

Ref: MIL/BSE/NSE/25

Date: June 23, 2025

The Manager Corporate Relationship Department BSE Limited 1st Floor, New Trading Wing, Rotunda Building, P J Towers, Dalal Street, Fort, Mumbai - 400001	The Manager Listing Department National Stock Exchange of India Limited Exchange Plaza, 5th Floor, Plot No. C-1, Block G, Bandra Kurla Complex, Bandra (E), Mumbai – 400051
BSE Security Code: 539400	NSE Symbol: MALLCOM

Dear Sir/Madam,

Sub: Investor Presentation

In compliance with the provisions of Regulation 30, read with Schedule III, Part A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby enclose a copy of the Investor Presentation – June 2025, prepared for the Analysts/Investors of Mallcom (India) Limited.

This is for your kind information and record.

For MALLCOM (INDIA) LTD.

Ajay Kumar Mall
Managing Director
DIN: 00470184

Mallcom (India) Ltd.

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CIN: L51109WB1983PLC037008



Mallcom (India) Limited

Investor Presentation – June 2025

SNAP SHOT



Experienced Management
with over 40 years of
Industry experience



Largest integrated Indian
Personal Protective
Equipment (PPE)
manufacturer



One of the widest protective
gear product range catering
to diversified industries



Employing 3,000+ skilled
and semi skilled workers
of which 33% are women



13 state-of-the-art
manufacturing facilities across
India, equipped with best-in-
class machinery and spanning
over 1 million sq. ft of floor space



Manufacturing Plants (DTA,
EOU & SEZ units) located in
West Bengal, Uttarakhand &
Gujarat with easy access to
local markets, sea & airports



Dedicated R&D centers
and teams for product
innovation and
improvements



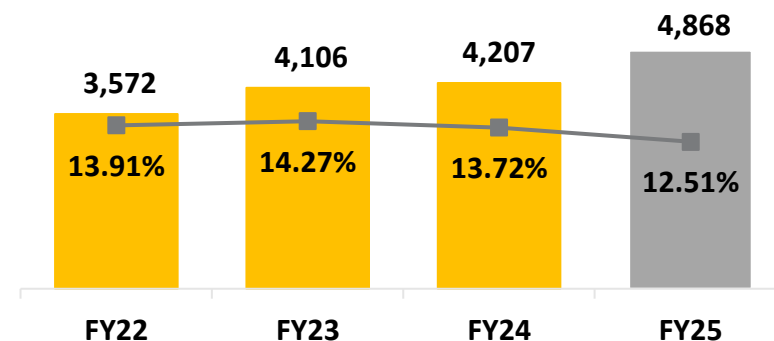
New range of product
launches every season



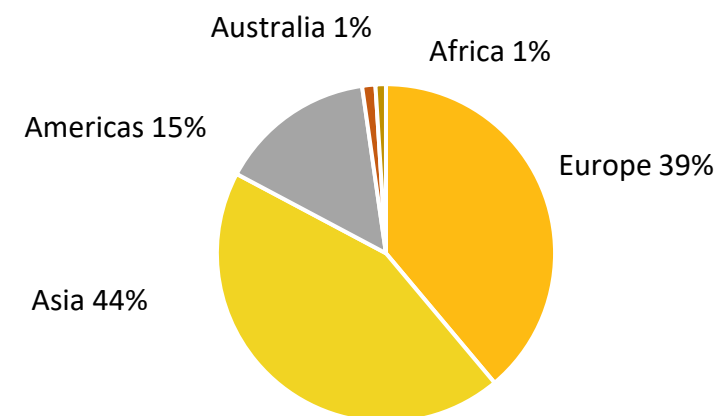
COMPANY OVERVIEW

- Mallcom India Ltd was founded in 1983 by Mr. Ajay Mall as a small leather gloves manufacturer headquartered out of Kolkata, India.
- Today it has grown to become one of the largest manufacturers and distributors of Personal Protective Equipment (PPE) products in India, with over 90% of orders coming from repeat customers.
- An ISO certified and government registered trading house, Mallcom provides a one stop solution for manufacturing one of the widest range of head-to-toe PPE products from helmets, eyewear, ear protection, face masks, safety garments, gloves, to shoes, and many more.
- The company is also one of the largest exporters of PPE products from India exporting to 55+ countries across 6 continents.
- It has an expansive manufacturing footprint with 13 production facilities spread across India and captive test labs that ensure quality standards.
- Over the year the company has focused on backward integration wherever possible resulting into significant cost savings and gradual margin expansions.

Operational Revenue (INR Mn) and EBITDA Margins (%)



FY25 Geographical Revenue Mix





Mr. Ajay Mall - Managing Director

The founder of the Mallcom, Mr Ajay Mall, has close to four decades of rich experience in the PPE industry. Being a fellow member of the Institute of the Chartered Accountants of India (ICAI), an associate member of the Institute of Cost and Works Accountants of India (ICWAI), and a member of the British Institute of Management, UK (BIM), he has been awarded multiple times for his entrepreneurship prowess and is a member of leading trade bodies for leather, textile, and exports.



Ms. Mayuri Kaustubh Dhavale - Director

With over 24 years of experience driving organizational growth and brand value across diverse industries, she has spent the last 15 years specializing in the auto component sector in India. During this time, she has excelled in leading capability-building initiatives that align with company objectives. Known for developing tailored solutions, she has consistently enhanced both topline and bottom-line performance while cultivating a culture that harmonizes individual and organizational success.

Ms. Srishty Mehra - Director

She is a seasoned professional with diverse experience across multiple sectors. As a partner at Mangalkari Fund Management LLP, she helped launch Mangalkari Asset Investment AIF. At Mangalkari Manufacturing and Marketing LLP, she manages finance and client relations for government procurement. Previously, as director at Sun Kissed Merchandise Pvt. Ltd., she led a non-banking finance company. She also served as Relationship Manager for NRI Services at HDFC Bank, driving business growth and improving client satisfaction.



Mr. Giriraj Mall - Executive Director

Mr Giriraj Mall is one of the key members in the Board of Directors of the company. He has taken the responsibilities of the development, designing, manufacturing and marketing of products. His active presence in the Executive Committee of CII (ER)- Safety Task Force, Safety Appliance Manufacturers' Association (SAMA) and American Society for Quality Control (ASQC) has reaped great benefits to the company by making it a respected trade player and socially active.



Mr. Arindam Bose - Director

Mr Arindam Bose has over twenty years of experience in Investment Banking, Private Equity, Wealth Management and Client Relationship Management. He has successfully raised more than a Billion US Dollars in Private Equity & direct placement transactions and has concluded over another Billion Dollars in Equity Finance transactions over his career. He brings a wealth of knowledge with his vast experience in the GCC region.



Dr. Himanshu Rai - Director

Dr. Himanshu Rai is the Director of IIM Indore. Prior to this he was a Professor at IIM Lucknow where he taught from 2006 to 2014 and then again joined back on 1 September 2016. Before this he was the Dean of MISB Bocconi and Professor at SDA Bocconi, Milan, Italy from 2014 to 2016. Earlier, he had a stint of a little over a year at XLRI Jamshedpur. Dr Himanshu has held the positions of Chairman HRM Group, Admissions, Corporate Communications & Media Relations, and Executive Programs at IIM Lucknow.



Mr. Jyoti Prakash Lakhotia - Vice President – Operations

J P Lakhotia is working as the VP- Operations for the leather business. He has completed his Chartered Accountant and B.Com. from Calcutta University. He steers the organisation's entire operation of the leather business. He's heading manufacturing facilities of safety shoes, hand gloves, face masks & helmets. He leads a team of 1200+ employees.



Mr. Shyam Sundar Agarwal - Chief Financial Officer

Shyam Sundar Agrawal has been associated with the company for the last 26 years. He has been instrumental in managing the Company's Finance, taxation, Statutory & Legal Compliance, Listing, Treasury Operations, Business Planning, System Development & Related Financial Activities. He is a Fellow Member of ICAI and B.Com (Hons) from Calcutta University.



Mr. Rana Das - Associate Vice President - Branded Sales

Rana Das is working as AVP of Branded Sales in Mallcom from 2005. He has done his MBA from IIM Calcutta and B.Sc. from Calcutta University. He takes care of marketing and distribution of branded PPE's across APAC region. Rana Das is focused on driving revenue in business development, sales, strategic sourcing & purchase, vendor development, logistics as well as supply chain management.



Mr. Rohit Mall – Associate Vice President

Rohit has worked as the General Manager across various domains such as product development, branding, e-commerce, and business development. He has 4+ years of experience as the Founder & CEO of Nasscom backed education technology start-up called Pedagogue. He has had 2+ years of experience in Mallcom earlier in marketing, branding and as a trainee post which he ventured his own start-up. He has a Bachelors in Commerce Degree from St. Xavier's College, Kolkata and is Chartered Accountant from ICAI. Further he completed his MBA from IESE, Barcelona, Spain in 2021.



Mr. Debraj Dutta - Sr. Manager – Human Resource

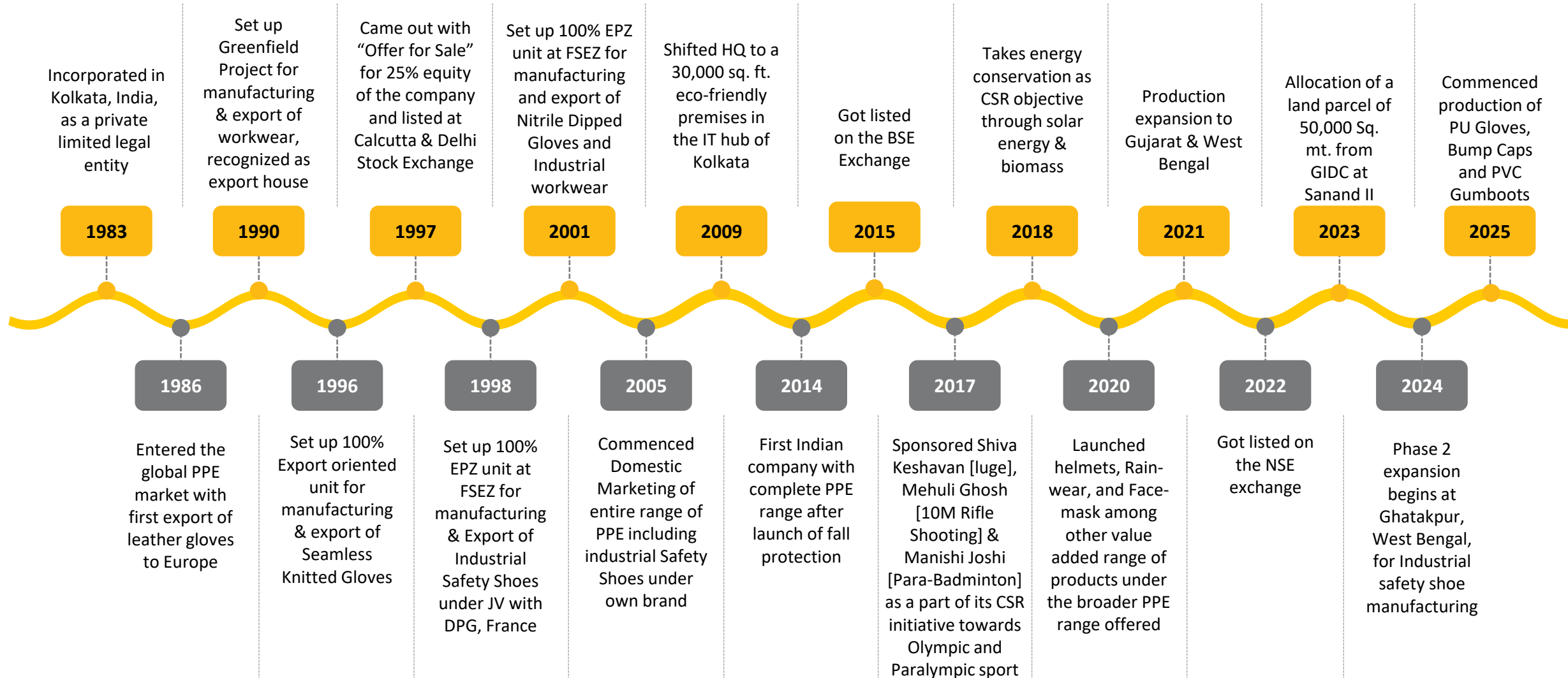
Enriched with around 14 years of experience in various verticals of HRD, entailing Talent Management & Development, Employee Engagement, Skill & Competency Mapping, Talent Acquisition and Business Partnering in manufacturing setups. Certified Learning & Development Manager with Masters' in Personnel Management from University of Pune, well versed with various manufacturing tools and techniques and understanding of business

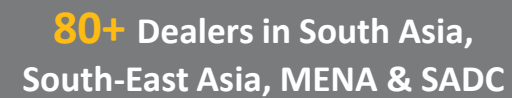


Mr. Rahul Soni - General Manager - Operations

A B.Com Graduate from Calcutta University, Rahul started his professional journey in 1999 as a merchandiser. Having over 25 years experience in the workwear Industry, Rahul is now an experienced General Manager - Operations at Mallcom's workwear unit. Rahul has worked on greenfield projects across several locations, both domestically and internationally. To enhance his skills and knowledge in the domain, Rahul got certified by CII on the concepts of 5S and 7 QC tools to increase efficiency and quality at grass root level. He is passionate about building high performing cross functional team by aligning all departments with target-based objectives through introduction of missing interdepartmental links.

KEY MILESTONES





Polymers



- **PU Polyurethane**
Most polyurethanes do not melt upon heating, specific types of polyurethanes exhibit thermoplastic properties & can be melted & remoulded via the application of heat.
- **High Density Polyethylene (HDPE)**
As one of the most versatile plastic materials around, it is known for its outstanding tensile strength and large strength-to-density ratio, it also has a high-impact resistance and melting point.

Nitrile Rubber



- Nitrile rubber is a synthetic rubber material, they do not contain any latex or latex proteins that cause allergic reactions to people.
- Nitrile gloves are stronger and more puncture-resistant and rip-resistant, making them the more popular choice in hazardous workplaces

Leather



- Leather is a natural material and adapts to the surrounding temperature and environment.
- There are different kinds of leather and these leathers have different benefits, depending on the animal and its origin and conditions.

Textile



- Textile materials are of two types, the natural fiber or man made. The natural fiber are from cotton fabric.
- There are different types of synthetic fibers, all synthetic textiles are used primarily in the production of clothing

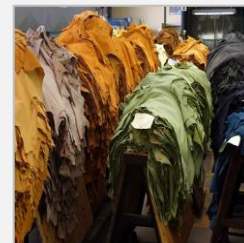
Established Vendor Partners



Established Vendor Partners



In-House Tannery



The in-house leather tannery has 10 leather tanning drums with automatic leather splitting machine along with 3 heat processes

Established Vendor Partners





ICRA

Rating: [ICRA] A (stable)



6 Exports Excellence by Council of Leather Exports

3 Energy Conservation Award by CII

3 National Productivity Award

Recognition by Apparel Export Promotion Council

CSR Award by Economic Times

Export Performance Award by FIEO

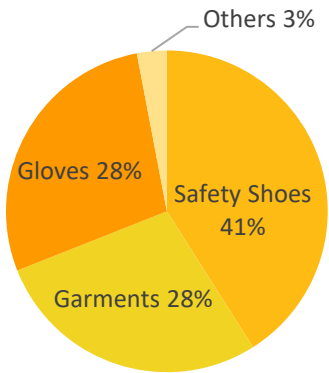
3 Star Export House Status by DGFT, Ministry of Commerce



BUSINESS OVERVIEW

- Mallcom is a one-stop solution for all types of personal protective equipment providing the entire gamut of protection from Head to Toe.
- Mallcom is one of the few companies to have an indigenous expertise with various raw materials such as textile, leather, rubber, and plastic.
- Over three decades, the firm has gained immense knowledge and skillset to deal in an array of products such as safety helmets, face masks, leather gloves, textile gloves, nitrile gloves, safety apparels, rainwear, and safety shoes.
- The company also offers eyewear, ear protection equipment, latex gloves, neoprene gloves, and harnesses in its brand.

FY25 Product Revenue Matrix



Production & Servicing Annual Capacity	1.2M Helmets		3.6M Apparel		150M Masks		14M NBR Gloves		
	12M Leather Gloves		2.8M Knitted Gloves		2.5M PU Gloves		3M Shoes		100K PVC Gumboot

FOOT PROTECTION

- Mallcom produces sturdy shoes that can tackle challenges in construction, mining, metallurgical and other manufacturing industries.
- With an annual production capacity of more than three million pairs, Mallcom is the leading safety shoe manufacturer and distributor from India.

BODY PROTECTION

- Mallcom’s exclusive workwear ranges from light-weight to heavy-duty industrial work wear. It also makes winter protection, uniforms, and corporate casual wear.
- These provide high protection and are utilized in several sectors such as hospitality, health-care and for general industrial purposes.
- Special fabrics protects the wearer in environments such as heat, fire, and extremely cold temperatures.

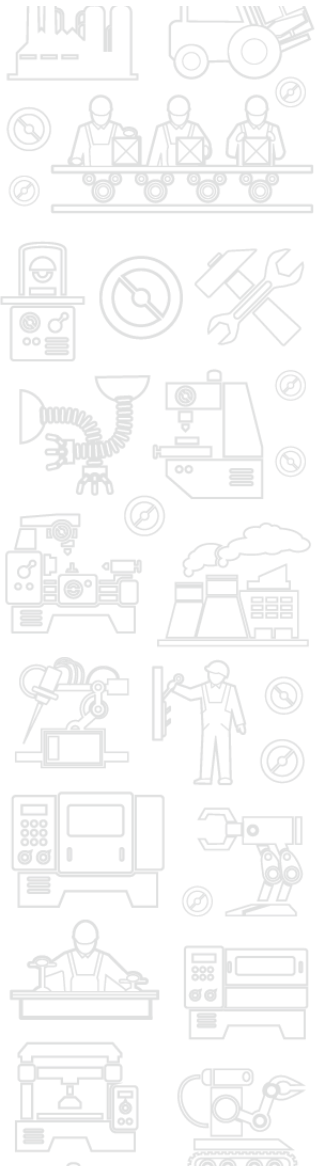
HAND PROTECTION

- Mallcom has gained expertise in production of hand gear suiting the application requirement.
- From driving to welding to cut resistant, it is able to meet crucial industrial applications.
- A wide range of hand protection gears lie in the repertoire of Mallcom, including leather gloves, string knit gloves and nitrile gloves.

HEAD PROTECTION

- Mallcom works in close coordination with the designers and the users to provide dynamic head protection gear.
- The company manufactures helmets, face masks, eyewear, ear protection etc.

SOME OF THE INDUSTRIES SERVED



Construction & Civil

Material Handling



Manufacturing



Automobile & Auto Ancillary



Healthcare



Logistics & Transportation



Engineering

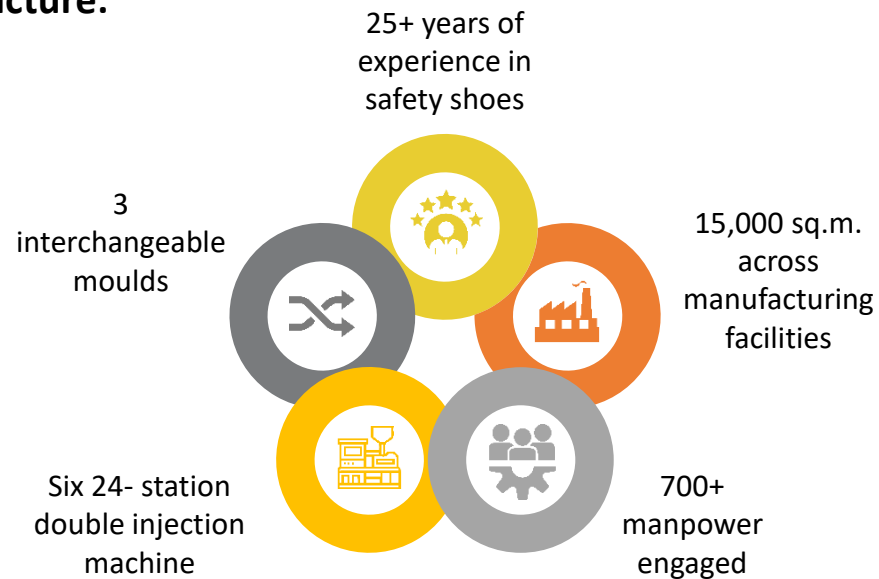


- Safety shoes are required where the potential for serious injury to the foot may result from an employee's daily job duties.
- Foot injuries may occur in areas where there are rolling or falling objects, objects piercing the sole, or where feet are exposed to electrical hazards.

Properties:

- **Slip Resistant** - Slip resistant sole makes our safety shoes unique in the industry. Moreover, the unique PANTM design of the sole is patented and provides the same grip on any kind of surface as it gives to the versatile feline in the jungle.
- **Shock Absorbent** - The shock absorbent insole makes the feet of the worker less tired and easy, comfort on harsh working condition. The ends on the feet are best massaged while walking and flexing that makes your worker less fatigue.
- **Electrostatic** - The ESD (Electrostatic discharge) shoes are available for application where people work with electrical sensitive equipment and parts like semiconductors and computer chips.
- **Quality** - 100% vegan (microfabric shoes), which are easily washable and with light weight upper fabric, that are aesthetically designed.

Infrastructure:



Brand Name On:
Insole, Laces

TPR Insert: Replaceable,
Fixed

Sole Protection: Steel Sole
Insert, Para-aramid Sole
Insert

Ankle Length: High
Ankle, Low Ankle

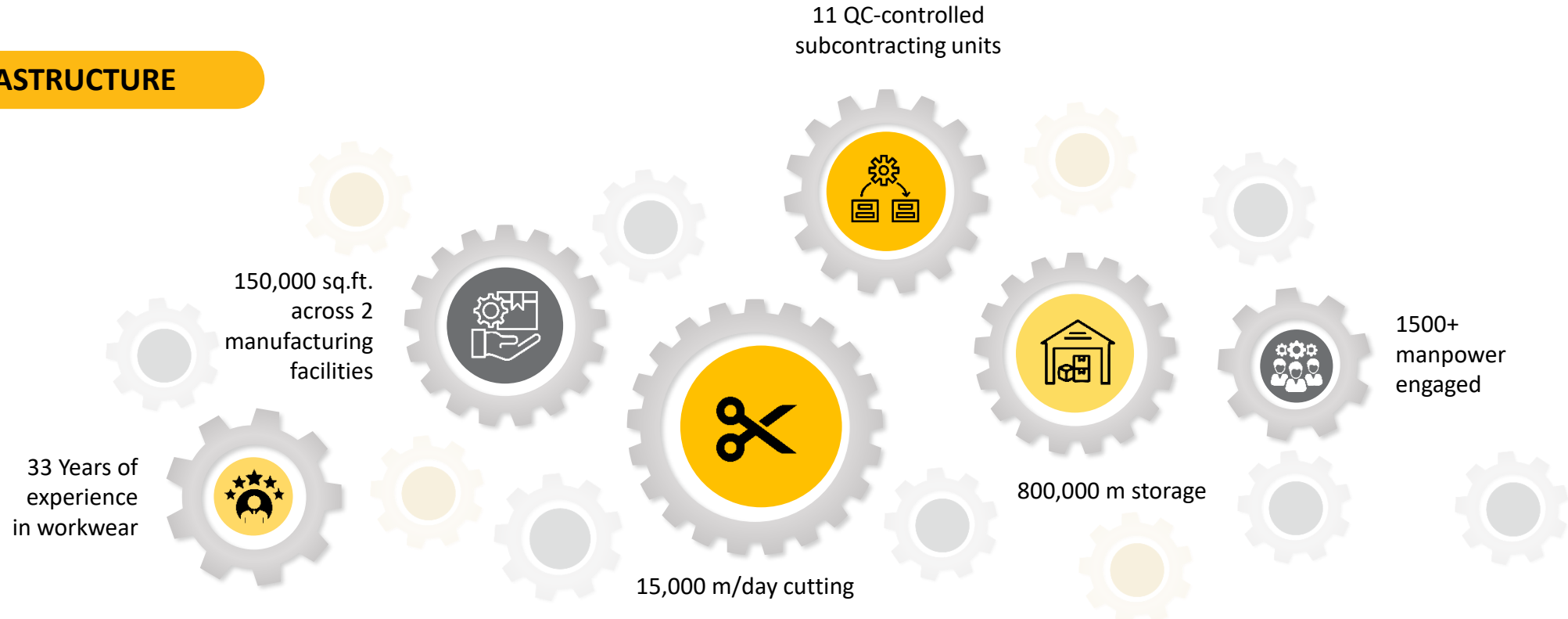
**Custom Color in
Soleing**

Mould: Olivier,
Tiglon, Darwin

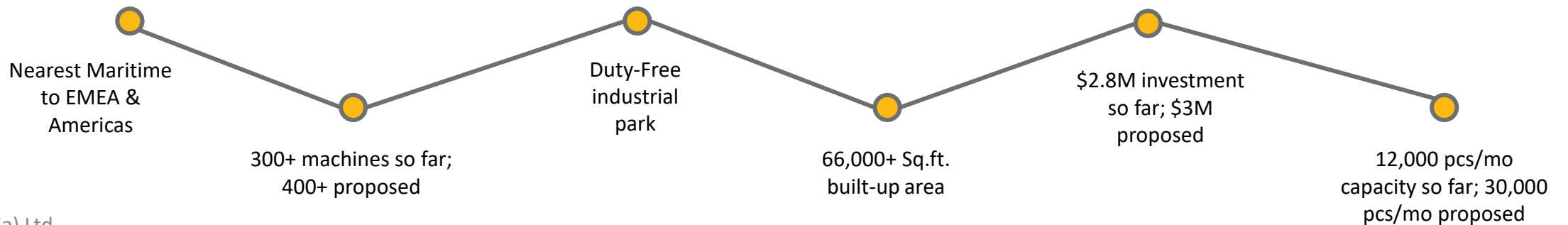
Toe Protection:
Steel Toe Cap, Composite
Toe Cap,
Overcap/
Bumpcap



INFRASTRUCTURE



NEW WORKWEAR FACILITY (AHMEDABAD)



HEALTHCARE RANGE

- Coveralls
- Dresses
- Tunics
- Shirts & Coats
- Trousers & Pants



HI- VIS RANGE

- Coveralls
- Trousers
- Shorts
- Shirts
- Vests
- Bibs
- Jackets



HEAVY WORKWEAR RANGE

- Coveralls
- Trousers
- Jackets
- Bibs
- Vests



WINTER RANGE

- Coveralls
- Jackets & Parkas
- Vests



FR Range- NFPA & EN-ISO

- Coveralls
- Trousers
- Shirts
- Bibs
- Jackets & Parkas



LIGHT WORKWEAR RANGE

- Coveralls
- Trousers
- Shirts & Jackets
- Bibs



MULTI-NORM RANGE

- Coveralls
- Jackets
- Trousers



HOSPITALITY RANGE

- Aprons
- Jacket & Coats
- Pants
- Tunics



PU- COATED RAINWEAR



Leather Gloves:

Leather Gloves are best for protection from rough objects, sparks and in heavy-duty work requirements.

All kinds of leather provide comfort, durability, dexterity, mild heat resistance and abrasion protection.

Mallcom is backward integrated with a tannery which leads to cost reduction and quality assurance.

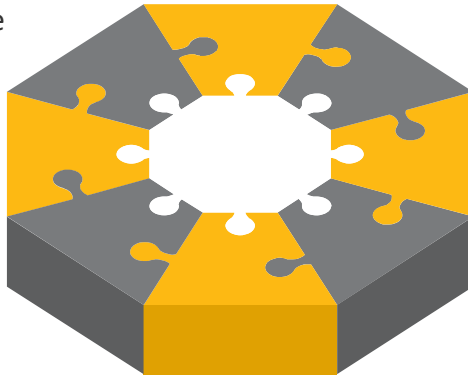
The company's strength lies in its ability to manufacture very high-quality gloves using a combination of leather, Para-aramid fabrics and liners.

Leather Gloves Infrastructure

35 Years of experience in leather gloves
60,000 sq.ft. dedicated space

400+ manpower engaged

In-house Tannery to produce leather



45,000 sq.ft./day cutting

22,000 prs/day production capacity

Leather Types- cow, buffalo, goat, ox, heat-proof, fire-resistant, water repellent, ecological

Backward Integration manufacture leather in-house

Palm Material:

Full-grain Leather, Split Leather, Para-aramid

Back Material:

Full-grain Leather, Split Leather, Synthetic Fabric, Spandex Blends, Denim & Cotton



Lining Material:

Unlined, Cotton, Foam, Para-aramid, 3M Thinsulate

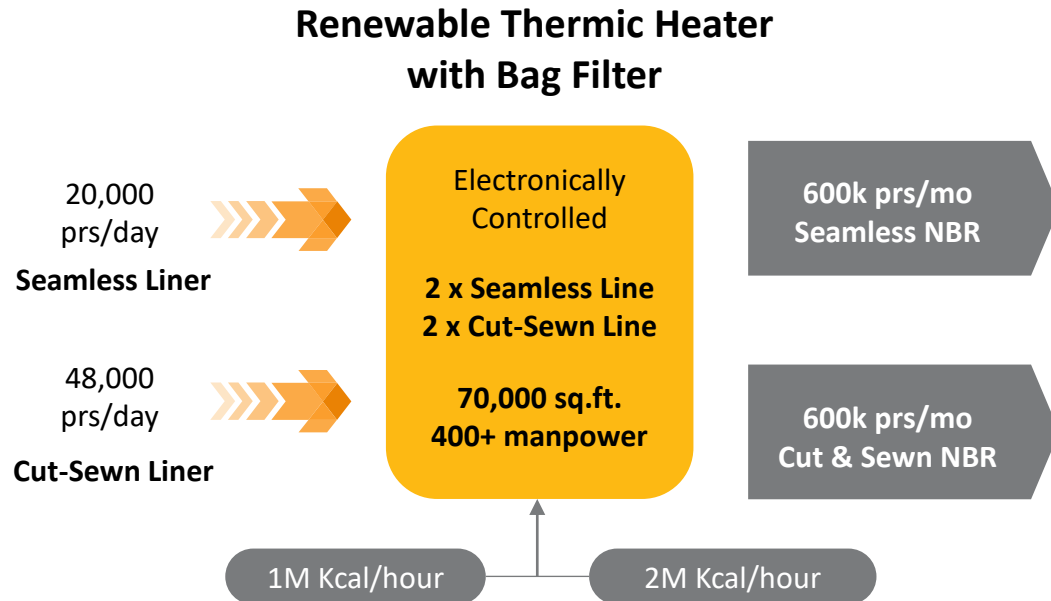
Add-ons:

Vein Protection, Elasticated Back, Hi-vis Trims, Patched Fingertips, Aluminized Preox, Kevlar Stitching, Impact Resistant TPR Patched

LEATHER GLOVES PRODUCT RANGE



- Nitrile gloves protect against most chemicals and infectious agents.
- Nitrile Gloves are best when there is need for greater in applications requiring mild chemical protection, cut resistance or a disposable glove solution.



Coating Coverages:

Palm or 3/4th dip, Full dip, Gauntlet

Coating Finish:

Smooth, Rough

Add-ons:

TPR Patches for Impact Protection,
Para-aramid Lining for Cut & Heat Resistance



Liner Types:

Laminated Cotton, Knitted Cotton, Canvas

Liner Weight:

Customizable (130-310gsm),
In-house Options-Lite-165gsm, Medium-240gsm,
Techo/heavy-300gsm

Wrist Closures:

Knitted, Safety Cuff, Extended Gauntlet

NITRILE GLOVES PRODUCT RANGE

**Seamless – Smooth, Sandy,
Foamy, Foamy Flex Finish**



**High Performance
Impact Resistant**



**Cut & Sewn – Knitted,
Cuff, Gauntlet**



**High Performance
Dyneema®/Kevlar® Cut Resistant**



FOLDABLE FACE MASKS

- Integrated nose clip
- Option with ear loops and head loops
- Ultrasonically sealed seams and joints
- Adjusters on head loops
- Unique cut
- Customized face masks- fabric colors, packing (single, pack of 10, pack of 30, etc.), printing options



**L Series
Foldable Mask**
FFP1, FFP2, FFP3



**M Series
Foldable Mask**
FFP1, FFP2, FFP3



Surgical Mask
Type I and II R

TYPES OF MASKS

- The purpose of surgical masks is to limit the transmission of infective agents or bacteria from the wearer. They usually feature a specific microbial barrier layer to stop any transmission of bacteria from the wearer.
- Light weight and comfortable fabric, 3-Layered, Soft fabric ear loops, Avoids fogging

SURGICAL MASKS



R&D AND QUALITY

- EN 149; BIS 9473:2002 certified
- EN 14683:2019 Type I & II R; BIS 16289:2014 Type I, II, III R
- **Automated In-line Printing** in multi-colour and custom design
- **Proprietary Face Design** avoids fogging and allows for all face cuts
- **Ear Loop Options** engineered for comfort of long duration wearer

HEAD PROTECTION- HELMETS & BUMP CAPS

- Safety helmets are designed to protect the head against falling objects and the side of the head, eyes, and neck from any untoward impacts, bumps, scrapes, and electrical exposure, etc.
- Wearing a safety helmet is a mandatory requirement that should be followed by all employers who should provide their workers with hard hats/safety helmet and fully ensure that they wear them.
- Hard hats or Safety helmet act as the first line of defense against head injury, but they only work when they are worn correctly. Thus, it's safe to say safety Helmet save lives and reduce the risk of brain injury



Diamond Series Helmets

I, II, III, IV, X, XI, XII, XIII



Jasper Series Helmets

I, II

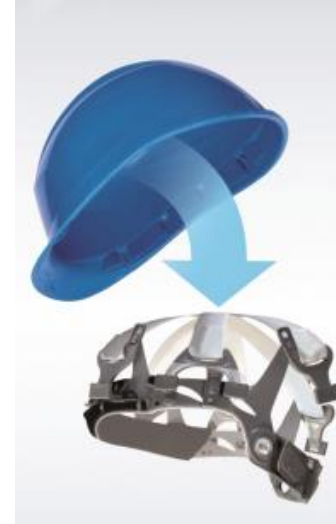


Bump Caps

Sapphire & Topaz Series
Regular, SP, Hi-Vis



R&D and Quality



- **EN 397:2012** certified
- **BIS 2925:1984** certified
- **UV Resistant Shell** reduces colour fading
- **Proprietary Peak Design** improves field of vision
- **Water Drainage Channels** engineered into the shell to prevent spills
- **Two height adjustment** ensures best fit for different head contours

Shell Materials
UV-resistant HDPE

Colours



Ventilation
Ventilated, Non-ventilated

Fixing Points
8, 4

Fastening
Chin Strap, Chin Strap with Chin Guard



Print Options
Single Color, Multi-color, Screen Print, Pad Print

Printing Areas
Front, Rear, Sides

Harness Material
LDPE, Textile

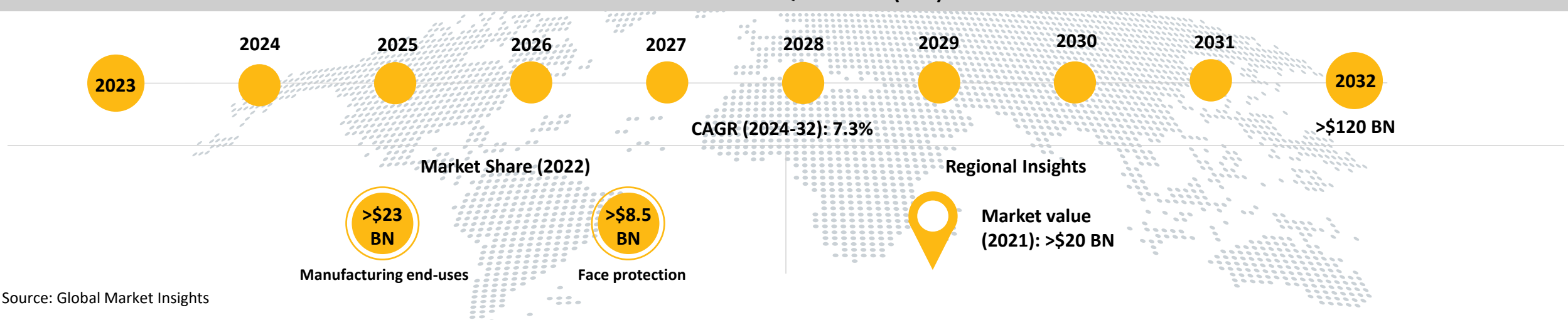
Adjustment
Ratchet, Zip



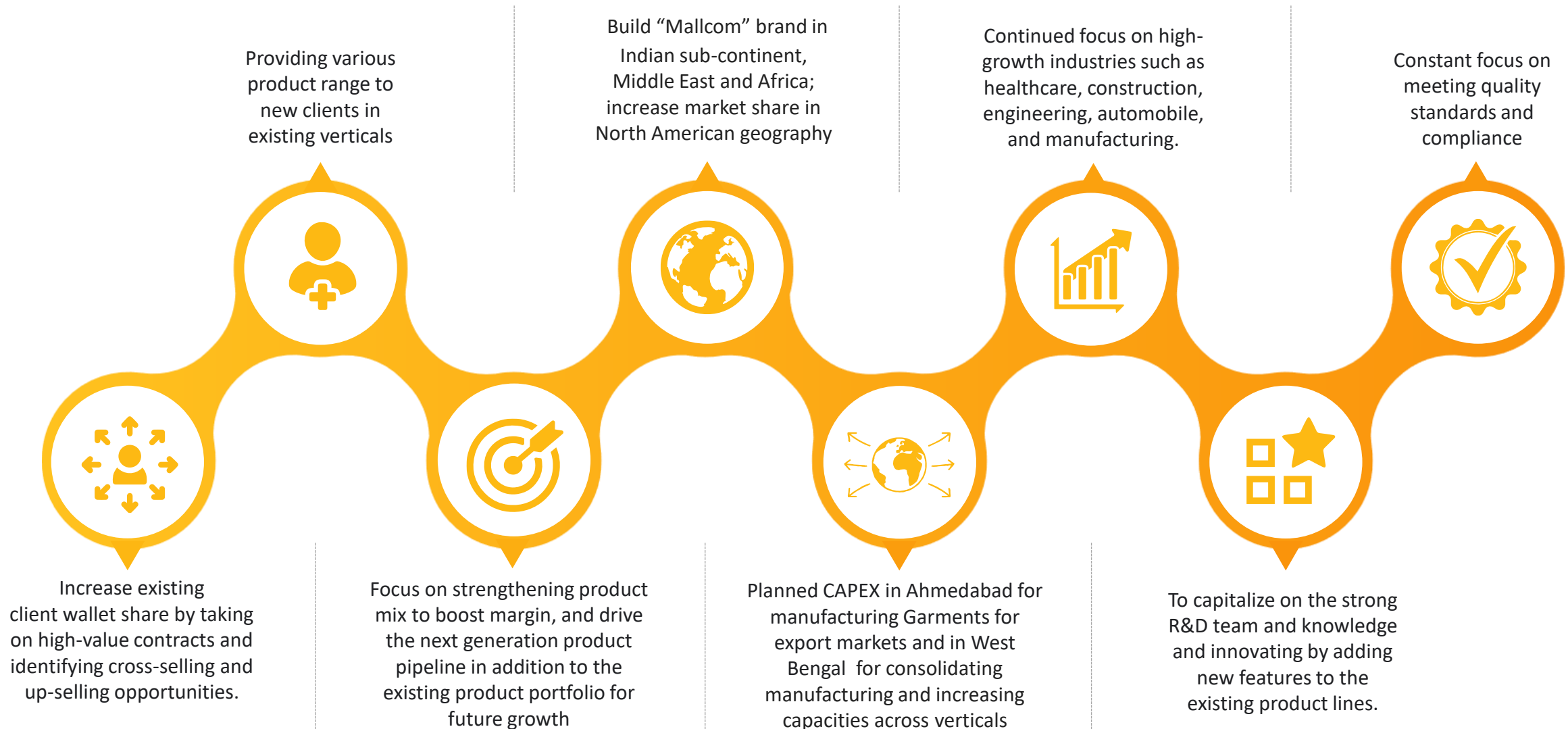
INDUSTRY & STRATEGIC OVERVIEW

- The global PPE market size was valued at USD 58.64 billion in 2023 and is expected to grow at a CAGR of 7.3% from 2024 to 2032, with North America currently holding the largest share
- The Indian PPE market is projected to grow at a CAGR of 10.20%, from USD 841.4 million in 2023 to USD 1.5 billion by 2029
- The COVID-19 pandemic has heightened demand for protective gear across various sectors such as automotive, healthcare, manufacturing, and construction, with a focus on health and hygiene
- An increasing number of manufacturing units and construction projects, rising investments by international companies, growing demand for respiratory equipment in various sectors, and heightened workplace safety awareness and regulations due to rising occupational accidents are collectively boosting the PPE market
- Protective clothing, including heat and flame protection, chemical defending, cleanroom clothing, and mechanical protective clothing, is the second-largest product segment
- Protective footwear accounted for a significant market share and is expected to grow at a CAGR of 6.8%, driven by the need to prevent workplace fatalities
- Increased awareness among employers about foot injuries from chainsaws, electric shocks, and metatarsal impacts is positively impacting the growth of protective footwear
- Technological advancements and changing consumer trends have led to improved manufacturing techniques and the emergence of high-tech multifunctional protective clothing
- Market players are adopting technological innovations, customization, and online procurement to enhance market accessibility
- Companies' economic interests and humanitarian efforts to ensure safer working conditions are supporting the growth of the PPE industry

PERSONAL PROTECTIVE EQUIPMENT (PPE) MARKET



Source: Global Market Insights



CORPORATE SOCIAL RESPONSIBILITY

- Mallcom understands the importance of maintaining a balance in the society and working towards a sustainable life. The company was committed in the upliftment and betterment of its environment long before CSR was included as an obligation for companies as per statutes. It has a dedicated Corporate Social Responsibility (CSR) committee which is in constant lookout for the most impactful ventures and invest the funds judiciously every year. The core areas where Mallcom invests its funds are:



Social Upliftment

These sustainable khadi bags were created by undertrials at Haridwar prisoners. By using these bags for sampling, it is our way of providing dignity to them.



Nammami Gange

It was our abounding pride & honor to have contributed to #NamamiGange, as part of our CSR activities.



Solar Panels

Installed solar panels to generate 65 kW of electricity which helps support 25% of the entire leather goods production facility.



Bio Mass

Implemented a Biomass Heating System to support 100% nitrile gloves production by using rice husk to generate 20 lakh KCal/hour of heat.



Asha Kiran

Sponsored primary education of 550 underprivileged children for over 5 years in remote districts of West Bengal, India.



Mehuli Ghosh

Supported National Record holder and World Rank 6 in 10m Air Rifle, Mehuli Ghosh, for her journey to Tokyo Olympics 2020



Manasi Joshi

Assisting World Rank 2 Para-Badminton player Manasi Joshi in her journey to Paris 2024 Paralympics since 2018.



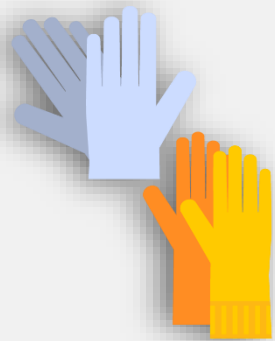
Shiva Keshavan

Supported the only Luger from India and Asian record holder, Shiva Keshavan to participate in his record 6th Winter Olympics in Pyeongchang 2018.



Women in Mallcom

Women constitute over 33% of our total workforce. When it comes to women's empowerment, we believe in walking the talk.



FINANCIAL OVERVIEW

CONSOLIDATED HISTORICAL INCOME STATEMENT

Income Statement (INR Mn)	FY22	FY23	FY24	FY25
Operational Income	3,572	4,106	4,207	4,868
Total Expenses	3,075	3,520	3,630	4,259
EBITDA	497	586	577	609
<i>EBITDA Margins (%)</i>	<i>13.91%</i>	<i>14.27%</i>	<i>13.72%</i>	<i>12.51%</i>
Depreciation	83	83	79	96
Finance Cost	20	25	42	61
Other Income	31	31	41	289
PBT	425	509	497	741
Tax	109	140	134	167
Profit After Tax	316	369	363	574
<i>PAT Margins (%)</i>	<i>8.85%</i>	<i>8.99%</i>	<i>8.63%</i>	<i>11.80%</i>
Other Comprehensive Income	(1)	1	(1)	6
Total Comprehensive Income	315	370	362	580
Diluted EPS (INR)	52.28	59.19	58.20	92.04

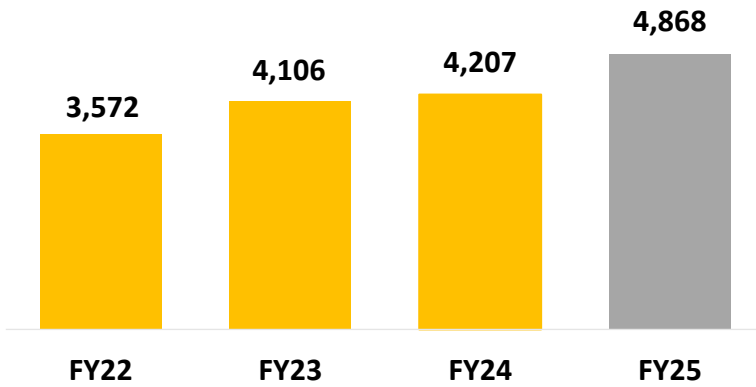
CONSOLIDATED BALANCE SHEET

PARTICULARS (INR Mn)	FY23	FY24	FY25
Assets			
1. Non Current Assets	1,184	1,373	2,068
(a) Property, Plant and Equipment's	1,070	1,235	1,285
(b) Intangible Assets	1	1	-
(c) Capital Work In Progress	82	102	743
(d) Financial Assets			
(i) Loans	13	12	15
(e) Non-Current Tax Assets (Net)	18	23	25
2. Current Assets	2,358	2,504	2,860
(a) Inventories	857	1,068	1,432
(b) Financial Assets			
(i) Investments	270	145	127
(b) Trade Receivable	588	665	841
(c) Cash and Cash Equivalents	42	2	42
(d) Other Bank Balances	359	322	21
(e) Loans	-	2	2
Other Current Assets	242	300	395
Total Assets	3,542	3,877	4,928

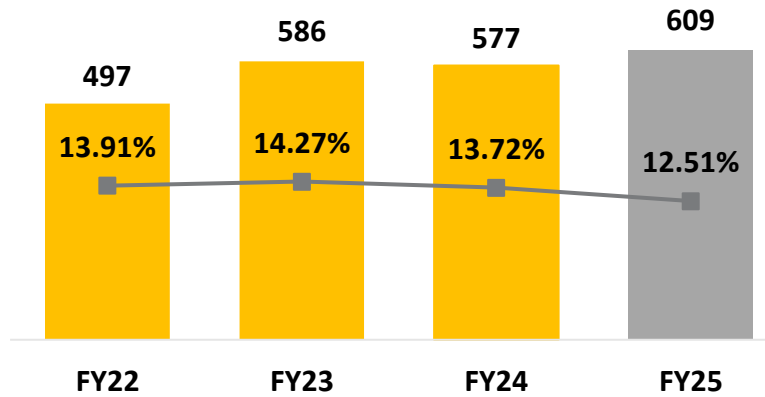
PARTICULARS (INR Mn)	FY23	FY24	FY25
Equity and Liabilities			
1.Equity	2,032	2,375	2,996
Equity Share Capital	62	62	62
Other Equity	1,970	2,313	2,924
Minority Interest	-	-	-
2. Non-Current Liabilities	112	118	51
(a) Long Term Borrowings	40	37	25
(b) Other Financial Liabilities	63	63	-
(c) Deferred Tax Liabilities	9	18	26
3. Current Liabilities	1,398	1,384	1,891
(i) Financial Liabilities			
(a) Short-Term Borrowings	868	890	1,133
(b) Trade Payables	413	394	574
(c) Other Financial Liabilities	51	10	10
(ii) Other Current Liabilities	66	88	169
(iii) Provisions	-	2	5
Total Equity and Liabilities	3,542	3,877	4,928

CONSOLIDATED FINANCIAL PERFORMANCE

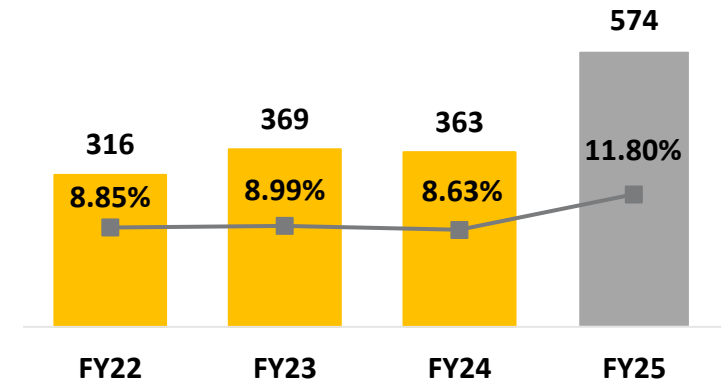
Operational Income (INR Mn)



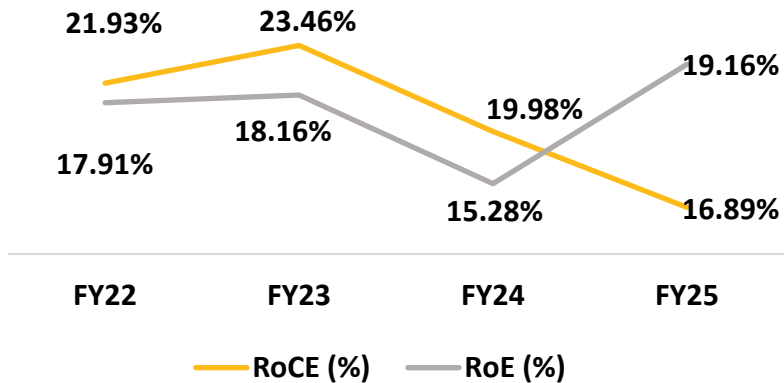
EBITDA (INR Mn) and EBITDA Margins (%)



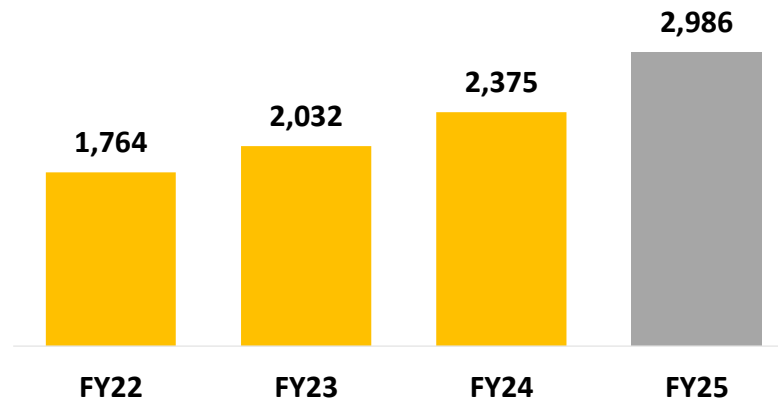
PAT (INR Mn) and PAT Margins (%)



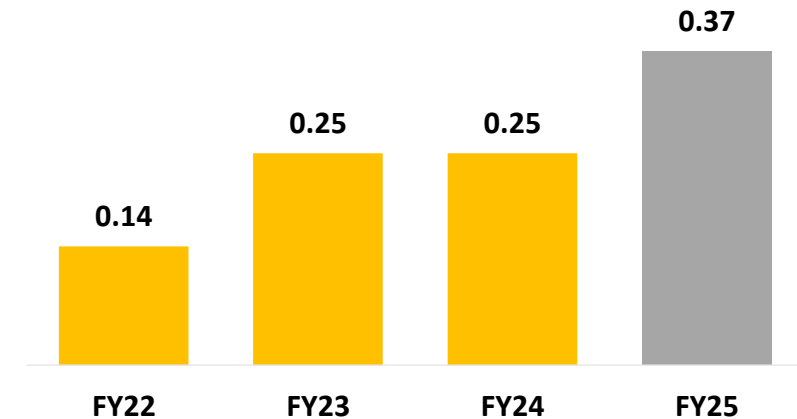
ROE and ROCE (%)



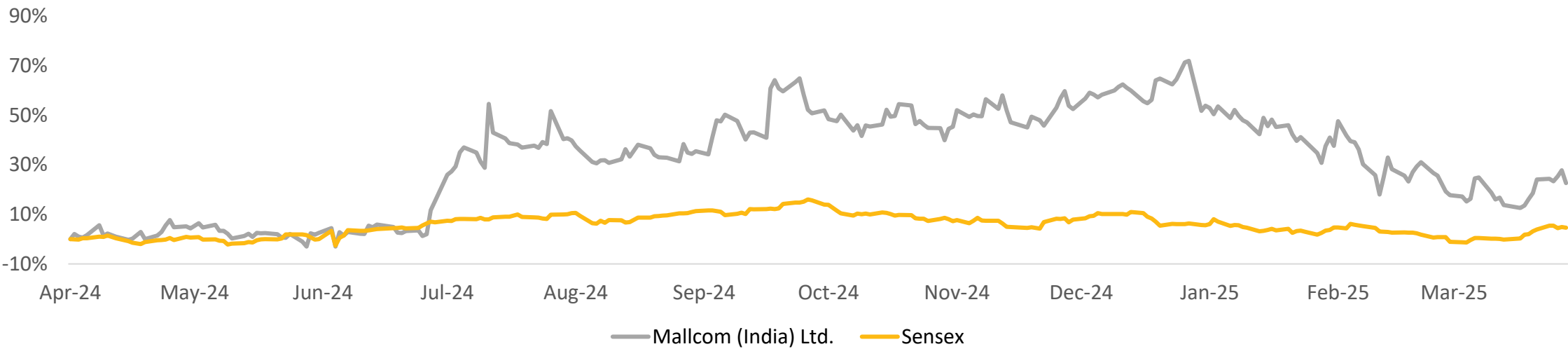
Net Worth (INR Mn)



Net Debt to Equity (x)



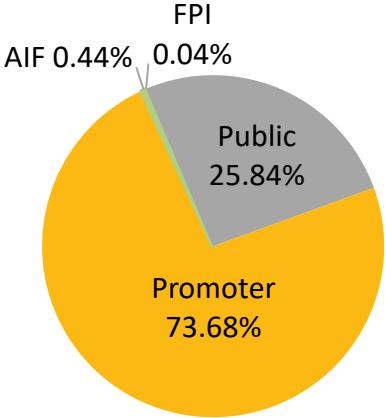
Share Price Data (As on 31st March, 2025)



Price Data (As on 31st March, 2025)

Face Value (INR)	10.0
Market Price (INR)	1,218.3
52 Week H/L (INR)	1,780.0/937.2
Market Cap (INR Mn)	7,602.2
Equity Shares Outstanding (Mn)	6.2
1 Year Avg. Trading Volume ('000)	11.9

Shareholding Pattern (As on 31st March, 2025)



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THANK YOU