

1 Matrimony.com

Founded in 2000 by Mr. Murugavel Janakiraman as a community portal for Indians abroad, the company has grown into India's largest online matchmaking platform with ~60% market share. It had a paid subscriber base of 0.96 million profiles in as on FY26. The company offers diversified online and offline matchmaking services across regional, community, and elite segments, and has forward-integrated into marriage services through an asset-light vendor platform covering venues, photography, catering, and décor—positioning itself as a one-stop wedding solution.

2 Business Segments

Match Making Services (99%): The website has diversified into 4 brands including the flagship brand Bharat Matrimony, Community Matrimony, Assisted Matrimony, and Elite Matrimony, whereby it offers a range of targeted and tailored products & services to better meet the requirements of customers based on their linguistic, religious, caste and community preferences.

Marriage Services (1%): Forward integration through marriage services, complementing the online matchmaking business by providing organized services in the marriage services market.

3 Key Strengths

- **Market Leader:** Market leader with the highest share pan-India, maintaining dominance in Southern India and pioneering community-based services.
- **Differentiates itself from other players in India** by following a micro-market strategy, offering a range of targeted and customized products and services that are tailored to meet the specific requirements of customers.
- **Technological leverage of AI and big data** to optimize partner searches, calling campaigns, and matchmaking productivity.
- **Integrated marriage services** via an asset-light vendor platform aiming to be a one-stop shop for venue, catering, and décor.
- **Zero-debt company** with a consistently healthy and profitable balance sheet.
- **Added new 0.27 Mn paid subscriptions** during Q1-FY27.
- **Profitable consumer internet company** with a healthy Balance Sheet

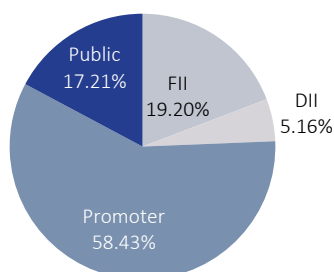
4 Key Growth Drivers

- **Profiles** - Marketing efforts result in increasing leads and registrations of user profiles.
- **Conversion** - Technology such as AI, insights through data analytics and strong tele-service channel aid in enhancing user experience and converting them to paid subscriptions.
- **Pricing** - Flexible packages for 3,6- or 12-month subscriptions at customized and affordable rates.
- **Matchmaking industry** is evolving from unorganized to organized

Key Financials (In MN)	FY24	FY25	FY26	Q1-FY27
Total Sales	4,814	4,558	4,600	1,305
Sales Growth (Y-O-Y)	5.61%	(5.30)%	0.91%	-
EBITDA	721	583	516	263
EBITDA Margins (%)	14.21%	12.78%	11.21%	20.15%
Net Profit	496	453	342	191
Net Profit Margins (%)	10.29%	9.93%	1.78%	14.64%
Diluted EPS (In Rs)	22.25	20.56	15.92	9.23
Diluted EPS Growth (Y-O-Y)	7.38%	(7.02)%	(22.57)%	-

Key Financial Ratios	FY26
Net Debt to Equity (x)	(0.04)
Fixed Asset Turnover	22.9x
Interest Coverage Ratio	5.29x
Return on Equity	15%
Return on Capital Employed	10%
Debtor Days	1
Working Capital Days	73

Shareholding Pattern



Capital Structure

Share Price as on 30 th June, 2026	395.6
Number of Shares o/s	20.7
Market Capitalisation	8,178.4
Add: Debt	0
Add: Minority Interest	0.0
Less: Cash & Equivalents	29.30
Enterprise Value	8,149.1
Networth	2,064.7

Investor Relations Team

