phase V is estimated to be completed largely as per the budgeted cost.
- Phase V license fees are estimated to be begin before the end of FY 21-22.
- At full occupancy, Phase V has the potential to contribute additional revenue of approx. INR 2,000 Mn p.a., without a proportionate increase in total operational costs, which would lead to improved margins.



*All Images as of June 2021







FY21 / Q4-FY21 Financial Overview

Q4-FY21 / FY21 Financial Highlights



Q4-FY21 Financial Highlights:

FY21 Financial Highlights:

| INR 779 Mn | INR 556 Mn | 71.37% | INR 3194 Mn | INR 2396 Mn | 75.02% |
|--------------|-------------------|---------------|--------------------|--------------------|---------------|
| Total Income | EBITDA | EBITDA Margin | Total Income | Ebitda | EBITDA Margin |
| INR 398 Mn | INR 287 Mn | 36.84% | INR 1769 Mn | INR 1274 Mn | 39.89% |
| PBT | PAT | PAT Margin | PBT | PAT | PAT Margin |

Operational Highlights



Debt Summary (as of 31 March 2021)

- The entire Term Loan is from HDFC Ltd. and is secured by a mortgage on NKP. The undrawn limit is available for drawdown, notwithstanding the Covid-19 crisis.
- Interest is being serviced for the entire loan on a monthly basis.
- The company enjoys a principal repayment moratorium on the entire debt till FY 22-23 or Phase V completion, post which the debt is proposed to be converted into an EMI repayment.
- Historically, HDFC loans to the company have had a repayment tenure of 108 to 120 months.
- Cost of debt was reduced to 8% p.a. w.e.f. 1 November 2020.
- The outstanding debt as on 31 March 2021 was INR 980 Cr.
- The Company's total debt post completion of Phase V is expected to be approx. 1200 cr.

Marketing Updates

- Morgan Stanley has licensed approx. 32,000 sq. ft. from March 2021
- As on 31 March 2021, approx. 190,000 sq. ft. area was vacant, primarily on account of one large licensee moving out post expiry of their license. The Company is in discussions to re-license the vacant space.
- Morgan Stanley has agreed to license a further approx. 28,000 sq. ft. from June 2021

Dividend

- The Board proposes a final dividend of INR 8 (80%) per share for FY21, subject to approval by the shareholders in the forthcoming AGM.
- Dividend(s) for FY22 will be determined by the Board in line with the dividend policy of the Company and the performance of the Company including the commencement of license fees for Phase V in H2-FY22.



Operational Highlights

COVID-19 Preparedness

- NKP was awarded the WELL Health-Safety Rating for Facility Operations and Management in January 2021 by International WELL Building Institute, USA. NKP achieved all 16 features across 6 categories.
- Nirlon has undertaken various measures and necessary precautions to prevent the spread of Covid-19 at both NKP and Nirlon House.
- The Company continues to regularly evaluate the implications of Covid-19 on its operations at NKP (Phase I to IV) and Nirlon House.
- The Company continues to regularly evaluate the implications of Covid-19 on the timelines and costs for Phase V.
- The Company has provided abatements to some support services like F&B, crèche, gym, etc. totalling to approx. INR 1 Mn per month (less than 0.5% of total contracted license fees) w.e.f. 21 March 2020.
- The Company has collected approx. 99% of its total contracted license fees for the quarter.
- The Company has commenced a vaccination drive in Q1-FY22 for all its eligible employees, vendors, contractors and their eligible dependants.

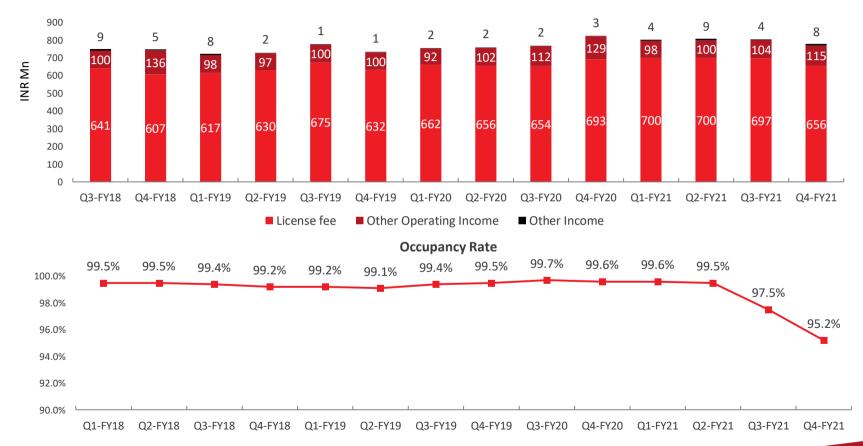




Vaccination Drive at NKP



License Fees & Occupancy Rates



Q4-FY21 Income Statement (Ind AS)



| Particulars (INR Mn) | Q4-FY21 | Q3-FY21 | Q-o-Q | Q4-FY20 | Ү-о-Ү |
|---|---------|---------|-----------|---------|----------|
| License Fees | 656 | 697 | (5.9)% | 693 | (5.3)% |
| Other Operating Income (CAM, etc.) | 115 | 104 | 10.6% | 129 | (10.9)% |
| Other Income | 8 | 4 | 100% | 3 | 166.7% |
| Total Income | 779 | 805 | (3.7)% | 825 | (5.6)% |
| Total Expenses | 223 | 190 | 17.4% | 231 | (3.5)% |
| EBITDA | 556 | 615 | (9.6)% | 594 | (6.4)% |
| EBITDA Margin | 71.37% | 76.40% | (503) Bps | 72% | (63) Bps |
| Depreciation | 122 | 126 | (3.2)% | 136 | (10.3)% |
| Finance Cost* | 36 | 34 | 5.9% | 50 | (28)% |
| РВТ | 398 | 455 | (12.5)% | 408 | (2.5)% |
| Тах | 111 | 127 | (12.6)% | 114 | (2.6)% |
| Profit After Tax / Total Comprehensive Income | 287 | 328 | (12.5)% | 294 | (2.4)% |
| PAT Margin | 36.84% | 40.75% | (391) Bps | 35.64% | 120 Bps |
| Diluted EPS (INR per share) | 3.19 | 3.64 | (12.4)% | 3.26 | (2.1)% |

* - Pursuant to the amendment in Ind AS-23 "Borrowing Costs," the Company has considered the specific borrowings obtained for completed phases as a part of general borrowings. Accordingly, the finance cost related to such borrowings has been capitalized as a part of Capital Work in Progress.

FY21 Income Statement (Ind AS)



| Particulars (INR Mn) | FY21 | FY20 | Ү-о-Ү |
|---|--------|--------|---------|
| License Fees | 2,753 | 2,665 | 3.3% |
| Other Operating Income (CAM, etc.) | 416 | 435 | (4.4)% |
| Other Income | 25 | 10 | 150.0% |
| Total Income | 3,194 | 3,110 | 2.7% |
| Total Expenses | 798 | 791 | 0.9% |
| EBITDA | 2,396 | 2,319 | 3.3% |
| EBITDA Margin | 75.02% | 74.57% | 45 Bps |
| Depreciation | 487 | 533 | (8.6)% |
| Finance Cost* | 140 | 321 | (56.4)% |
| РВТ | 1,769 | 1,465 | 20.8% |
| Тах | 495 | 370 | 33.8% |
| Profit After Tax / Total Comprehensive Income | 1,274 | 1,095 | 16.3% |
| PAT Margin | 39.89% | 35.21% | 468 Bps |
| Diluted EPS (INR per share) | 14.14 | 12.15 | 16.4% |

* - Pursuant to the amendment in Ind AS-23 "Borrowing Costs," the Company has considered the specific borrowings obtained for completed phases as a part of general borrowings. Accordingly, the finance cost related to such borrowings has been capitalized as a part of Capital Work in Progress.

Historical Financial Overview

Historical Income Statement (Ind AS)



| Particulars (INR Mn) | FY18 | FY19 | FY20 | FY21 |
|---|--------|--------|--------|--------|
| License Fees | 2,486 | 2,556 | 2,665 | 2,753 |
| Other Operating Income (CAM, etc.) | 422 | 431 | 435 | 416 |
| Other Income | 28 | 13 | 10 | 25 |
| Total Income | 2,936 | 3,000 | 3,110 | 3,194 |
| Total Expenses | 705 | 726 | 791 | 798 |
| EBITDA | 2,231 | 2,274 | 2,319 | 2,396 |
| EBITDA Margin | 75.99% | 75.80% | 74.57% | 75.02% |
| Depreciation | 722 | 589 | 533 | 487 |
| Finance Cost | 656 | 697 | 321* | 140* |
| РВТ | 853 | 988 | 1,465 | 1,769 |
| Тах | 296 | 351 | 370 | 495 |
| Profit After Tax / Total Comprehensive Income | 557 | 637 | 1,095 | 1,274 |
| PAT Margin | 18.97% | 21.23% | 35.21% | 39.89% |
| Diluted EPS (INR per share) | 6.18 | 7.07 | 12.15 | 14.14 |

FY18 onward figures as per Ind AS

* - Pursuant to the amendment in Ind AS-23 "Borrowing Costs," the Company has considered the specific borrowings obtained for completed phases as a part of general borrowings. Accordingly, the finance cost related to such borrowings has been capitalized as a part of Capital Work in Progress.

Balance Sheet (Ind AS)

| Particulars (INR Mn) | FY20 | FY21 |
|--|--------|--------|
| EQUITY | 4,538 | 5,744 |
| a) Equity Share Capital | 901 | 901 |
| b) Other Equity | 3,637 | 4,843 |
| LIABILITIES | | |
| Non-Current Liabilities | 12,210 | 12,019 |
| a) Financial Liabilities | | |
| i) Borrowings | 9,634 | 9,784 |
| ii) Other Financial Liabilities | 1,463 | 1,004 |
| b) Provisions | 4 | 5 |
| c) Deferred Tax Liabilities (Net) | 587 | 751 |
| d) Other Non-Current Liabilities | 522 | 475 |
| Current Liabilities | 1,132 | 1,298 |
| a) Financial Liabilities | | |
| i) Borrowings | 256 | - |
| ii) Trade Payables | 86 | 70 |
| iii) Other Financial Liabilities | 614 | 1,082 |
| b) Other Current Liabilities | 174 | 145 |
| c) Provisions | 1 | 1 |
| d) Current Tax Liabilities (Net) | 1 | - |
| GRAND TOTAL - EQUITIES & LIABILITES | 17,880 | 19,061 |

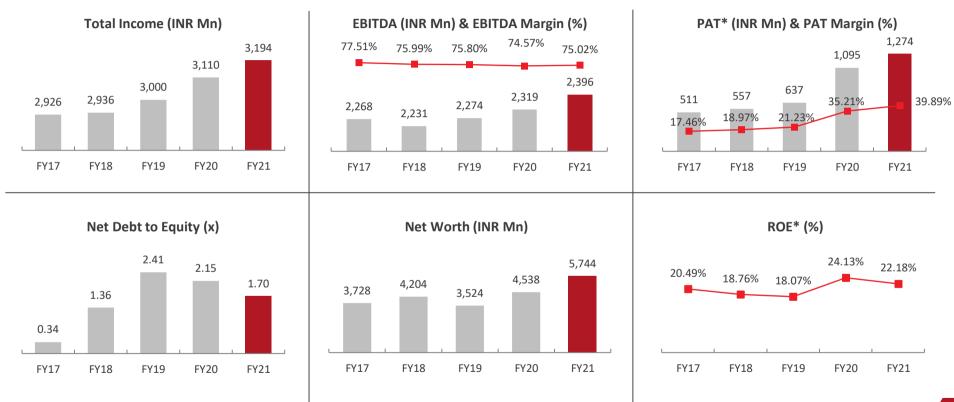
FY18 onward figures as per Ind AS



| Particulars (INR Mn) | FY20 | FY21 |
|---|--------|--------|
| Non-Current Assets | 17,534 | 18,845 |
| a) Property, Plant and Equipment | 5 | 4 |
| b) Capital Work In Progress | 9,482 | 11,402 |
| c) Investment Properties | 7,407 | 7,050 |
| d) Intangible Assets | - | - |
| e) Financial Assets | | |
| i) Loans | 22 | 22 |
| ii) Other Financial Assets | 12 | 12 |
| f) Non-Current Tax Assets (Net) | 44 | 30 |
| g) Other Non-Current Assets | 562 | 325 |
| Current Assets | 346 | 216 |
| a) Financial Assets | | |
| i) Trade Receivables | 39 | 19 |
| ii) Cash and Cash Equivalents | 116 | 16 |
| iii) Bank Balances other than ii) above | 10 | 12 |
| iv) Other Financial Assets | 19 | 23 |
| b) Other Current Assets | 162 | 146 |
| GRAND TOTAL – ASSETS | 17,880 | 19,061 |



Key Financial Highlights

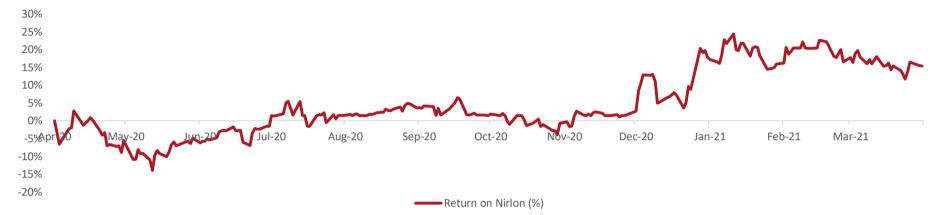


FY18 onward figures as per Ind AS

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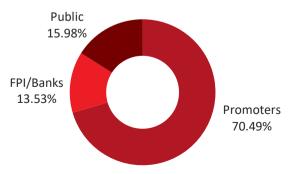






| Price Data (31 st March, 2021) | INR |
|---|--------------|
| Face Value | 10 |
| Market Price | 273.2 |
| 52 Week H/L | 299.1/202.65 |
| Market Cap (Mn) | 24620.25 |
| Equity Shares Outstanding (Mn) | 90.12 |
| 1 Year Avg Trading Volume ('000) | 8.27 |

Shareholding Pattern as on 31st March 2021



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Nirlon Limited

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